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AGREEMENT CONCERNING MOL SYSTEM PROGRAM
OFFICE AND PROGRAM MANAGEMENT

This agreement establishes the managerial approach and certain procedures to be followed by the Director, MOL and the Director, SAFSP and their respective organizations in order to assure full, complete and efficient coordination and integration of their separate aspects of the MOL program, so that it may be managed and conducted effectively as a single program.

The agreed method for achieving these objectives is to establish an arrangement whereby the two management channels which are involved in the program are joined in a single integrated MOL SPO on the West Coast. To do this in an effective and practical manner, it is necessary to delegate certain responsibilities and authorize certain managerial prerogatives to the Deputy Director, MOL, so that the Deputy Director, MOL and the Director, SAFSP can carry out their assigned MOL duties and manage the activities of their respective parts of the integrated MOL SPO on an essentially common basis of responsibility, authority, and managerial latitude. In addition, it is desirable that the MOL program management structure follow certain procedures which will assist in the establishment and maintenance of effective management and essential program discipline, and assure that all steps taken toward study and development of additional sensitive MOL payloads are compatible with this approach and applicable constraints.

Accordingly, unless and except as specifically directed otherwise by higher authority, all actions taken by the Director, MOL and the Director, SAFSP and their respective organizations shall conform to the attached approach and procedures.

JOHN L. MARTIN, JR
Brigadier General, USAF
Director, SAFSP

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General, USAF
Director, MOL

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1. MOL program management responsibilities will be divided between the Washington area and the West Coast on the basis that the Washington activities will be confined to matters which unavoidably must be handled in Washington and the remainder will be delegated to the West Coast. In this regard, the office of the Deputy Director, MOL will be the entire MOL SPO in every sense of the term for all MOL responsibilities assigned to the Director, MOL.

2. Interface between the Deputy Director, MOL and the Director, SAFSP will be provided by integral location of the SAFSP MOL reconnaissance payload office (within appropriate security provisions) with the offices of the Deputy Director, MOL, such that he and all appropriate members of his office have full, convenient and continuous access to these personnel and all information concerning their work, its status and projected plans, and the SAFSP personnel receive directly all vehicle interface and overall systems integration information, with the net practical effect of establishing a single, integrated, complete MOL System Program Office.

3. The Director, MOL will follow the overall management approach of conducting all individual and joint reviews of the MOL program on the West Coast, except for unavoidable Washington reviews such as those required by PSAC, etc.

4. Subject to his individual reviews, and joint reviews with the Director, NRO, as outlined above, the Director MOL will delegate the entire responsibility for overall MOL system integration to the Deputy Director, MOL, and all steps necessary to insure a fully coordinated MOL program will be determined and implemented by the Deputy Director, MOL and the Director, SAFSP, in accordance with their respective MOL responsibilities.

5. Both the Director, SAFSP and the Deputy Director, MOL will be allowed the same degree of managerial latitude for their respective MOL responsibilities as is established practice for the Director, SAFSP for his other responsibilities, with full authority to determine and use, without specific Washington approval, all contractual instruments and instructions, including the work statements, technical directives, etc., that they consider necessary or appropriate to carry out broad program guidance received from Washington. (Washington approval of program documents will be confined to non-contractual documents such as development plans.)

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6. Within their assigned responsibilities and delegated authorities, the Deputy Director, MOL and the Director, SAFSP shall be free to establish, and change, any working interface agreements between them and their offices without requiring any approval or other action of higher echelons unless and until they should be unable to reach agreement.

7. Authority to initiate or direct, and responsibility for, all contracts concerning the MOL program will be delegated exclusively to and exercised exclusively by either the Deputy Director, MOL, or the Director, SAFSP, whether contracted for directly by them or assigned or directed by them to some other contracting agency.

8. The Director, SAFSP and the Deputy Director, MOL, will determine by mutual agreement which MOL program contracts will be "black" in accordance with applicable established NRO criteria, and will refer such determination to the Director, MOL and the Director, NRO in any case on which they should be unable to agree.

9. The Director, SAFSP will be responsible for all "black" contracts associated with the MOL program, for the developments and work conducted under such contracts, and for determining and issuing all work statements, technical direction, and all other instructions to such contractors. In carrying out this responsibility, he will coordinate work statements and technical direction with the Deputy Director, MOL, and comply with the overall systems integration and vehicle interface specifications provided to him by the Deputy Director, MOL.

10. The Director, MOL will arrange for his Washington office (and SAFSL) to use appropriate SAFSS personnel to provide all necessary information and staff assistance concerning MOL responsibilities assigned to the Director, SAFSP, rather than using a duplicate or counterpart approach. These SAFSS personnel will maintain appropriate information concerning the status of MOL responsibilities assigned to SAFSP, brief and discuss this with any appropriate persons in the Washington area, as necessary, and, through the Director, NRO, arrange for more detailed discussions and/or briefings by SAFSP and/or SAFSP Aerospace and contractor personnel when necessary. In addition, they will provide all of the staff work incidental to directives and instructions to the Director, SAFSP.

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11. All directives and instructions to the Director, SAFSP and the Deputy Director, MOL will be handled exclusively in their respective management channels, i. e., from the Director, MOL to the Deputy Director, MOL, and from the Director, NRO to the Director, SAFSP.
12. Except for identification of "black" funds, by totals, with the sole explanation "details subject to special access," all MOL program documentation and material forwarded by or from the Deputy Director, MOL to any higher echelon will be "white" and will contain no reference to MOL work for which SAFSP is responsible. All documentation containing Byeman controlled information will be prepared by appropriately cleared personnel and forwarded by SAFSP through established procedures and channels.
13. All aspects of study, development, and other activities which would reveal or imply that the MOL mission includes the collecting, or the actual capability of collecting, information of practical intelligence value will be handled under the covert project DORIAN and/or such other individual covert project names as may be designated by the Director, NRO.
14. Washington and West Coast elements of the MOL management structure will submit all requests for special clearances associated with the MOL program to the NRO, through SAFSS for all Washington area personnel and SAFSP for all others. Need-to-know will be validated, clearability determined, and all clearances by the NRO, in the same manner and on the same basis as for similar NRO effort.
15. In accordance with their respective responsibilities, and in response to instructions/requests through their respective management channels, all meetings with, and all visits to, and all Government requested or authorized travel of all MOL-associated contractors will be arranged and authorized exclusively by the Deputy Director, MOL, or the Director, SAFSP.
16. In accordance with their respective responsibilities, and in response to instructions/requests through their respective management channels, all Government requested or authorized travel of, and all participation in meetings, discussions and presentations by Aerospace Corporation personnel concerning any aspect of the MOL program will be arranged and authorized exclusively by the Deputy Director, MOL, or the Director, SAFSP.

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SAFSP-MOL SPO INTERFACE AGREEMENT NO. 1.

1. So that all program direction and guidance issued by the two management channels involved in the Manned Orbiting Laboratory (MOL) program may be implemented in a fully coordinated and consistent manner, there is established in El Segundo, California a single, integrated MOL System Program Office.

2. In the formulation of this integrated MOL SPO, the Director, SAFSP will establish a MOL Sensor Payload Office which is co-located with the office of the Deputy Director, MOL.

3. In addition to, and consistent with his responsibility for over-all top level systems integration and general systems engineering and technical direction, it is agreed that the over-all supervision and coordination of the activities of the integrated MOL SPO is the responsibility of the Deputy Director, MOL.

4. In the areas of DORIAN payload development, production, acquisition and test, and in the covert reconnaissance mission application, certain tasks are the responsibility of the Director, SAFSP. These tasks will be carried out in coordination with the Deputy Director, MOL.

a. Reconnaissance Sensor Payload Office: The Director, SAFSP will establish this office and will provide sufficient manpower spaces and qualified manning to conduct assigned tasks. Although such assigned tasks initially are for the development, acquisition and test of a high resolution photographic sensor, and development of those elements necessary to use the MOL sensors in unmanned systems, other DORIAN reconnaissance sensor development tasks may be assigned in the future. The SAFSP Deputy Director heading this office will be responsible to the Director, SAFSP. However, he will be responsive to the Deputy Director, MOL for over-all program direction, schedule requirements, systems integration and interface specifications, and general coordination and direction of his activities within the integrated MOL SPO. A letter of evaluation concerning the incumbent will be prepared by the Deputy Director, MOL, and will be forwarded to the Director, SAFSP to assist the Director, SAFSP in the preparation of the OER for the incumbent. This evaluation must be Byeman controlled.

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b. Advanced Technology and Research: The Director, SAFSP will conduct systems and technical studies of improved reconnaissance sensors and research on improvements in reconnaissance sensor technology applicable to MOL. Such activities will be conducted by the pertinent office within SAFSP. These activities may have a direct impact on the development of the MOL system. Therefore, they will be done in coordination with the Deputy Director, MOL, who has established the necessary interface office, and whose responsibility it will be to work closely and in coordination with the SAFSP office.

c. Mission Planning: It is the assigned responsibility of the Deputy Director, MOL for over-all mission operations, including the planning for and exercise of on-orbit control of the vehicle and reconnaissance payload in response to intelligence collection tasks established by the DNRO or his designee. A specific MOL office has been established for the purpose of such planning. Since applicable assets in the form of experienced personnel, equipment and programs are in existence within the SAFSP office having similar responsibilities for other programs, a close interface has been established. The SAFSP office will furnish complete technical support to aid in the determination and development of necessary mission planning and mission support tools such as computer support, communications, liaison with the intelligence requirements community, target acquisition and study programs, and input programs to command/control software. This SAFSP support responsibility will be in depth and will continue until such time as counterpart MOL capabilities are determined to be adequate by the Deputy Director, MOL.

d. "Black" Contracting: The Director, SAFSP will be responsible for all "black" contracts associated with the MOL program, and for determining and issuing all technical direction and all other instructions to such contractors. The preparation of all documentation; i. e., RFP's, work statements, contract change notices, etc., and associated technical direction to contractors, will be the responsibility of the SAFSP MOL payload office located within the MOL SPO. These will be coordinated with the Deputy Director, MOL and will comply with the over-all system integration direction and vehicle interface specifications provided by the Deputy Director, MOL.

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e. "Black" Funding: Authority to obligate MOL funds will be issued by the NRO Comptroller direct to SAFSP in response to SAFSP budget estimates and financial plans. Accounting for these Obligating Authorities and reporting on their status to the NRO Comptroller will be the responsibility of the Director, SAFSP who will also keep the Deputy Director, MOL advised.

f. Program Direction Documentation: Since program direction will flow to the MOL SPO through two channels ((1) from the Director, MOL to the Deputy Director, MOL for the bulk of MOL activities, and (2) from DNRO to the Director, SAFSP for the reconnaissance sensors), it will be necessary to insure that certain program direction documents are maintained on file by both the Deputy Director, MOL and the Director, SAFSP. Any such documentation affecting the MOL-SAFSP interface will be maintained in the following offices: (1) For the Deputy Director, MOL in the MOL SPO, specifically in the Program Control Office. (2) For the Director, SAFSP in the Deputy Directorate for Programming and Procurement, and in the SAFSP MOL payload office located in the MOL SPO.

g. Security: Normal security for the MOL program will be conducted under AFR 205-23. Special covert security procedures will be established within the Byeman Control System (and its industrial equivalent) under the covert project DORIAN and/or such other individual covert project names as may be designated hereafter by the DNRO. The Deputy Director, MOL will establish an office having the responsibility for the handling of covert documentation within the ground rules called out by the BCO, SAFSP. Within the MOL SPO, the SAFSP MOL payload office will maintain a secure file of all DORIAN information where the Deputy Director, MOL and appropriate members of his staff will have full, convenient and continuous access.

5. The Director, SAFSP and the Deputy Director, MOL agree to the working arrangements described in this document. Further, it is agreed to periodically review these arrangements for the purpose of enhancing MOL/SAFSP interface as conditions warrant.

JOHN L. MARTIN, JR.
Brigadier General, USAF
Director, SAFSP

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Brigadier General, USAF
Deputy Director, MOL

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