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13 March 1964

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**Aircraft War Reconnaissance Study**

The Honorable Brockway McMillan  
Under Secretary of the Air Force  
Washington, D.C.

1. The initial briefings given the Aircraft War Reconnaissance Study Group included a summary of the work of the FORECAST Intelligence and Reconnaissance Panel under General Ritland. At the same time, copies of the final report of this Panel were left with the Study Group.

2. Our review during FORECAST, and subsequently, has highlighted the proliferation of special purpose aircraft under the BIG SAFARI Program. Further, the complex and diverse management and operational arrangements in this program make it difficult if not impossible to accurately assess the results achieved against the resources expended. I understand that an annual budget in the order of [redacted] dollars is involved. It is highly probable that all required results can be achieved at a significant saving.

(b)(1)  
(b)(3)

3. It is recommended that the Aircraft War Reconnaissance Study Group be asked to evaluate the BIG SAFARI Program and to include recommendations for its improvement in their final report. I believe that this group is uniquely suited to accomplish this task because of the scope of their effort in the present study and the outstanding qualifications of its members.

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General, USAF  
Steering Group  
Aircraft War Reconnaissance Study

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