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15 June 1956

MEMORANDUM FOR: Generals Schriever and Davis

SUBJECT: Work Statement for Management Structure of Proposed HADC Guided Missiles and Space Vehicle Center

1. At the request of Generals Schriever and Davis, a committee composed of Colonel Ely and Lt Colonel Bogert, WDD, and Lt Colonels Hamans, Tribbatt, and Major LaBar, Holloman AFB, met at WDD, 14 June 1956, and formulated the subject statement of work which is attached.

2. The following are comments explaining the approach used in arriving at the attached work statement:

a. In order for any contractor to come up with a rational management concept for a new Guided Missile and Space Vehicle Center, it is necessary that the program and required resources to be managed be established. It is also necessary that he be given certain boundary conditions or assumptions in order to limit the task to a reasonable problem.

b. It is not believed that a firm statement of a program and required resources exists that can be given to the selected contractor upon which to base a management study. Therefore, any management study will have to include phases to determine the program and required resources.

c. The assumptions are stated so that the contractor will not waste time and effort:

- (1) Preparing requirement or justification,
- (2) Conducting a site survey, or
- (3) Preparing a mission statement.

d. The work statement should be left in general terms with the details to be provided by the project officer through the contracting officer.

J. C. BOGERT, Lt Colonel, USAF

Inc
a/s

for LAWRENCE D. ELY
Colonel, USAF
Assistant for Technical Groups
Deputy for Technical Operations

DOWNGRADED AT 3 YEAR INTERVALS;
DECLASSIFIED AFTER 12 YEARS.
DOD DIR 5200.10

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EXHIBIT "A"

STATEMENT OF WORK

DOWNGRADED AT 3 YEAR INTERVALS,
DECLASSIFIED AFTER 12 YEARS.
DOD DIR 5200.10

A. The Air Force desires that the contractor conduct a study analyzing the possible concepts under which a guided missile and space center could be managed. The study is to result in a recommendation for a management structure which will assure that the nation maintains technical superiority in the field of Ballistic Missiles, Satellites, and Space Vehicles.

B. The following assumptions will be used in making this study:

1. The United States requires a Ballistic Missile and Space Vehicle Center.

2. The Center will be located at the White Sands Proving Ground - Holloman Air Development Center Complex.

3. The Center ultimately will have as a mission the responsibility for the research necessary to advance the "state-of-the-art," and for the development and test of weapon systems associated with Ballistic Missiles, Satellites, and Space Vehicles.

C. This study will be developed in three analytical phases. Each phase is to be reported separately and each report must be approved by the contracting officer prior to the contractor proceeding to the next phase.

Phase I

The formulation of an optimum technical program (to cover a period from the present to 1975) for development of Ballistic Missiles, Satellites, and Space Vehicles.

Phase II

The formulation of an optimum program to provide the resources (facilities, manpower, funds) necessary to accomplish the Phase I technical program.

Phase III

The formulation of an optimum concept of management to provide for the evolution of the Center and the technical programs from the present through 1975. This concept shall include the most desirable structure to provide higher headquarters control of the overall program, to integrate this Center within the ARDC complex and to provide for the necessary industrial and academic relationships.

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