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11 May 1970

MEMORANDUM FOR DR. MCLUCAS

SUBJECT: Analysis of the GAMBIT Project, Flights 1-22

### QUESTION

What success has been achieved, from the SAFSP point of view, in the single bucket series of GAMBIT flights?

### BACKGROUND

Attached is a letter from General King transmitting a report on the first 22 flights of GAMBIT; that is, those with a single recovery vehicle (SRV).

### **DISCUSSION**

There are one or two serious misstatements in the report, and in general the body and summary of the report tend to mislead. A review of the significant technical discrepancies is at TAB A, and the cost factors are discussed at TAB B.

### RECOMMERDATION

That you accept General King's conclusions and expectations regarding GAMBIT, as expressed in the letter, but not those of the report.

RICHARD L. GEER Major, USAF

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TAB A, Staff Critique
TAB B, Cost Factors
TAB C, BYE 16762-70,
Analysis of G Proj

GAMBIT

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| An NRO Staff Eritique of the Technical Aspects of "Analysis of GAMBIT (110) Project,"  an Report  | (b)(1            |
|---|------------------|
| an Report   | (b)(1<br>(b)(3   |
| The statement is made on page one, paragraph 2c, of the report that the goal of while at 90 nm  | (b)/1            |
| altitude, of a target with a two to one contrast ratio was achieved and slightly surpassed with the final mission.  | (b)(1<br>(b)(3   |
| Flight 22, which had a best ground resolution of by Controlled Range Network (CORN) target determination."  | (b)(1            |
| This statement is not true.   | (b)(3            |
| According to the Performance Evaluation Team Report No. 4322/69 prepared for and by direction of the Director of Special Projects, that particular reading, taken on frame 032 of rev 31, had a ground contrast of 4.85;1 and a system con- |                  |
| trast of 3.91:1, not 2:1. It was taken at 77.1 nm altitude, with a 5.30 obliquity, not at 90 nm. Had the conditions been  |                  |
| as specified, the resolution would have been close to   | 」 (b)(1<br>(b)(3 |
| It should be recognized that the read was across the track of the vehicle. The best in-track resolution was on frame 030 of rev 31. The associated across-track   | (b)(1)<br>(b)(3) |
| resolution for that frame was 12 inches. Had the picture been taken at 90 nm slant range, the resolution would have been about in-track and 14 inches across-track.   | (b)(             |
|   | (b)(i            |

An important point to note is contained in paragraphs 3b and 3c of page 2. "Two systems were injected in orbit with far higher energy than planned", yet "were considered very successful." The reason for this apparent anomaly is that mission success is scored in number of targets photographed, which is aided by high apogee orbits, and best resolution obtained, which is aided by the lower than normal perigees often associated with high apogee orbits. The degradation is in overall quality distribution, which is not comparably scored.

The banding problem mentioned in paragraph 4a(1)(b), page three, also shows up at 10 and 500 Rz. The ten cycle banding is associated with start up transients and is present over the majority of the frame on most of the frames taken on 4326, due to still further reduction in burst time causing photography to be taken during the film start-up transients. The high frequency problem is being investigated, but the low frequency problem can be expected to persist as long as the emphasis is on target quantity rather than quality.

Mission 4322 had the best resolution yet obtained from GAMBIT. It is probable that only on winter missions will we see comparable photography until the introduction of the R-5 lens.

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11 May 1970

### GAMBIT Cost Factors, Vehicles 1-22

The cost material in STE-16762-70 is in some cases inconsistent with the official fiscal year NRP summaties, caused partly by varying interpretations of non-recurring costs, partly by differences in allocations between vehicles 1-22 and 23/Subsequent, and partly by inclusion in the RTE of about \$70M non-recurring which was funded by SAMSO under Titan III development, rather than by the NRP.

The BYE shows \$172.8% non-recurring, for instance. If the SAMSO \$70M is deducted, to arrive at HRP funding, this would leave a balance of \$102.8% funded by the NEP. Our records otherwise have indicated \$146.4M non-recurring for vehicles 1-22 as NRF funded, or a difference of \$43.6M. The recurring unit costs are almost the same as used previously, which indicates that more of the non-recurring is now assigned to vehicles 23/Subsequent by SAFSP. This may serve a purpose of making the vehicles 1-22 costs look better for the study, or it may be that post-refinements were made to make better distinctions from vehicles 23/Subsequent (the official financial reports did not make direct distinctions between the lots, but as an illustration of the interpretive difficulties, \$16.6% was obligated in FT 1965 for Spacecraft development. ostenbibly for vehicles 1-22, as the extended life/2 RV version was not funded until starting in FY 1967, but in the HYR sussary, only \$11.2M of FY 65 is charged to vehicles 1-22). Another difference is that \$7.6M of Aerospace costs charged to development are reflected in the BYE as "recurring." Accordingly, the BYE costs should be considered as rough magnitude for non-recurring, and close for recurring, which would put the total costs for vehicles 1-22 in a range from \$586.6M to \$622.8M, or a variance of \$1.6M each, which is not a significant differential.

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DEPARTMENT OF THE AIR FORCE OFFICE OF SPECIAL PROJECTS (OSAF) AF UNIT POST OFFICE, LOS ANGELES, CALIFORNIA 90045



REPLY TO ATTN OF:

SP-1

SUBJECT: Analysis of Gambit (110) Project

TQ: DNRO (Dr McLucas)

- 1. As you requested, the subject report is submitted as an analysis of Gambit (110), Flights 1 through 22, covering the same aspects as a previous report of Gambit (206).
- I think you will consider the success this program has had with obtaining higher resolution photography and in reducing cost per target as quite acceptable. With the further increase in primary film capacity, dual recovery units and projected use of increased battery power and the R-5 lens, you can expect some further improvements in these greas for the follow-on systems.

BrigGeneral, USAF Director

Letter, subject as above, w/5 Atchs

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(b)(3)

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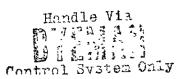
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BYE-94730-74 Cy 1 of 6 Cys 69 Pages

Attachment 1

ANALYSIS OF GAMBIT PROJECT
MISSIONS 23 THROUGH 36

i





### DEPARTMENT OF THE AIR FORCE OFFICE OF SPECIAL PROJECTS (OSAF)

OFFICE OF SPECIAL PROJECTS (OSAF)
PO BOX 92960, WORLDWAY POSTAL CENTER
LOS ANGELES, CALIFORNIA 90009



REPLY TO ATTN OF:

SAFSP-1

SUBJECT: Analysis of GAMBIT (110) Project

TO: DNRO (Mr. Plummer)

- 1. Reference report, subject as above, dated 28 April 1970, in which the first 22 flights of the 110 Project were analyzed.
- 2. The attached analysis covers the second block of Project 110 vehicles, Flights 23 through 36. The analysis clearly reveals that the project has obtained improved resolution and increased on-orbit times while simultaneously reducing the cost per target.
- 3. Planned modifications scheduled for Vehicle Blocks 42 through 47 and 48 through 54 should result in additional improvements in resolution and vehicle on-orbit life while continuing to reduce the cost per target.

DAVID D. BRADBURN

Brigadier General, USAF

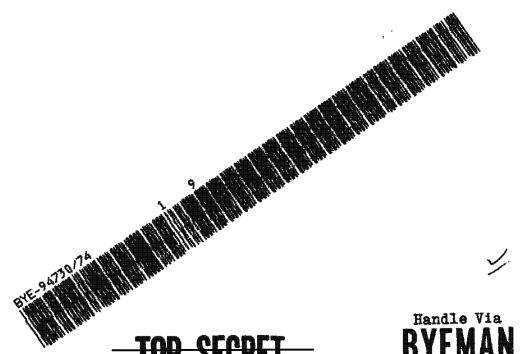
Director

1 Atch: Analysis of GAMBIT

Project Missions 23

Control System Only

through 36



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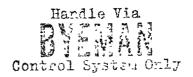
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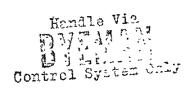
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### INTRODUCTION

The purpose of this report is to summarize the changes to the GAMBIT (110) project between the recently completed block of vehicles (23 through 36) and the previous series (1 through 22), as well as to analyze the progress achieved. An attempt was made to keep the format generally the same as the previous analysis of Missions 1 through 22 (BYE-16762-70, dated 28 April 1970). Statistics for Missions 1 through 22 and for Missions 23 through 36 are shown to illustrate the growth of this project.

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#### SECTION I

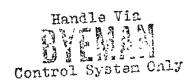
### PROJECT SUMMARY

### 1. OVERVIEW

- a. The series of vehicles covered by this analysis was vastly different from those of the previous series as a major redesign had been effected on GAMBIT Vehicle 23. The primary changes implemented on this vehicle are summarized below:
- (1) A second re-entry vehicle was added, doubling the film load (from 5,000 to 10,000 feet).
- (2) The Electrical Power Subsystem was redesigned and a ninth Type 1K battery was added to extend mission life from 10 to 14 days. (Mission lifetime was subsequently extended to 27 days in increments.)
- (3) The Guidance and Control Subsystem was changed from one high and one low performance system to two high performance systems to increase guidance accuracy, vehicle stability and system reliability.
- (4) The Tracking, Telemetry and Command (TT&C) Subsystem was modified to the Space-Ground-Link Subsystem (SGLS) to maintain compatibility with the Air Force Satellite Control Facility (AFSCF)

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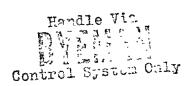


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Unified S-band capabilities. Also, the MOD IV Command Subsystem was introduced with its associated increased in system reliability and command execution and storage capabilities.

- (5) The expansion ratio of the Titan IIIB booster Stage I engine was changed from 8:1 to 12:1. This modification provided an additional 240 pounds of payload capability which was needed to accommodate the added re-entry vehicle.
- b. The GAMBIT project was enhanced by the introduction of the second re-entry vehicle in the following ways:
- (1) A quick-reaction capability for special coverage without the necessity of sacrificing the remainder of the mission targets was achieved. This quick-reaction capability was utilized on Mission 28 to obtain coverage of the Suez Canal cease-fire zone during the 1970 crisis between Israel and the Arab nations with results which were highly lauded.
- (2) The capability of examining the results of the first mission segment allowed identification of any changes to focus, etc., in order to optimize the second mission segment photography. To expedite this process, a "Quick-Look" Team was established to examine the record from the first recovery vehicle in real time at the processing facility. This analysis has proven to be very valuable.

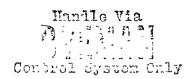




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- (3) Assurance was increased that, even if one re-entry vehicle was lost, the results from at least one mission segment would be successfully recovered. This situation arose on Flight 25 with the loss of the second re-entry vehicle due to a parachute system failure. Also, on Flight 27 a command subsystem failure shortly after completion of the first mission segment precluded any further photography.
- c. Improvements in tracking accuracy, the accuracy of target location data and the command subsystem allowed more effective use of the film load. Improved ephemeris, target location and diameter data reduced errors and allowed shorter burst (camera on to camera off) times on each frame of film. Additional frame size reductions were achieved with the incorporation of the MOD IV Command Subsystem and its capability to accept time biases, for ephemeris error correction, to previously stored commands in the memory. This ability allowed adjustment of the payload time tags based on later tracking data which reduced errors and the tolerances used in the construction of frames. These reductions in film burst times permitted more efficient film utilization in the high density target areas and a reduction in the average frame length (from a low of 1.08 feet on Mission 22 to a low of 0.85 feet on Mission 31). With the reduction in average





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frame length and the increase in the film load, primary camera operations increased from a peak for Missions 1 through 22 of 4,635 (on Mission 22) to a peak for Missions 23 through 36 of 11,919 (on Mission 31).

d. Total intelligence targets programmed increased from 64,936 for Mission 1 through 22 to 174,693 for Missions 23 through 36. The total intelligence targets readout for Missions 23 through 36 in Categories 1A through 9A, 10, 11, 14 and 16 was 81,845. It should be noted that this figure does not include all targets readout as it was not possible to isolate this data for Categories 20 and 21. The difference between total targets programmed and total targets readout was primarily due to cloud cover, but also due to various hardware problems as well as the inability to obtain all data.

| e. The Best Ground Resolution (CORN) reported by the Perfor-          |
|---|
| mance Evaluation Team for Missions 23 through 36 was                  |
| on Missions 33 and 34. In addition, Average Ground Resolution was     |
|   |
| for Missions 23 through 36. The reduction in                          |
| ground resolution is primarily attributable to optics system improve- |
| ments which became effective on Vehicle 32.                           |

(b)(1)

(b)(3)

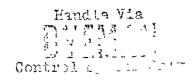
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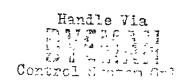
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### 2. OPERATIONS

- a. Of the 14 missions (28 re-entry vehicles) attempted, one flight (35) failed to achieve orbit due to failure of the Augmented Control System regulator to supply sufficient gas to control the Agena during staging and ascent burn. Also, the second re-entry vehicle from two flights were lost; on Flight 25 due to a parachute failure and on Flight 27 due to a command subsystem and relay failure.
- b. One flight (24) was injected into orbit with a far higher apogee altitude than planned due to the failure of the Velocity Control Assembly on the Agena to command main engine shutdown. The orbit was successfully adjusted and mission impact was minimal.
- c. Other than the failure of Flight 35, the loss of the second re-entry vehicle from Flight 25 and the attempted termination of the second segment of Flight 27, the missions covered by this report were successful. Although various hardware problems were encountered during each flight, they were successfully circumvented with minimal impact upon the primary photographic mission.
- d. Vehicle Atmospheric Survivability Tests (VAST) were conducted on Flights 30, 31, 32 and 34. Radar and telemetry data were obtained, but recovery of actual debris was not achieved.





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(b)(1) (b)(3)

f. The most significant operational details are given in Section II.

### 3. TECHNICAL

- a. Photographic Payload Section (PPS)
  - (1) Camera Optics Module (COM)
- (a) The ability to routinely manufacture lens systems exceeding performance specification requirements was achieved through improvements in test techniques and methods of evaluating acceptance test data. Selectro-plating to fill in surface irregularities on the reflective components was eliminated effective with FM-30. Beginning on FM-28, acceptance of the assembled lens system was based upon two-attitude averaging of the interferometrically-obtained system wavefront. Theoretically, if the design is symmetric to the gravity vector, averaging will result in obtaining the zero gravity (orbit condition) wavefront. Evaluation of flight data substantiates the assumptions made in this test technique.
- (b) An improved photo-optical lens system, designated as R-5, was employed on Vehicle 32 and subsequent. Significant

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improvements over the previous R-361 system were: Improved general quality both on- and off-axis, increased focal length, improved color correction and reduced field curvature.

- (c) The problem with high frequency banding on the primary photographic record mentioned in the analysis report of Vehicle 1 through 22 has been resolved. This banding, which was associated with primary camera drive smoothness, was eliminated by stiffening a shaft between the camera drive motor and the platen. However, since this modification was not effective until Vehicle 37, banding was present on the photography obtained from the missions covered by this report.
- (d) Drifts in focus, as a function of Door-open-light (DOL) time, were noted beginning with Vehicle 32. An approximate one mil negative drift per thousand seconds DOL time was confirmed by both focus subsystem and post-flight photographic data. Operational steps have been taken to maintain focus within specification limits while analysis of the cause is underway.
  - b. Satellite Re-entry Vehicle (SRV)
- (1) The GAMBIT configuration change at Vehicle 23 included a dual recovery capability utilizing two SRV's; SRV 1 containing only primary camera film, and SRV 2 containing both primary and astroposition-terrain camera film.

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(2) The only major problem encountered with this hardware was associated with the parachute system on SRV 2 from Flight
25. This re-entry vehicle was lost because of the failure of the parachute system to deploy. It was determined that the cause of the failure originated with the parachute thermal cover. This situation has been corrected.

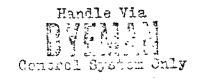
#### c. Electromechanical Hardware

The only major problem in this area was a relay failure in the Switchover Electronics of SRV 2 on Flight 27. The failure of this relay, however, resulted in an inability to execute the re-entry sequence from the backup command subsystem; and SRV 2 from this flight was not recovered. The Switchover Electronics circuitry was redesigned on Vehicle 35 to eliminate this failure mode.

#### d. Post-flight Evaluation of System Performance

(1) A "Quick-Look" Team was formed with the initiation of a dual recovery mission to analyze the SRV 1 material in real-time at the processing facility. This type of analysis has proven successful in optimizing the photographic parameters and improving the photographic quality of the second mission segment.

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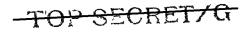


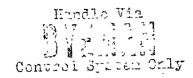
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(2) A Factory-to-Orbit correlation software program was written as a tool for post-flight analysis and used on FM-27 and subsequent vehicles. The program compares factory test performance with orbital CORN target performance data. Allowance is made for measurable smear, defocus, exposure error and contrast. Degradation from these contributors is applied to the factory test Modulation Transfer Function (MTF) curve, and this curve is then crossed with the appropriate film Threshold Modulation (TM) curve. The intersection of the curves is the limiting resolution predicted for the system. Comparison can then be made to the subjectively read CORN tri-bar resolution. Good correlation was evident through Flight 34. However, on Flight 36, results indicated a potential change in astigmatism (both direction and magnitude) and some misalignment. Accounting for degradation from these sources resulted in better correlation. Further refinement in the Factory-to-Orbit correlation program to handle degraders for which allowance is not presently made is expected during the next series of vehicles.

e. Satellite Control Section (SCS)

The SCS was structurally (i.e., the Roll Joint, Spaceframe Subsystem and the Maximum Access Booster Adapter) the same for

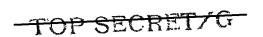


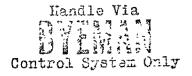


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Vehicle 23 as it had been for Vehicle 22. There were, however, many changes to the hardware located within this section. These changes, which included major redesigns and new hardware, are summarized below:

(1) Roll Joint (RJ) - For Vehicles 23 through 36, improvements in servo motor design were incorporated to extend mission life from 14 to 20 days and increase roll capability from 2,250 to 7,000 cycles, minimum. To improve hardware reliability, a second source motor and electronics inverter were incorporated in the redundant servo system. In addition, the RJ flywheel momentum was increased to accommodate the dual recovery module. An inertia changer was also incorporated to compensate for the mid-mission momentum change after ejection of the first recovery vehicle. At Vehicle 27, an RJ "soft stop" protection feature was installed to protect payload and RJ mechanical drive components from damage caused by excessive deceleration rates in the event of loss of servo position control. The last change for this block of vehicles, effective at Vehicle 35, was the increased caster spring stiffness to accommodate increased thrust from the Secondary Propulsion System dual engine operation.





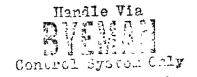
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(2) Tracking, Telemetry and Command Subsystems (TT&C) At Vehicle 23, the TT&C Subsystems were modified to the Space-GroundLink Subsystem (SGLS) configuration in order to maintain compatibility
with the Air Force Satellite Control Facility (AFSCF). The conversion
to the SGLS Unified S-band configuration provided significantly improved
tracking and orbit prediction accuracies, increased telemetry sampling
and commanding rates and simplified ground support equipment configurations and operational procedures.

The MOD IV Command Subsystem; which consisted of the Extended Command System (ECS), Remote Decoder (RD), and Minimal Command System (MCS); was also introduced on Vehicle 23. The ECS and RD were major design changes with significant increases in reliability obtained through piece part reduction as well as design and packaging improvements. During the production and vehicle test cycles, numerous problems were experienced with early ECS units. Many (57) significant modifications were incorporated into the unit to overcome design deficiencies or improve operating margins. Although several anomalies and four failures occurred during the flights of the 14 vehicles covered by this report, there was no significant impact on any of these missions with the exception of Mission 27. On this vehicle, a failure

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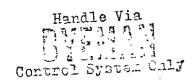
into the ECS:

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of the ECS clock after SRV 1 recovery resulted in total loss of ECS command capability and, consequently, an attempt to terminate the flight. This failure resulted in three major changes being incorporated

- (a) The programmable memory unit (PMU) was divided into "read only" and "read/write" sections. This was done to assure that the executive software program contained in the "read only" portion of the memory would not be destroyed by noise or improper clock pulses, which occurred as a secondary effect of the Vehicle 27 failure.
- (b) The PMU was modified to automatically shut down if switched power stayed on an unexpected length of time. This precludes excessive heat, generated by power dissipation, from affecting the system and causing a secondary failure in the redundant side. This type of failure occurred on Vehicle 27 when the PMU hung-up and could not shut itself off.
- (c) A second oven limiter was added to the oscillator heater circuit in each of the three oscillator circuits of the clock. This change was made so a single failure on the existing limiter would not cause the oven to turn full on resulting in thermal runaway of the oscillators as was suspected to have happened on Vehicle 27.

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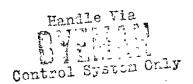
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- (3) Guidance and Control Subsystem The Guidance and Control Subsystem was changed from one high and one low performance system at Vehicle 22 to a dual high performance system at Vehicle 23. This increased guidance accuracy, reliability and obtained a more stable vehicle. A Back-up Stabilization System (BUSS) latching solenoid valve was added at Vehicle 35 to permit the use of surplus BUSS control gas for the primary mission. This allowed an increase in orbital lifetime.
- (4) Propulsion Subsystem The main Agena engine oxidizer was changed from IRFNA to High Density Acid (HDA) at Vehicle 35.

  This change increased specific impulse (from 289.8 to 294.7 seconds), allowing an additional 125 to 150 pounds of payload weight or 5 to 6 degrees of increased orbit inclination capability. At Vehicle 35, new Marquardt engines were installed in the Secondary Propulsion System, replacing the ablator-type. The new engines increased performance and reliability and allowed an unlimited number of burns. This resulted in more effective control of orbital parameters for mission optimization.
- (5) Electrical Power Subsystem A major redesign to the Electrical Power Subsystem was effected at Vehicle 23. The subsystem

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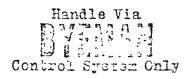
was changed from regulated to unregulated D. C. power, one redesigned power distribution box replaced two boxes, a ninth Type lK battery was added and magnetic current sensors were incorporated to replace the shunt-type current sensors previously used.

These changes resulted in a program peculiar power subsystem rather than the Standard Agena power subsystem used on the prior block of vehicles.

At Vehicle 27, an ampere hour meter was added to the pyro bus in order to achieve more exact determinations of pyro bus usage and heater power consumption for power prediction purposes. At Vehicle 31, a diode was removed between the main bus and the Extended Command System bus. The Extended Command System battery was also placed on the main bus, thus increasing its total to six batteries. A tenth Type 1K battery was added at Vehicle 32; and, at Vehicle 33, two each of the Type 1901 and 1902 Magnum batteries replaced four of the Type 1K batteries. Complete changeover to the Type 1903 Magnum battery occurred on Vehicle 35. The above changes were designed and incorporated to enable primary mission lifetime to be extended from 14 to 27 days.

4. Detailed milestones by vehicle with the corresponding impact of/
reason for the changes are presented on the following pages.





### VEHICLE MILESTONES

|                 | VEHIC | LE LAUNCH DATE | CHANGE   | IMPACT/REASON (*)  |
|-----------------|-------|----------------|--|--|
| -1-01-          | 23    | 23 AUG 69      | COMPLETE REDESIGN: 1) TWO SRV'S 2) NINTH TYPE 1K BATTERY 3) DUAL GUIDANCE SYSTEM 4) SGLS/PCM 5) MOD IV ECS       | 1) INCREASE FILM CAPACITY TO 10,000 FT. 2) INCREASED LIFE FROM 10 TO 14 DAYS 3) TWO HIGH PERFORMANCE SYSTEMS VS ONE HIGH PERFORMANCE AND ONE OLD SYSTEM. 4) IMPROVED TRACKING, TELEMETRY AND COMMAND LINKS 5) HIGHER COMMAND EXECUTION AND STORAGE |
| - SEC           |       |                | 6) BOOSTER STAGE I 12:1<br>ENGINE  | CAPABILITY  6) INCREASED PAYLOAD CAPABILITY 240 LBS  |
|                 | 24    | 24 OCT 69      | FLANGES ADDED TO TAPE RECORDER   | IMPROVE RELIABILITY FOLLOWING TAPE RECORDER FAILURE ON VEHICLE 23  |
| \$              | 25    | 14 JAN 70      | INTERFERENCE BETWEEN CAMERA AND BULKHEAD ELIMINATED  | ELIMINATE LATITUDE DEPENDENT FOCUS<br>SHIFTS OBSERVED ON VEHICLE 24  |
| '               | 26    | 15 APR 70      | 1) SRV INSULATION IMPROVED 2) CHANGE PARACHUTE DEPLOY- MENT TIME 3) IMPROVE BELLOWS ON ROLL JOINT POTENTIOMETERS | 1) IMPROVE PARACHUTE RELIABILITY (25) 2) IMPROVE PARACHUTE DEPLOYMENT CONDITIONS (25) 3) IMPROVE LIFE OF POTENTIOMETERS (25)   |
| Hand<br>Control | 27    | 25 JUN 70      | 1) DRAG MEASUREMENT SYSTEM ADDED 2) PAINT PATTERN CHANGE   | 1) MEASURE ACTUAL DRAG FORCES ON ORBIT 2) REDUCE TEMPERATURE OF TAPE RECORDER TO INCREASE ITS RELIABILITY (23)   |
| 0               | (*)   |                | is at the end of the impact/reason occurred precipitating the change.  | statement refers to a previous mission   |

### VEHICLE MILESTONES (CONT'D)

| 28                 | 18 AUG 70 | NEW LUBRICANT ON ROLL JOINT POTENTIOMETERS  | IMPROVE LIFE OF POTENTIOMETERS (25)   |
|--------------------|-----------|---|---|
| 29                 | 23 OCT 70 | 1) MINUS RED FILTER ADDED TO<br>ROSS CORRECTOR<br>2) TAPE RECORDER RELOCATED  | LIMIT BAND PASS AND IMPROVE STATIC OPTICAL PERFORMANCE     TO ALLEVIATE TEMPERATURE PROBLEMS OBSERVED ON SEVERAL MISSIONS   |
| 30<br><del>5</del> | 21 JAN 71 | 1) TAKE UP RATCHET PIN BEEFED UP 2) ADDITIONAL ECS OVEN CONTROL- LER  | 1) INCREASED MARGIN IN CRITICAL AREA (23)     2) ELIMINATE SINGLE FAILURE MODE IN ECS OSCILLATOR HEATER CIRCUIT (27)  |
| 31                 | 22 APR 71 | 1) PPS SHIPPED FROM FACTORY TO<br>PAD IN ONE PIECE<br>2) DELETE SEPARATE BUS FOR ECS<br>AND ADD IT TO PYRO BUS (3<br>PYRO AND 6 MAIN) | 1) MOVED CRITICAL ASSEMBLY WORK FROM PAD TO FACTORY 2) INCREASE POWER AVAILABILITY  |
|                    | 29<br>30  | 29 23 OCT 70<br>30 21 JAN 71  | POTENTIOMETERS  29 23 OCT 70 1) MINUS RED FILTER ADDED TO ROSS CORRECTOR 2) TAPE RECORDER RELOCATED  30 21 JAN 71 1) TAKE UP RATCHET PIN BEEFED UP 2) ADDITIONAL ECS OVEN CONTROLLER  31 22 APR 71 1) PFS SHIPPED FROM FACTORY TO PAD IN ONE PIECE 2) DELETE SEPARATE BUS FOR ECS AND ADD IT TO PYRO BUS (3 |

METERS REDESIGNED

3) ONE PIECE DOME NUTS USED ON PPS FILM ENCLOSURE
4) ROLL JOINT FEED BACK POTENTIO4) INCREASE ROLL JOINT OPERATING LIFE

 INCREASE ROLL JOINT OPERATING LIFE (NOT QUALIFIED FOR HIGHER CYCLE LIFE UNTIL 37) (25)



### VEHICLE MILESTONES (CONT'D)

|  | VEHICLE | LAUNCH DATE | CHANGE  | IMPACT/RE   |
|--|---------|-------------|---|---|
| ,                                      | 32      | 12 AUG 71   | 1) DELETE MINUS RED FILTER ADDED<br>ON VEHICLE 29   | 1) PERMIT USE OF COLOR F<br>SMEAR AND IMPROVE LOW<br>GRAPHY.              |
| H                                      |         |             | 2) R-5 LENS   | 2) INCREASE FOCAL LENGTH IMPROVE RESOLUTION.                              |
| <b>P</b>                               |         |             | 3) TENTH 1K BATTERY ADDED TO<br>MAIN BUS (3 PYRO AND 7 MAIN)  |   |
| <u> </u>                               |         |             | 4) DRAG MEASUREMENT SYSTEM DELETED (ADDED ON VEHICLE 27)  | 4) LOSE CAPABILITY TO ME<br>DIRECTLY. (ALL PLANN<br>HAD BEEN FLOWN.)      |
| ∯ 5                                    |         |             | 5) STRETCH-TANK BOOSTER   | 5) INCREASED PAYLOAD CAP  |
|  | 33      | 23 OCT 71   | 2) ALIGNMENT SENSOR ADDED.  | MAKE MEASUREMENTS OF     MAKE MEASUREMENTS OF     MENT ON ORBIT.          |
| À                                      |         |             | 3) Two 1901 and Two 1902 magnum<br>BATTERIES USED IN PLACE OF<br>FOUR TYPE 1K BATTERIES ON MAIN<br>BUS. | 3) INCREASE ORBITAL POWE CAPABILITIES.                                    |
|  | 34      | 17 MAR 72   | 1) HIGH DENSITY ACID USED AS MAIN AGENA ENGINE OXIDIZER.  | 1) INCREASED PAYLOAD WELF<br>OF 125 TO 150 LBS OR<br>CAPABILITY OF 5 TO 6 |
| Съ                                     |         |             | 2) IMPROVED SRV PARACHUTE EJEC-   | 2) INCREASE RELIABILITY   |
| i<br>i<br>full                         |         |             | TION PYROS.  3) FIVE 1902 MAGNUM BATTERIES USED ON MAIN BUS.  | 3) INCREASE POWER AVAILA  |
| 0 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |         |             | 4) SWITCHOVER ELECTRONICS CIRCUIT<br>REDESIGN   | 4) ELIMINATE POTENTIAL F<br>OBSERVED IN CONNECTIO<br>CLOCK FAILURE (27).  |

### EASON

- FILM. REDUCE W LIGHT PHOTO-
- H TO 175 IN.
- EASURE DRAG ined systems
- PABILITY 400 LBS.
- VEHICLE BENDING. OPTICAL ALIGN-
- ER AND LIFETIME
- EIGHT CAPABILITY INCLINATION DEGREES.
- OF PARACHUTE
- ABILITY.
- FAILURE MODE ON WITH ECS

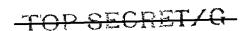
### VEHICLE MILESTONES (CONT'D)

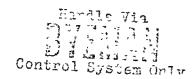
|           | <u>AFHICLI</u>  | E LAUNCH DATE | CHANGE  | IMPACT/REASON   |
|-----------|-----------------|---------------|---|---|
|           | <b>3</b> 5      | 20 MAY 72     | 1) TEN MAGNUM BATTERIES.  | 1) INCREASES PRIMARY MISSION FROM<br>23 TO 30 DAYS.   |
| Ŀ         |                 |               | 2) BOOSTER STAGE II ENGINE (-11)  | 2) INCREASED PAYLOAD WEIGHT CAPABILITY<br>OF 200 LBS OR INCLINATION CAPABILITY<br>OF 8 DEGREES. |
| $\Phi$    |                 |               | <ol> <li>IMPROVED SECONDARY PROPULSION<br/>SYSTEM (NEW MARQUARDT ENGINES).</li> </ol> | 3) ELIMINATES OPERATING CONSTRAINTS<br>(NO. OF BURNS) AND INCREASES<br>RELIABILITY (29).        |
| do<br>tr: | har             |               | 4) BUSS LATCHING SOLENOID VALVE.  | 4) PERMITS USE OF SURPLUS BUSS CONTROL GAS FOR PRIMARY MISSION.                                 |
| 4         | <del>∞</del> 36 | 1 SEP 72      | 1) BAFFLE ADDED TO SLIT 7.  | 1) MINIMIZE LIGHT FLARE WHEN USING SLIT 6.  |
|           |                 |               | 2) REPLACE STERER PNEUMATIC REGULATOR WITH WHITTAKER.                                 | 2) IMPROVE RELIABILITY FOLLOWING<br>VEHICLE 35 FAILURE.   |

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### 5. PROCUREMENT

- a. The form of the contracts written for this series of vehicles did not vary significantly from those written for Vehicles 1 through 22. Of the six major contracts handled by SAFSP for vehicle hardware procurement, three contracts were covert and handled completely within SAFSP. The remaining three major hardware contracts were non-covert and processed through HQ SAMSO and AFSC procurement review and approval channels. HQ SAMSO procured the Titan IIIB booster vehicles with their related support as well as Aerospace Corporation technical support. Funds for these procurements were supplied to HQ SAMSO by SAFSP.
- b. The incentive plan developed by Maj Gen John L. Martin, Jr., which was discussed in the previous summary of Missions 1 through 22 and incorporated in the majority of those contracts, was continued for four of the six major contracts for this series of vehicles. This incentive plan, and the necessary modifications thereto, are covered in more detail in Section IV.
- c. Further details of the contracts for this series of vehicles are also included in Section IV.





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### 6. FINANCIAL

- a. As of 1 May 1973, the GAMBIT project, Flights 23 through 36, had cost \$463.471 million. Final contract settlements over the next few years may cause minor changes in this amount.
- b. Of the \$463.471 million, \$339.414 million was determined as recurring cost for the 14 flights. An estimate of individual flight recurring cost by calendar year was made in an effort to show the trend of decrease in cost per mission day flown and also the decrease in cost per target readout (see Paragraph c below). Because of long-lead funding, the recurring cost attributed to a calendar year of flights may not have actually been funded during the calendar year in which the launches occurred. Recurring cost of the Booster Aerospace allocation, APTC improvement, long-tank booster and R-5 lens, and extended life were not effective until Flights 28, 30, 32 and 35 respectively. Recurring cost by calendar year then followed by adding recurring cost of those flights launched during a calendar year.
- c. In order to make a valid comparison of all flights possible, an attempt was made to identify the basis of the target data reported as "Clear Targets Readout" in the analysis of Flights 1 through 22 of the GAMBIT project. As closely as can be reconstructed, these figures refer to Comirex (Category 1A through 9A) targets readout. Tables

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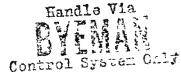
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C-1 and C-2 of the previous report were, therefore, reconstructed to reflect "Comirex Targets Readout" instead of "Clear Targets Readout" and are shown as Tables C-3 and C-4 below. Similar data was gathered for Flights 23 through 36, and Tables C-1 and C-2 reflect this data.

- d. Since only 14 flights are covered by this analysis, vs 22 flights for the previous report, it is noteworthy that:
  - (1) The number of primary missions days flown increased 20%,
  - (2) The number of Comirex targets readout increased 60%,
- (3) The average cost per primary mission day flown decreased 37%, and
  - (4) The average cost per Comirex target readout decreased 63%.
- e. It is also noteworthy that this increased performance was achieved at a decrease in total cost of \$123.293 million over about the same operational length of time (36 months for Vehicles 1 through 22, and 38 months for Vehicles 23 through 36). This is particularly impressive when the increases in wages and the cost of materials over the lifetime of this program are taken into consideration.

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### VEHICLES 23 THROUGH 36

TABLE C-1

| Calendar<br>Year | No. of<br>Flights | No. of<br>Primary Mission<br>Days Flown | Comirex Targets<br>Readout | Recurring<br>Cost | Total<br>Cost   |
|------------------|-------------------|---|----------------------------|-------------------|---|
| 1969             | 2                 | 28                                      | 7,027                      | \$ 47.929         |   |
| 1970             | 5*                | 70                                      | 26,166                     | 120.342           |   |
| 1971             | 4                 | 83                                      | 31,643                     | 97.561            |   |
| 1972             | _3**              | _51                                     | 14,275                     | <u>73.582</u>     | a soodie 1971 da 1900 aante |
| TOTAL            | 14                | 232                                     | 79,111                     | \$339.414         | \$463.471   |

All costs are in millions.

\* Only 8 of 10 buckets successfully recovered.

\*\* Includes one complete mission failure.

TABLE C-2

| Calendar<br>Year       | Cost per<br>Flight | Cost per<br>Mission Day | Cost per Comirex<br>Target Readout |
|------------------------|--------------------|-------------------------|------------------------------------|
| 1969*                  | 24.0               | 1.71                    | .00682                             |
| 1970*                  | 24.1               | 1.71                    | .00460                             |
| 1971*                  | 24.4               | 1.18                    | .00308                             |
| 1972*                  | 24.5               | 1.44                    | .00515                             |
| 14 Launch<br>Average** | 33.1               | 2.00                    | .00586                             |

All costs are in millions

\*Recurring Cost Only

\*\*Total Cost

NOTE: Operational span - 38 months.

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#### VEHICLES 1 THROUGH 22

TABLE C-3

| Calendar<br>Year | No. of<br>Flights | No. of<br>Primary Mission<br>Days Flown | Comirex<br>Targets<br>Readout | Recurring<br>Cost | Total<br>Cost |
|------------------|-------------------|---|-------------------------------|-------------------|---------------|
| 1966             | 3                 | 20                                      | 1,856                         | \$ 67.15          |               |
| 1967             | 6 + 1*            | 59                                      | 9,664                         | 134.536           |               |
| 1968             | 7 + 1*            | 67                                      | 14,082                        | 137.097           |               |
| 1969             | 4                 | 40                                      | 10,774                        | 69.207            |               |
| Total            | 22                | 186                                     | 36,376                        | \$407.990         | \$586.764     |

All costs are in millions

\* Mission Failures

TABLE C-4

| Calendar<br>Year       | Cost per<br>Flight | Cost per<br>Mission Day | Cost per Comirex<br>Target Readout |
|------------------------|--------------------|-------------------------|------------------------------------|
| 1966*                  | 22.4               | 3.36                    | .0361                              |
| 1967*                  | 19.2               | 2.28                    | .01392                             |
| 1968*                  | 17.15              | 2.05                    | .00974                             |
| 1969*                  | 17.3               | 1.73                    | .00644                             |
| 22 Iaunch<br>Average** | 26.7               | 3.16                    | .0161                              |

All costs are in million dollars

\* Recurring cost only

\*\* Total Cost

NOTE: Operational span - 36 months.

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(b)(1) (b)(3)

23

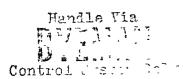
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### 6. SUMMARY

The performance of the GAMBIT system over Missions 23 through 36 was highly successful in that:

- a. Resolution was improved,
- b. The film load was increased and average frame length decreased permitting more optimum coverage in high density target areas,
- c. Flexibility was enhanced by the introduction of the dual recovery capability,
  - d. Coverage (targets) more than doubled, and
- e. Cost per Mission Day and Comirex Target Readout was reduced.



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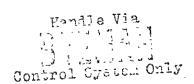
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#### SECTION II

### OPERATIONS

- 1. The following paragraphs summarize the major details of each mission:
- a. Mission 4323 The launch was slipped a total of 11 days to resolve Air Force Satellite Control Facility hardware and software problems, improper door actuation during Phase I of the countdown and a leak in the Agena oxidizer quick disconnect during Phase II of the countdown. On-orbit problems were: (1) The Roll Joint primary separation system failed to operate, but the backup system executed on Rev 2. (2) Crab polarity was improperly defined in two commands between Revs 5 and 30. (3) The quality of tape recorder data varied and, occasionally, the tape recorder jammed but subsequently freed itself. (4) The focus Gain System failed after Rev 154. (5) The Slant Range Compensation System malfunctioned between Revs 42 and 48. (6) The take-up ratchet device in SRV 2 failed after Rev 187. (7) Various AF Satellite Control Facility hardware and software problems were encountered. A successful 14-day photographic mission was completed.
- b. Mission 4324 The launch slipped three days to permit resolution of various AF Satellite Control Facility problems. The launch was

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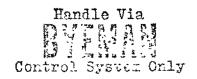


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nominal until the signal from the Velocity Control Assembly on the Agena failed to achieve shutdown of the main engine and the engine burned to depletion. The resulting apogee altitude was 408 n.m. (vs the planned 216 n.m. apogee). On-orbit problems were: (1) The remote tracking stations periodically had problems locking onto the proper carrier frequencies of the vehicle transponders. (2) The Photographic Payload Section focus sensor indicated significant focus shift with target latitude. (3) A 1/4 inch dome nut cover was trapped in the SRV 2 take-up resulting in an eccentric film wrap. (4) Various problems were encountered with AF Satellite Control Facility support. A successful 14-day photographic mission was completed.

- c. Mission 4325 The launch was delayed one day due to excessively high winds. On-orbit problems were: (1) The primary and secondary Roll Joint encoders indicated anomalous positions. (2) SRV 2 was lost on Day 14 due to failure of the parachute system. (3) Some problems were experienced with the ability of the AF Satellite Control Facility to command the vehicle. A successful mission was completed through SRV 1 recovery on Day 7.
- d. Mission 4326 The launch slipped from 17 March to 15 April 1970 to decrease the time between the three "G" switch open and drogue chute

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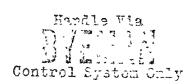
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This modification was made to insure against loss of an SRV due to the same problems which resulted in the loss of SRV 2 from Mission 4325. On-orbit problems encountered were: (1) Tape recorder data was noisy after 800 seconds from the beginning of the tape and unusable after 1600 seconds. Data quality gradually improved as the mission progressed. All data was usable during the last half of the mission.

(2) The Roll Joint position encoder experienced some anomalous performance. (3) Platen bias was offset -1.0 mil after evaluation of SRV 1 photography. (4) Components of the SRV 1 recovery beacon shorted out due to heat or vibration during re-entry. This condition resulted in anomalous beacon modulation frequency. A successful 14-day photographic mission was completed as well as a solo of 7 days.

e. Mission 4327 - The launch was slipped one week to replace FM-27 with FM-28 due to suspected tension looper encoder contamination, and subsequently was slipped one day to repair the CDC 3100 computer used to analyze satellite vehicle health and test results while on the pad. The only anomaly encountered through recovery of SRV 1 was the fact that the shield remained attached during recovery until the shock of air snatch released it. On Rev 140, the Extended Command





System clock malfunctioned. Recovery of SRV 2 was attempted on Rev 163, but Select Sequence 2 (the command which enables the reentry sequence to begin) did not execute due to a suspected switch failure. The satellite vehicle orbit would have decayed before another recovery attempt could be made, so the Back-up Stabilization System was reactivated to control vehicle drag, thereby obtaining vehicle decay into a broad ocean area. (The Back-up Stabilization System had been previously turned off in order to conserve control gas for a second recovery attempt.)

- f. Mission 4328 The launch was delayed: three days for further testing of the switchover electronics box, two days to replace a faulty booster guidance can, and one day due to an electrical open in the Stage I/II separation system of the Titan IIIB booster. A successful 16-day mission was completed. On-orbit problems experienced were: (1) The Dual Attitude Control Subsystem encountered malfunctions in the Augmented Control System horizon sensors and unacceptable roll and yaw errors in the Orbital Control System.
- (2) The Roll Joint had an intermittent relay which caused an inability to achieve four commanded roll positions. (3) Tape recorder data was degraded. (4) The forebody shield remained attached to SRV 2, but separated at air snatch.

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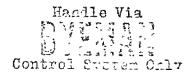
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g. Mission 4329 - The launch was delayed two days due to a ground guidance computer failure and an incorrect indication of a transponder anomaly. A successful 18-day mission was flown. On-orbit problems were: (1) Breakstrips on the Roll Joint failed to release and the backup system was used on Rev 2. (2) The Secondary Propulsion System malfunctioned on Rev 210 during its last scheduled burn. There was no impact on the mission due to this failure. (3) The film supply motor malfunctioned on Rev 134, but a work-around method of operation was developed. (4) A gear in the terrain camera shutter mechanism malfunctioned during the second half of the mission, resulting in loss of that photography.

h. Mission 4330 - The launch was delayed one day to evaluate an Extended Command System malfunction. No fix was made due to a low probability of the malfunction recurring. On-orbit problems were: (1) Vehicle attitude deviations were encountered. (2) Leakage of electrolite from the recovery battery was discovered after SRV 2 recovery. A successful 18-day mission was completed. Also, a Vehicle Atmospheric Survivability Test (VAST) was conducted in a broad ocean area. Both radar and telemetry data were acquired by an ARIS tracking ship.





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- i. Mission 4331 The launch was delayed one day to replace the Gyro Reference Assembly in the Orbital Control System. A successful 19-day mission was completed. On-orbit problems were: (1) An interference filter was left out of the focus system. (2) A wrinkling of one edge of the film in SRV 2 caused an eccentric film wrap. A VAST was conducted in a broad ocean area between Midway Island and Hawaii. Visual, radar and telemetry data were acquired by an ARIS ship; telemetry data was acquired by ARIA aircraft; visual sighting was reported by a TRAP aircraft, but not confirmed by sensors; PRESS aircraft acquired no data.
- j. Mission 4332 The launch was slipped one day for removal and replacement of the primary Gyro Reference Assembly. A successful 22-day mission was flown. The only problem encountered was that on-orbit data incorrectly indicated a 2-mil focus shift. A VAST was conducted with an impact prediction in the vicinity of Fort Yukon, Alaska. Searchers were unable to locate any debris, and the search was finally terminated due to bad weather conditions.
- k. Mission 4333 The launch was slipped four days due to

  Aerospace Ground Equipment problems, and to allow Guam Tracking

  Station to repair their Univac 1230 computer. The only on-orbit problem encountered was a failure of the power supply for the Attitude

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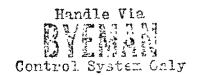
Control System during solo. The Secondary Propulsion System was used to deboost the satellite vehicle. A successful 24-day mission was completed.

- 1. Mission 4334 The launch slipped four days due to weather problems which delayed the shipment of the payload, and to allow redundant engine shutdown and separation commands to be provided on the Titan IIIB booster. A successful 24-day mission was flown with the only on-orbit problem encountered being a failure of the voltage converter on the "B" side of the Extended Command System. This resulted in loss of the "B" side from Rev 22 for the rest of the mission. A VAST was conducted during which the vehicle was deboosted into Eniwetok Atoll. The monitors used did not detect any debris as the impact point was apparently short.
- m. Mission 4335 The launch was delayed three days due to

  Extended Command System, Power Monitor Control Master Unit and
  ground guidance computer problems. Vehicle 35 failed to achieve
  orbit due to the failure of the regulator in the Augmented Control System. This failure resulted in insufficient gas being supplied to the
  Agena cold gas thrusters for control during staging and ascent burn.

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- n. Mission 4336 The launch was delayed a total of three days due to power disruption to the vehicle and SRV RECAL equipment problems. On-orbit problems were: (1) Power conservation; i.e., the vehicle was colder than expected and this resulted in excessive power consumption by the Photographic Payload Section heaters.
- (2) Shifts in focus were observed. A successful 27-day mission was flown.
- 2. The next nine pages summarize the on-orbit problems encountered on each mission, their causes, the operational impact, and any corrective action.
- 3. Following the summary of on-orbit problems is a table of statistics on each mission. This table includes orbital parameters, resolution, camera operations, and target data as well as launch date and length of mission.

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### SUMMARY OF ON-ORBIT PROBLEMS

### VEHICLE 23

|        | PROBLEM  | CAUSE                                  | OPERATIONAL IMPACT                                     | CORRECTIVE ACTION (*)  |
|--------|--|--|--|--|
|        | Roll Joint Breakstrip<br>Failed  |  | None (Backup System<br>functioned)                     | Increased frequency of verifying pneumatic pressure (24). Use pyro for Primary as well as Backup System (37).                          |
| S<br>S | Tape Recorder Erratic  | Mechanical Problems<br>with Tape Drive | Data loss  | Flanges added to reel (24).<br>Humidity controlled (24).<br>Additional tests (25).<br>Thermal environment in vehicle<br>improved (27). |
|        | Slant Range Compensation<br>hung up from Rev 42 to<br>48                         |  | Some degradation in<br>photography during<br>this span | None   |
|        | Focus System failed  | Unknown                                | None   | None   |
|        | Ratchet on SRV 2<br>take up failed causing<br>unstable tension                   | Shear of pin in ratchet                | Loss and degradation of photography                    | Test to verify ratchet pin (24). Beefed-up pin (30).   |
| Han11  | Crab polarity improper-<br>ly defined in two<br>commands between Rev 5<br>and 30 | Error in commands                      | Loss and degradation                                   | Corrected Data Base  |

(\*) The number in parenthesis after the Corrective Action statement refers to the vehicle effectivity.

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### SUMMARY OF ON-ORBIT PROBLEMS (Cont'd)

### VEHICLE 24

| PROBLEM   | CAUSE   | OPERATIONAL IMPACT   | CORRECTIVE ACTION  |
|---|---|--|--|
| Velocity Control Assy<br>failed to shutdown<br>main engine during<br>ascent                           | Relay failure                                     | Reduced available SPS propellants                                    | Use Redundant Velocity Control<br>Assembly (42)  |
| Focus found to be latitude dependent  | Interference between camera and adjacent bulkhead | Platen moved to off-<br>set shifts. Degrada-<br>tion in photography. | Interference eliminated (25)   |
| Dome nut trapped in SRV 2 take up caused eccentric film wrap and early fill.                          | Dome nut fell off film enclosure                  | None   | Push test on all dome muts (25).  Modify test fixture which probably caused problem (26). One piece dome nuts (31).  |
| Remote Tracking Stations had problems locking on proper carrier frequencies of vehicle trans- ponders | Ground/airborne equip-<br>ment problem            | Delays in command<br>loading and loss of<br>some photography         | Developed common procedure for all tracking stations for setting modulation index. Adjusted power settings on up-link to minimize probability of locking on spurious up-link signals. Developed a test to check out airborne equipment modulation index. |

### VEHICLE 25

|          | PROBLEM  | CAUSE                          | OPERATIONAL IMPACT   | CORRECTIVE ACTION   |
|----------|--|--------------------------------|--|---|
|          | Roll Joint feed back<br>potentiometers out of<br>specification | Wear                           | Unknown due to loss of<br>SRV 2                            | Improved bellows and burn-in (26). New lubricating material (28). Major redesign (31).  |
| Z.       | SRV 2 lost Parachute failed                                    |                                | Loss of all data in<br>SRV 2 take up<br>(Primary and APTC) | Improved insulation (26). Change chute deployment time (26). Increased ejection pyro force (34). Improved parachute thermal cover (42). |
|          |  | VEHI                           | <u>cle 26</u>  | त्री  |
|          | PROBLEM  | CAUSE                          | OPERATIONAL IMPACT   | CORRECTIVE ACTION   |
|          | Noisy tape recorder data                                       | High temperatures              | loss of operational data                                   | Lower environmental temperature: Paint pattern - 27 Relocate - 29   |
|          | Roll Joint encoder<br>errors                                   | Contaminated encoder tracks    | None   | Numerous changes including lubricants and wiper materials (27-32)   |
| Handle V | Recovered film sticky  | Condensation in film enclosure | None   | Provide vent in film enclosure (39) 1 CC  |

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### VEHICLE 27

| PROBLEM                           | CAUSE                                | OPERATIONAL IMPACT   | CORRECTIVE ACTION .   |
|-----------------------------------|--------------------------------------|--|---|
| Ablative shield attached to SRV 1 | Cable interference                   | None   | Cable taped down (29). Cable redesign (30).                   |
| Extended Command<br>System failed | Clock Oven failure                   | Neither propulsion<br>system could be used.<br>Little control over<br>debris impact point. | Add'l oven controller (30). Add'l confidence testing (28,29). |
| Emergency Recovery #2 failed      | Switch failure in electronics module | SRV 2 recovery attempt failed. All data lost.  | Suspected circuit modified (34). Additional testing (28-33).  |



### VEHICLE 28

| 37 | PROBLEM   | CAUSE   | OPERATIONAL IMPACT  | CORRECTIVE ACTION   |  |  |  |
|----|---|---|---|---|--|--|--|
|    | Horizon Sensor wander   | Loose thermal tape<br>in field of view                              | Increased film usage due to added film pads                                 | Intensified inspection of tape installation (29)            |  |  |  |
|    | Yaw and Roll errors<br>in OCS                                 | Undesirable filter<br>characteristics (Deter-<br>mined from Msn 30) | Switch to primary<br>Attitude Control Sys-<br>tem. Increased film<br>usage. | Add'1 GRA assembly-level screening tests on remaining units |  |  |  |
|    | SRV 2 heat shield failed to separate                          | Cable interference  | None  | Cable taped down (29).<br>Cable redesign (30).              |  |  |  |
|    | Roll Joint pointed<br>vehicle in wrong<br>position four times | Relay intermittent  | Four targets off-<br>center in frame  | Hot vibration test (29).<br>Improved parts screening (37).  |  |  |  |
|    | Degraded tape recorder data                                   | Thermal problems  | Loss of data  | Relocate tape recorder (29).                                |  |  |  |

Handle Via

PROBLEM

### SUMMARY OF ON-ORBIT PROBLEMS (Cont'd)

### VEHICLE 29

|          | PROBLEM  | CAUSE                        | OPERATIONAL IMPACT   | CORRECTIVE ACTION                      |  |  |
|----------|--|------------------------------|--|--|--|--|
|          | Roll Joint breakstrip failed                           | Burst tube or blow out       | None - Backup separation system (MDF) executed                         | Dual MDF planned (37)                  |  |  |
| <b>.</b> | Continuous power on film supply                        | Transistor failure           | Prohibited simultaneous supply/take up operation. loss of photography. | None - random part failure             |  |  |
| ,        | Secondary Propulsion<br>System chamber burn<br>through | Non-uniform chamber ablation | No back up deboost capability  | Operational constraints tightened (30) |  |  |
|          | Erratic Terrain Camera<br>shutter                      | Incorrect gear face          | None   | Units 30-32 inspected and corrected    |  |  |

### VEHICLE 30

CAUSE

OPERATIONAL IMPACT

CORRECTIVE ACTION

| Control | Non-typical Horizon<br>Sensor       | Undesirable filter characteristics            | Increased film usage<br>due to increased<br>film peds | Removed/recoated all remaining filters   |
|---------|-------------------------------------|---|---|--|
| STATE   | Recovery Vehicle 2<br>contamination | Structural failure in sump section of battery | None  | Battery redesign (40).<br>External sump added (34).<br>Vehicles 31-33 already assembled. |

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PROBLEM

CORRECTIVE ACTION

### SUMMARY OF ON-ORBIT PROBLEMS (Cont'd)

### VEHICLE 31

|              | PROBLEM             | CAUSE                          | OPERATIONAL IMPACT                          | CORRECTIVE ACTION                        |  |  |
|--------------|---------------------|--------------------------------|---|--|--|--|
|              | Eccentric film wrap | Crinkling on film edges        | None  | None                                     |  |  |
| Focus offset | Focus offset        | Infra-red filter not installed | Loss of resolution<br>for SRV 1 photography | Improved inspections and procedures (32) |  |  |
|              | ,                   | VEHT                           | OTE 30                                      |  |  |  |

### VEHICLE 32

OPERATIONAL IMPACT

CAUSE

| System<br>Lerror | indicated | Unknown | None       | New Focus System (48) |
|------------------|-----------|---------|------------|-----------------------|
|                  |           | ,       | VEHICLE 33 |                       |
| <br>             |           |         |            |                       |

|       |  |                     | ATT TO THE PARTY OF THE PARTY O |   |
|-------|--|---------------------|--|---|
|       | PROBLEM                                      | CAUSE               | OPERATIONAL IMPACT   | CORRECTIVE ACTION   |
|       | Primary Attitude<br>Control System<br>failed | Power supply in GRA | Used redundant system  | Instituted additional burn-<br>in and thermal cycling<br>tests. |
| Handl | Tape Recorder malfunc-<br>tion               | Motor Drive circuit | Minimized recording and playback. Loss of data.  | Improved screening on piece parts for the follow-on contract.   |

### VEHICLE 34

PROBLEM

CAUSE

OPERATIONAL IMPACT

CORRECTIVE ACTION

Voltage Converter B failed

Short on 15 volt power supply

Nineteen frames of operational photography lost Redesign suspect filters on power supply (37)

VEHICLE 35

PROBLEM

CAUSE

OPERATIONAL IMPACT

CORRECTIVE ACTION

Attitude Control System pneumatic system delivered virtually no control gas during ascent resulting in failure to

achieve orbit.

Defective pneumatic regulator

Loss of vehicle

Change vendors on pneumatic regulator. Significantly improve ground testing, particularly in area of pneumatic system verification (36).

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### VEHICLE 36

| PROBLEM  | CAUSE                                     | OPERATIONAL IMPACT | CORRECTIVE ACTION      |  |  |  |
|--|---|--------------------|------------------------|--|--|--|
| ECS clock indicated intermittent operation of one of three oscillators               | Unknown                                   | None               | Redesigned clock (42)  |  |  |  |
| MCS sometimes failed to wake up properly   | sometimes failed to Unknown e up properly |                    | None                   |  |  |  |
| Focus System indicated drifts which were not understood                              | Unknown                                   | Loss of resolution | New Focus System (48)  |  |  |  |
| Vehicle was colder than<br>predicted resulting in<br>excessive heater power<br>usage | Unknown                                   | None               | Review thermal balance |  |  |  |



# B1F-94/3U-14

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### SUMMARY OF MISSION DATA

| 4 SN | LAUNCH<br>DATE | MISSION<br>PRIMARY | DURATION<br>SOLO | APOGEE   | PERIGEE | INCLINATION | PER 10D | RESOLUTION | STEREO<br>PAIRS | STRIPS | LATERAL<br>PAIRS | TARGETS <sup>2</sup><br>ATTEMPTED | TARGETS <sup>2</sup><br>READOUT | PERCENT<br>READOUT | 1A-9A<br>TARGETS<br>READOUT | TARGETS<br>EGF/C |        |
|------|----------------|--------------------|------------------|----------|---------|-------------|---------|------------|-----------------|--------|------------------|-----------------------------------|---------------------------------|--------------------|-----------------------------|------------------|--------|
| 23   | 23/8/69        | 14                 | 1                | 211.30   | 75.06   | 107.99      | 89.35   |            | 1,749           | 2,528  | 65               | 11,692                            | 4,475                           | 38.27              | 4,447                       | 2,337            | (b)(1) |
| 24   | 24/10/69       | 14                 | 1                | 408.61   | 76.18   | 108.04      | 93.26   |            | 1,439           | 1,758  | 34               | 7,078                             | 2,804                           | 39.62              | 2,580                       | 1,642            | (b)(3) |
| 251  | 14/1/70        | 14 (7red           | :) 3             | 216.46   | 75.64   | 109.98      | 89.24   |            | 680             | 1,014  | 20               | 3,335                             | 1,632                           | 48.94              | 1,512                       | 1,001            |        |
| 26   | 15/4/70        | 14                 | 7                | 225.69   | 74.33   | 110.99      | 89.48   |            | 2,311           | 4,200  | 44               | 13,972                            | 6,271                           | 44.88              | 5,937                       | 3,072            |        |
| 27   | 25/6/70        | 8                  | 0                | 228.98   | 73.03   | 108.88      | 89.84   |            | 785             | 3,086  | 19               | 8,608                             | 4,752                           | 55.20              | 4,695                       | 2,864            |        |
| 28   | 18/8/70        | 16                 | 0                | 205.50   | 80.70   | 110.96      | 89.33   |            | 2,450           | 5,830  | 53               | 19,169                            | 8,917                           | 46.52              | 8,749                       | 4,684            |        |
| 29   | 23/10/70       | 18                 | 0                | 224.44   | 74.90   | 111.06      | 89.90   |            | 2,261           | 3,614  | 33               | 13,236                            | 5,458                           | 41.24              | 5,273                       | 3.323            |        |
| 30   | 21/1/71        | 18                 | 0                | 232.54   | 76.75   | 110.86      | 90.10   |            | 2,156           | 2,985  | 37               | 11,294                            | 5,556                           | 49.19              | 5,045                       | 3,503            |        |
| 31   | 22/4/71        | 19                 | 2                | 23 0. 01 | 75.24   | 110.95      | 89.90   |            | 3,027           | 5,629  | 118              | 20,947                            | 10,296                          | 49.15              | 10,047                      | 5,856            |        |
| 32   | 12/8/71        | 22                 | 0                | 237.84   | 75.23   | 111.00      | 90.11   |            | 2,829           | 5,019  | 82               | 19,641                            | 10,196                          | 51.91              | 10,028                      | 6,262            |        |
| 33   | 23/10/71       | 24                 | 1                | 234.57   | 73.86   | 110.94      | 90.00   |            | 2,742           | 4,711  | 77               | 15,660                            | 6,816                           | 43.52              | 6,523                       | 4,669            |        |
| 34   | 17/3/72        | 24                 | 0                | 228.60   | 72.53   | 110.97      | 89.95   |            | 3,131           | 4,038  | 98               | 14,960                            | 7,125                           | 47.63              | 6,915                       | 4,784            |        |
| 35   | 20/5/72        | AGENA F            | FAILED           |          |         |             |         |            |                 |        |                  |                                   |                                 |                    |                             |                  |        |
| 36   | 1/9/72         | 27                 | i                | 215.69   | 79.50   | 110.41      | 89.83   |            | 3,432           | 3,915  | 190              | 15,101                            | 7,647                           | 50.64              | 7,360                       | 5,030            |        |

<sup>(1)</sup> ONE SRV LOST

(3) EG F/C IS A TERM WHICH MEANS THE TARGET DIAMETER WAS COMPLETELY IMAGED AND THE IMAGE WAS OF EXCELLENT, GOOD OR FAIR QUALITY.

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<sup>(2)</sup> a. TARGETS ATTEMPTED INCLUDE CATEGORIES 1A-9A, 10, 11, 14, 16, 20 AND 21.

b. TARGETS READOUT INCLUDE CATEGORIES 1A-9A, 10, 11, 14, AND 16. IT WAS CONSIDERED IMPRACTICAL TO ATTEMPT TO ISOLATE TARGETS READOUT IN CATEGORIES 20 AND 21.

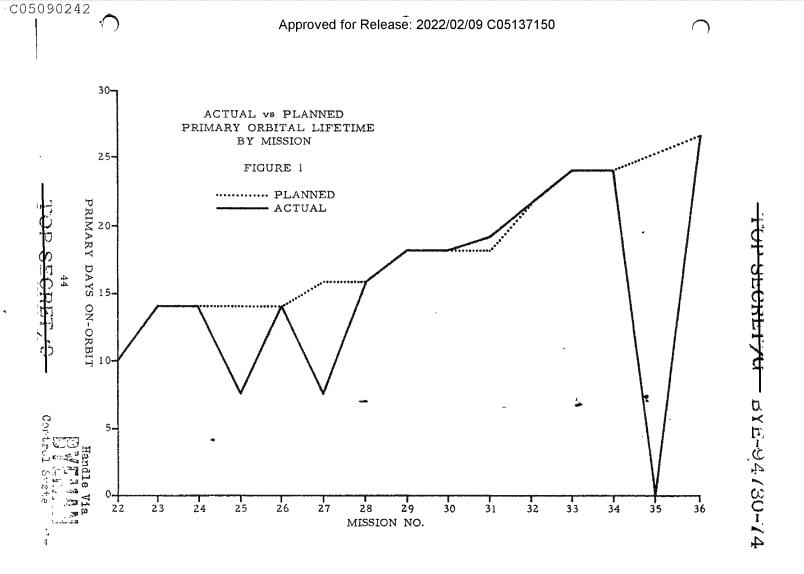
### SECTION III

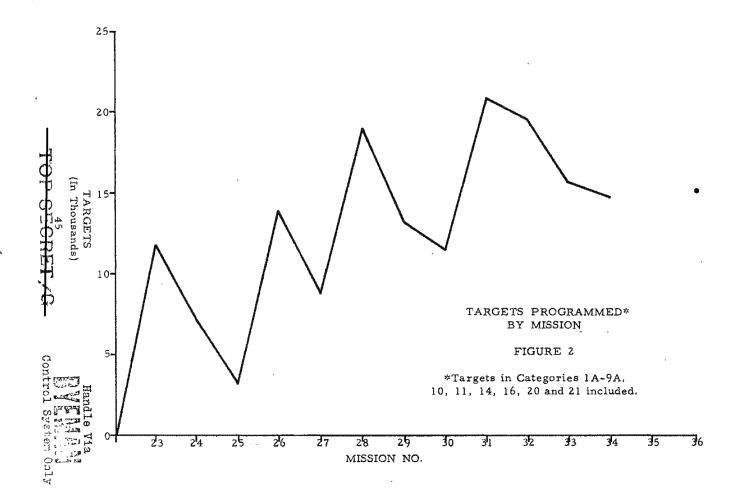
### CHARTS

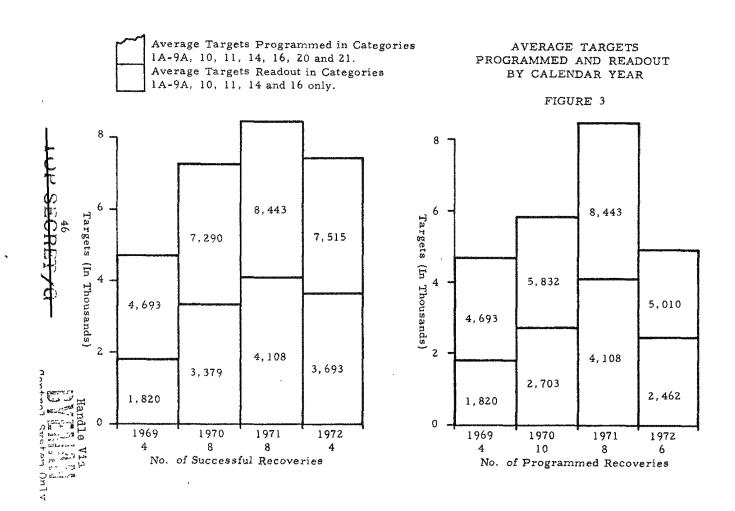
| FIGURE | TITLE  |              |
|--------|--|--------------|
| 1      | Actual vs Planned Orbital Lifetime by Mission              |              |
| 2      | Targets Programmed By Mission                              |              |
| 3      | Average Targets Programmed and Readout By<br>Calendar Year |              |
| 4      | Percent of Targets Attempted that were Readout By Mission  |              |
| 5      |  | (b)(<br>(b)( |
| 6      | Recurring Costs per Flight, Day and Target By              | (~)(         |







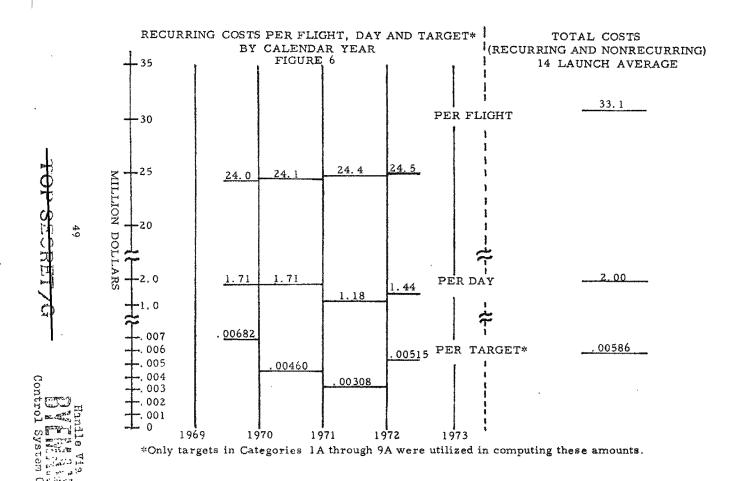




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### SECTION IV

### PROCUREMENT

### 1. GENERAL

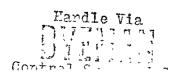
- a. SAFSP contracted for:
- (1) The Photographic Payload Sections (PPS's), including the Astro Position-Terrain Cameras (APTC's), facilities, test equipment and Aerospace Ground Equipment (AGE), with the Eastman Kodak Company;
- (2) The Satellite Control Sections (SCS's) and Payload

  Adapter Sections (PAS's) or Roll Joints with Lockheed Missiles &

  Space Company, Inc.;
- (3) The command subsystems with General Electric Company,
  Aerospace Electronics Systems Department;
- (4) The Satellite Re-entry Vehicles (SRV's) with General Electric Company, Re-entry & Environmental Systems Division; and
- (5) Launch support services and mission planning and support software.
- b. HQ SAMSO contracted for the Titan IIIB booster vehicles with related launch support services, satellite control services and Aerospace Corporation technical support.

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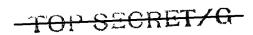
c. Film was procured by the CIA.

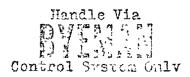
| d. The SAFSP contracts were handled by a division of the             |
|--|
| Directorate of Procurement . On the covert contracts,                |
| the contracting officer per se was the Director of Special Projects, |
| the Vice Director of Special Projects and the Deputy Director for    |
| Procurement. On the non-covert contracts, the contracting officer    |
| was one of the buyers in the procurement division. All covert con-   |
| tracts were processed entirely within the SAFSP Directorate of       |
| Procurement. The non-covert contracts were processed by the          |
| procurement division through HQ SAMSO and AFSC procurement           |
| review and approval channels.  |

### 2. INCENTIVES

a. During this series of vehicles, GAMBIT continued to use the incentive contracting philosophy developed by the (then) Director of SAFSP, Maj Gen John L. Martin, Jr., on cost-plus-incentive-fee (CPIF) contracts with three of the four hardware contractors. Fixed price incentives (FPI) on cost and schedule only were used to obtain the SRV's, and cost-plus-fixed-fee (CPFF) contracts were written for the mission and operations planning and support software procurements.

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(b)(1) (b)(3)

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- b. The Martin Incentive Plan recognized three key parameters:
- (1) Performance 100% successful on-orbit performance enabled the contractor to earn a full 15% of the target cost allocated to each vehicle.
- (2) Cost The contractor could be penalized up to 9% of the target fee for cost overruns. (The incentive structure used called for the contractor to pay 10¢ of every overrun dollar for the first 15% of the overrun, 20¢ of every overrun dollar between 15 and 30% and 30¢ from 30 to 45%, up to a maximum value of 9% of the target cost.)
- (3) Schedule The maximum penalty for failure to meet hardware delivery schedules was 0.5%.

  Thus, the major emphasis continued to be upon performance during this series of vehicles.
- c. Starting with Mission 32, a unique incentive arrangement was added to the previous agreements. The original contracts had been negotiated upon the basis of a 20-day operational mission lifetime for performance incentive purposes. As required vehicle mission lifetime was extended beyond 20 days, it became necessary to change the incentives in order to hold the contractor responsible for the total mission performance of the vehicle. Since the contracts



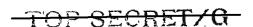


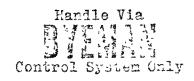
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already had 15% target fee allocated to each vehicle (the maximum permitted for this type of contract), it was not possible to pay the contractor any additional fee as consideration for the added risk that he assumed during the extended mission lifetime. As a result, the contracts were modified to allow the contractor to "earn back" a portion of the performance penalties that he experienced on a vehicle. For this purpose, specified amounts were established for each additional perfect orbital revolution performed by the vehicle. The contractor could thus "earn back" these specified amounts, up to the maximum 15% target fee, from the minor performance penalties assessed against the vehicle. Excluded from this arrangement were those penalties assessed as the result of a catastrophic loss of the mission.

d. Lockheed Missiles & Space Co., Inc., earned 94% of the possible \$12,966,334 performance fee through successful on-orbit operation of the SCS and PAS. Eastman Kodak Co. earned 96% of the possible \$15,416,884 performance fee on the PPS, and GE/AES earned 96% of the possible \$3,255,291 performance fee for successful on-orbit operation of the command subsystem.





### 3. NARRATIVE DESCRIPTION OF CONTRACTS

- a. Lockheed Missiles & Space Company, Inc.
- (1) The SCS and the PAS were provided on separate contracts. The SCS was obtained on a non-covert contract and the PAS or Roll Joint was provided on a covert contract. The contracts for both the SCS and the PAS incorporated all three parameters of the Martin incentives; i. e., performance, cost and schedules. Also, a special factor was included in the performance incentive plans for each contract which resulted in a penalty on both contracts if either the SCS or the PAS experienced a mission catastrophic failure.
- (2) The \$16 million basic design and development (non-recurring) effort on the SCS was accomplished on the principal contract for the previous series of vehicles; i. e., AF 04(695)-896.

  The recurring effort for the 14 SCS's used on this series of vehicles was obtained on Contract and included the remainder of the design and development, production, testing, launch and orbital support and the related data and Aerospace Ground Equipment (AGE).
- (3) The contractor earned 94% or \$11,770,085 of the possible performance fee during the SCS contract. An overrun of \$4.3 million (5.2%) was incurred and resulted in a cost incentive penalty

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of \$429, 175. The contractor was not penalized under the delivery schedule portion of the incentives.

(4) The PAS was procured on Contract

The contractor earned \$1.2 million or 94% of the possible performance fee during the contract. There was no overrun or schedule penalty applied.

b. Eastman Kodak Company - The basic design and development of the PPS camera system was also done on the principal contract of the preceding series of vehicles; i. e., AF 18600-2108.

The remainder of the effort; recurring, production, design, test, launch and orbital support; was provided on Contract

The contractor earned 96% or \$14.8 million of the possib

The contractor earned 96% or \$14.8 million of the possible performance incentive. There was a 3.8% overrun which resulted in a \$424,000 cost penalty and a schedule penalty of \$263,000.

c. General Electric Company, Aerospace Electronics Systems

Department - This series of command subsystems was procured on
the same contract as the previous series; i. e., AF 04(695)-897. The
contractor earned 96% or \$3.1 million of the possible performance
fee. A 30% overrun (\$11.1 million) resulted in a \$1.5 million cost
penalty. It should be noted that most of this overrun was caused by
the introduction of the MOD IV Command Subsystem which was used

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(b)(1)

on Vehicles 23 through 36. Several design deficiencies were discovered after the new command subsystems were delivered to the integrating contractor (LMSC). These deficiencies necessitated extensive modifications and resulted in many interruptions during the production cycle of the early units.

| d. General Electric Company, Re-entry & Environmental              |
|--|
| Systems Division - The SRV's were procured on two fixed price      |
| incentive contracts; i. e., the components and subassemblies were  |
| procured on non-covert Contract and fabricated                     |
| into the final SRV on covert Contract Contract                     |
| also served as a security cover contract for the                   |
| EKC field support effort. These contracts were completed with no   |
| cost overruns or underruns and no schedule penalties were assessed |

4. The following tables present the statistical information on the contracts for this series of vehicles. The first table shows the value and the period of performance of each contract. The second table lists the mission-by-mission results of the operation of the performance incentives.

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(b)(3)

(b)(1)

(b)(3)

(b)(1)

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# LIST OF SAFSP GAMBIT CONTRACTS Vehicles 23 - 36

| NUMBER | TYPE   | SECURITY                         | CONTRACTOR   | ITEM  | PERFORMANCE PERIOD   | ESTIMATED FINAL VALUE.   |
|--------|--------|----------------------------------|--|---|--|--|
|        | CPIF   | BLACK                            | EKC  | 14 PHOTOGRAPHIC PAYLOADS  | JAN 68 - NOV 72  | \$128,677,598  |
|        | CPIF   | WHITE                            | LMSC   | 14 SAT CONTROL SECTIONS   | DEC 66 - NOV 72  | 97,123,078   |
|        | CPIF   | BLACK                            | LMSC   | 14 PAYLOAD ADAPTER SECTIONS   | FEB 68 - NOV 72  | 9,816,845  |
|        | FPI    | WHITE                            | GE/RESPD   | 28 sets, srv components   | JAN 68 - NOV 72  | 17,027,404   |
|        | FPI    | BLACK                            | GE/RESPD   | 28 SATELLITE REC VEHICLES   | jan 68 - nov 72  | 4,989,044  |
|        | CPIF   | WHITE                            | ge/aes   | 18 COMMAND SUBSYSTEMS<br>for Vehicles 23 - 36<br>(and 16 C/SS for<br>Vehicles 7 - 22)   | NOV 65 - JUL 72  | 51,056,748   |
|        | CPFF   | WHITE                            | GE/C&ISO   | SOFTWARE  | JUL 68 - JUN 70  | 8,732,462  |
|        | CPFF   | WHITE                            | GE/C&ISO   | SOFTWARE  | JUL 70 - NOV 72  | 4,673,469  |
|        | CPFF   | WHITE                            | TRW  | SOFTWARE  | DEC 70 - NOV 71  | 1,302,450  |
|        | CPFF   | WHITE                            | TRW  | SOFTWARE  | DEC 71 - NOV 72  | 739,453  |
|        | NUMBER | CPIF CPIF FPI FPI CPIF CPIF CPFF | CPIF BLACK CPIF WHITE CPIF BLACK FPI WHITE FPI BLACK CPIF WHITE  CPFF WHITE CPFF WHITE | CPIF BLACK EKC  CPIF WHITE LMSC  CPIF BLACK LMSC  FPI WHITE GE/RESPD  FPI BLACK GE/RESPD  CPIF WHITE GE/AES  CPFF WHITE GE/C&ISO  CPFF WHITE GE/C&ISO  CPFF WHITE TRW | CPIF BLACK EKC 14 PHOTOGRAPHIC PAYLOADS  CPIF WHITE LMSC 14 SAT CONTROL SECTIONS  CPIF BLACK LMSC 14 PAYLOAD ADAPTER SECTIONS  FPI WHITE GE/RESPD 28 SETS, SRV COMPONENTS  FPI BLACK GE/RESPD 28 SATELLITE REC VEHICLES  CPIF WHITE GE/AES 18 COMMAND SUBSYSTEMS for Vehicles 23 - 36 (and 16 C/SS for Vehicles 7 - 22)  CPFF WHITE GE/C&ISO SOFTWARE  CPFF WHITE GE/C&ISO SOFTWARE  CPFF WHITE TRW SOFTWARE | CPIF BLACK EKC 14 PHOTOGRAPHIC PAYLOADS JAN 68 - NOV 72  CPIF WHITE LMSC 14 SAT CONTROL SECTIONS DEC 66 - NOV 72  CPIF BLACK LMSC 14 PAYLOAD ADAPTER SECTIONS FEB 68 - NOV 72  FPI WHITE GE/RESPD 28 SETS, SRV COMPONENTS JAN 68 - NOV 72  FPI BLACK GE/RESPD 28 SATELLITE REC VEHICLES JAN 68 - NOV 72  CPIF WHITE GE/AES 18 COMMAND SUBSYSTEMS for Vehicles 23 - 36 (and 16 C/Ss for Vehicles 7 - 22)  CPFF WHITE GE/C&ISO SOFTWARE JUL 68 - JUN 70  CPFF WHITE GE/C&ISO SOFTWARE JUL 70 - NOV 72  CPFF WHITE TRW SOFTWARE DEC 70 - NOV 71 |

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GAMBIT VEHICLES 23 - 36
SAFSP SPECIALIZED PERFORMANCE INCENTIVE ANALYSIS BY FLIGHT

|              | FLIGHT<br>NUMBER | POOL         | (AGENA PAS) -<br>FARNED | <u>\$</u> | POOL         | NF (PPS)<br>EARNED | <u> </u> | POOL        | E (C/SS)<br>EARNED | £    |
|--------------|------------------|--------------|-------------------------|-----------|--------------|--------------------|----------|-------------|--------------------|------|
| •            | 23               | \$ 777,693   | \$ 756,731              | 97%       | \$ 1,040,700 | \$ 878,351         | 84%      | \$ 228,750  | \$ 228,750         | 100% |
|              | 24               | 771,157      | 722,682                 | 94%       | 1,040,700    | 888,758            | 85%      | 228,750     | 228,750            | 100% |
| .].          | 25               | 771,157      | 763,445                 | 99%       | 1,040,700    | 1,040,700          | 100%     | 228,750     | 228,750            | 100% |
| 4            | 26               | 756,912      | 756,912                 | 100%      | 1,040,700    | 1,033,415          | 99%      | 228,750     | 228,750            | 100% |
|              | 27               | 763,503      | 732,158                 | 96%       | 686,125      | 570,138            | 83%      | 228,634     | 114,317            | 50%  |
| gy "         | 28               | 764,750      | 737,381                 | 96%       | 1,089,345    | 1,089,345          | 100%     | 228,634     | 228,634            | 100% |
| , th         | 29               | 900,035      | 900,035                 | 100%      | 1,086,125    | 1,012,269          | 93%      | 228,634     | 228,634            | 100% |
| CAET         | 30               | 899,703      | 899,703                 | 1.00%     | 1,089,348    | 1,089,348          | 100%     | 228,633     | 228,633            | 100% |
| $\mathbb{T}$ | 31               | 902,693      | 902,693                 | 100%      | 1,083,920    | 1,031,892          | 95%      | 237,581     | 237,581            | 100% |
| P            | 32               | 967,913      | 1,017,914               | 105%**    | 1,190,028    | 1,190,028          | 100%     | 237,581     | 237,581            | 100% |
|              | 33               | 957,252      | 1,097,252               | 109%**    | 1,190,029    | 1,190,029          | 100%     | 237,581     | 237,581            | 100% |
|              | 34               | 1,189,362    | 1,349,363               | 113%**    | 1,230,377    | 1,230,377          | 100%     | 237,581     | 228,315            | 96%  |
| ,            | 35               | 1,282,629    | - 0 -                   | - 0 -     | 1,272,400    | 1,239,972          | 97%*     | 237,581     | 228,260            | 96%* |
| ŒĐ           | ы 36             | 1,261,575    | 1,556,949               | 123%**    | 1,336,381    | 1,336,381          | 100%     | 237,582     | 237,582            | 100% |
| Carry San    | ETOTAL           | \$12,966,334 | \$12,143,218            | 94%       | \$15,416,884 | \$14,821,003       | 96%      | \$3,255,292 | \$3,122,118        | 96%  |

<sup>###</sup> Includes Bonus for extended missions.

### SECTION V

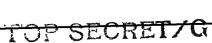
### FINANCIAL

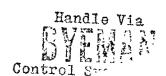
- 1. GENERAL The total \$463.471 million program consisted of:
- a. Fourteen spacecraft, boosters and payloads launched with two recovery vehicles per flight. Some vehicles were configured with improvements; such as, the long-tank booster, R-5 lens, etc., with effectivities as indicated.
- b. Command subsystem costs included 12 prime flight units,
  two flight units converted from two of the spares on the previous
  (7-22) block buy, and three spares similarly converted from three of the spares on the previous block buy.
- c. Two Higherboy Kits were procured for use on this block buy, but never flown. They were later transferred and reconfigured to permit flight, if required, on Vehicles 37 through 41 of the subsequent (37-47) vehicle block buy.

| đ.     | Leve   | l-of-effo | ort ( | Aero  | space, | lau | nch ser | vice | es, | etc.) | cos | sts | in-  |
|--------|--------|-----------|-------|-------|--------|-----|---------|------|-----|-------|-----|-----|------|
| cluded | effort | through   | the   | final | launch | of  | Vehicle | 36   | (Se | ptemi | ber | 197 | 72). |

| ( | b | ) | ( | 1 | ) |  |
|---|---|---|---|---|---|--|
| , |   | ` | , | _ | ` |  |

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- f. Recurring costs associated with improvements developed under the previous block buy are not broken out separately; but, instead, are included in the appropriate basic line item in this exercise (e.g., RACS is included in the Spacecraft line item).
- g. Most non-recurring costs can be identified to specific contractual instruments; however, allocation of these costs by fiscal year is based on Program Office judgment. The recurring costs associated with the major improvements implemented effective Vehicle 23 (e.g., SGLS, DACS, Dual Recovery) were quoted and negotiated as an integral part of the total Vehicle 23 through 36 hardware proposals/procurements. Therefore, allocation of these costs to specific line items is also a matter of Program Office judgment.
- h. Efforts to perfect Owens-Illinois Cervit as an optical substrate as well as to establish grinding/polishing capabilities at Itek and Perkin-Elmer were abandoned. Costs associated with these experimental efforts are therefore considered non-recurring.
- 2. Fiscal year costs by color areas, non-recurring costs by fiscal year, total costs by fiscal year, non-recurring and recurring per unit costs and flight costs by calendar year are shown on the following pages.

Handle Via

### FISCAL YEAR COSTS BY COLOR AREA

|                                     | FY-67                 | FY-68            | FY-69           | <u>FY-70</u>          | FY-71                  | FY-72           | FY-73                | TOTAL                  |
|-------------------------------------|-----------------------|------------------|-----------------|-----------------------|------------------------|-----------------|----------------------|------------------------|
| WHITE<br>Non-Recurring<br>Recurring | 12.447<br><u>.720</u> | 28.892<br>25.433 | 7.736<br>86.662 | .100<br><u>62.570</u> | 2.852<br><u>26.907</u> | 1.230<br>33.966 | .278<br><u>4.966</u> | 53 - 53 5<br>241 - 224 |
| Subtotal                            | 13.167                | 54.325           | 94.398          | 62.670                | 29.759                 | 35.196          | 5.244                | 294.759                |
| BLACK                               |                       |                  |                 |                       |                        |                 |                      |                        |
| Non-Recurring                       | 22.595                | 32.959           | 8.742           | 1.229                 | 1.134                  | 1.218           | .040                 | 67.917                 |
| Recurring                           | 17.834                | 25.194           | 15.064          | 19.417                | <u> 17.916</u>         | 5.336           | 03l                  | 100.795                |
| Subtotal                            | 40.429                | 58.153           | 23.806          | 20.646                | 19.050                 | 6.554           | .074                 | 168.712                |
| TOTAL                               |                       |                  |                 |                       |                        |                 |                      |                        |
| Non-Recurring                       | 35.042                | 61.851           | 16.478          | 1.329                 | 3.986                  | 2.448           | .318                 | 121.452                |
| Recurring                           | 18.554                | 50.627           | 101.726         | 81.987                | 44.823                 | 39.302          | 5.000                | 342.019                |
| GRAND TOTAL                         | 53.596                | 112.478          | 118.204         | 83.316                | 48.809                 | 41.750          | 5.318                | 463.471                |



\$ in Millions

# GAMBIT (110) NON-RECURRING COST SUMMARY BY FISCAL YEAR - VEHICLES 23-36

|                              | <u>FY-67</u> | <u>FY-68</u> | <u>FY-69</u> | FY-70 | <u>FY-71</u> | FY-72  | <u>FY-73</u> | TOTAL  |
|------------------------------|--------------|--------------|--------------|-------|--------------|--|--------------|--------|
| Spacecraft                   | 0            | .764         | 1.347        | 0     | 0            | 0  | 0            | 2.111  |
| Command Subsystem            | 1.947        | 0            | 0            | 0     | 0            | 0  | 0            | 1.947  |
| Recovery Vehicle             | .254         | .095         | 0            | 0     | 0            | 0  | Q            | -349   |
| PAS/Roll Joint               | 0            | .250         | 0            | 0     | 0            | 0  | 0            | .250   |
| Payload                      | 1.428        | 0            | 0            | 0     | 0            | 0  | 0            | 1.428  |
| Higherboy Kits (Avail. #34)  | 0            | 0            | 0            | 0     | 1.111        | 1.238  | 0            | 2.349  |
| Extended Life                | 0            | 0            | 0            | 0     | -515         | .732   | 0            | 1.247  |
| PPS Tests                    | 0            | 0            | 0            | . 0   | .370         | .274   | 0            | .644   |
| 12:1 Booster Engine          | 0            | 3.637        | 0            | 0     | 0            | 0  | 0            | 3.637  |
| Long Tank Booster (Eff. #32) | 0            | 0            | 0            | .100  | 1.990        | 0  | 0            | 2.090  |
| SGLS                         | 3.300        | 9.461        | 0            | 0     | 0            | 0  | 0            | 12.761 |
| Dual Recovery                | 25.893       | 43.072       | 9.870        | 0     | 0            | 0  | 0            | 78.835 |
| Glass Polishing              | .120         | 1.574        | 1.280        | .025  | 0            | 0  | 0            | 2.999  |
| Cervit                       | 1.600        | .498         | .642         | 0     | 0            | 0  | 0            | 2.740  |
| R-5 Lens (Eff. #32)          | 0            | 0            | 2.700        | .684  | 0            | . 0  | 0            | 3.384  |
| APIC Improvement (Eff. #30)  | 0            | 0            | Q            | .520  | 0            | 0  | O            | -520   |
| H DACS                       | .500         | 2.500        | .639         | Ò     | 0            | Annual An | 0            | 3.639  |

### \$ in Millions

### GAMBIT (110) TOTAL COST SUMMARY BY FISCAL YEAR - VEHICLES 23-36

|   | <u> FY-67</u> | <u>FY-68</u> | FY-69         | FY-70  | FY-71       | <u>FY-72</u>                   | <u>FY-73</u>      | TOTAL   |
|---|---------------|--------------|---------------|--------|-------------|--------------------------------|-------------------|---------|
| Spacecraft                              | 0             | .764         | 31.178        | 22.026 | 4.546       | 16.152                         | .807              | 75.473  |
| Booster Hardware                        | .100          | 10.917       | 35.853        | 15.982 | 0           | 0                              | ò                 | 62.852  |
| Booster Launch                          | Q             | 0            | · <b>37</b> 5 | 2.200  | 2.500       | 6.202                          | 2.010             | 13.287  |
| Booster Aerospace (Eff. #28)            | 0             | 0            | 0             | 0      | 1.170       | 1.020                          | .252              | 2.442   |
| BTL Guidance                            | 0             | ,900         | .620          | 1.820  | 1.648       | 1.250                          | .643              | 6.881   |
| Command Subsystem                       | 1.947         | 3.331        | 5.168         | 3.460  | 2.420       | .382                           | 0                 | 16,708  |
| Recovery Vehicle                        | 1.000         | 3.454        | 6.377         | 4.538  | 4.115       | 1.900                          | .110              | 21.494  |
| PAS/Roll Joint                          | 0             | 1.777        | 2.710         | 1.272  | 1.589       | .242                           | .034              | 7.624   |
| Payload                                 | 15.422        | 15.389       | 4.941         | 10.169 | 11.470      | 5.058                          | . 0               | 62.449  |
| Aerospace                               | Q             | 0            | .230          | 2.310  | 2.136       | 2.045                          | .600              | 7.321   |
| Software/Mission Planning               | 0             | 0            | 1.723         | 2.653  | 2.575       | 2.289                          | 0                 | 9.240   |
| Ceneral Support                         | 0             | 0            | .014          | .080   | .108        | .104                           | 0                 | .306    |
| Agena Launch                            | 0             | 0            | .252          | 2.800  | 2.500       | 2.500                          | .544              | 8.596   |
| Higherboy Kits (Avail. #34)             | 0             | 0            | 0             | 0      | 1.1111      | 1.238                          | 0                 | 2.349   |
| Extended Life (Eff. #35)                | 0             | 0            | · 0           | 0      | •538        | .732                           | 0                 | 1.270   |
| PPS Tests                               | 0             | 0            | 0             | O      | .370        | .274                           | 0                 | .644    |
| 12:1 Booster Engine                     | 0             | 5.669        | 0             | 0      | 0           | O                              | 0                 | 5.669   |
| Long Tank Booster (Eff. #32)            | 0             | 0            | 0             | .100   | 2.478       | .122                           | 0                 | 2.700   |
| SGLS                                    | 3.300         | 10.635       | 2.770         | 1.972  | .986        | 0                              | 0                 | 19.663  |
| Dual Recovery                           | 29.607        | 54.194       | 17.237        | 7.401  | 4.934       | 0                              | 0                 | 113.373 |
| Glass Polishing                         | .120          | 1.574        | 1.280         | .025   | 0           | 0                              | 0                 | 2.999   |
| Cervit                                  | 1.600         | .498         | .642          | 0      | 0           | 0                              | 0                 | 2.740   |
| R-5 Lens (Eff. #32)                     | 0             | 0            | 2.700         | 1.232  | .135        | 0                              | 0                 | 4.067   |
| APTC Improvement (Eff. #30)             | 0             | 0            | 0             | .729   | 0           | 0                              | 0                 | .729    |
| y Dacs                                  | .500          | <u>3.376</u> | <u>3.565</u>  | 1.918  | <u>.930</u> | <u> </u>                       | <u> </u>          | 10.289  |
| DACS DACS DACS DACS DACS DACS DACS DACS | .500          | 3.376        | 3.565         | 1.918  | .930        | geographic Manager Consequence | enquennamentoname |         |

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\$ in Millions

# GAMBIT (110) NON-RECURRING AND RECURRING PER UNIT COST SUMMARY VEHICLES 23-36

| •              |                              | TOTAL<br>NON-RECURRING COST | RECURRING/UNIT COST 1 | TOTAL<br>RECURRING COST | TOTAL<br>PROGRAM COST |
|----------------|------------------------------|-----------------------------|-----------------------|-------------------------|-----------------------|
|                | Spacecraft                   | 2.111                       | 5.240                 | 73 - 362                | 75 - 473              |
|                | Booster Hardware             | 0                           | 4.489                 | 62.852                  | 62.852                |
|                | Booster Launch               | 0                           | .949                  | 13.287                  | 13.287                |
| -              | Booster Aerospace (Eff. #28) | 0                           | .271 (28-36)          | 2.442                   | 2.442                 |
| Ж              | BTL Ouidance                 | 0                           | .492                  | 6.881                   | 6.881                 |
| $\mathfrak{L}$ | Command Subsystem            | 1.947                       | .492<br>.868          | 14.761                  | 16.708                |
| TP             | Recovery Vehicle             | .349                        | 1.510                 | 21.145                  | 21.494                |
| do             | PAS/Roll Joint               | .250                        | -527                  | 7.374                   | 7.624                 |
| 44             | Payload                      | 1.428                       | 4.359                 | 61.021                  | 62.449                |
| 2 %            | Aerospace                    | 0                           | •523                  | 7.321                   | 7.321                 |
| <b>£</b>       | Software/Mission Planning    | 0                           | .660                  | 9.240                   | 9.240                 |
| #7             | General Support              | 0                           | .022                  | .306                    | .306                  |
| ECRET          | Agena Launch                 | 0                           | .614                  | 8.596                   | 8.596                 |
| T              | Higherboy Kits (Avail. #34)  | 2.349                       | 0                     | 0                       | 2.349                 |
| P              | Extended Life (Eff. #35)     | 1.247                       | .012 (35-36)          | .023                    | 1.270                 |
| l l            | PPS Tests                    | .644                        | 0                     | Ō                       | .644                  |
|                | 12:1 Booster Engine          | 3.637                       | .145                  | 2.032                   | 5.669                 |
|                | Long Tank Booster (Eff. #32) | 2.090                       | .122 (32-36)          | .610                    | 2.700                 |
|                | SGLS                         | 12.761                      | ·493                  | 6.902                   | 19.663                |
| 3              | Dual Recovery                | 78.835                      | 2.467                 | 34 <b>- 538</b>         | 113.373               |
| ś              | Glass Polishing              | 2.999                       | 0                     | 0                       | 2.999                 |
| 1 (200)        | Cervit                       | 2.740                       | 0                     | 0                       | 2.740                 |
|                | R-5 Lens (Eff. #32)          | 3.384                       | .137 (32-36)          | ،683                    | 4.067                 |
| The state of   | APIC Improvement (Eff. #30)  | ,520                        | .030 (30-36)          | .209                    | •729                  |
|                | DACS                         | 3.639                       | .475                  | 6.650                   | 10.289                |
| E production < | I                            |                             |                       |                         |                       |

Equivalent Units are 23-36 unless otherwise indicated. See GAMBIT Cost Data, Attachment 5.

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| \$ in Millions               | GAMBIT (110)                 | FLIGHT COSTS BY<br>VEHICLES 23-36 |              |              | •            |
|------------------------------|------------------------------|-----------------------------------|--------------|--------------|--------------|
|                              | <u>(2)</u><br>CY <b>-</b> 69 | CY-70<br>(5)                      | CY-71<br>(4) | CY-72<br>(3) | TOTAL        |
| Spacecraft                   | 10.482                       | 26,200                            | 20,960       | 15.720       | 73.362       |
| Booster Hardware             | 8.984                        | 22.445                            | 17.956       | 13.467       | 62.852       |
| Booster Launch               | 1.898                        | 4.745                             | 3.797        | 2.847        | 13.287       |
| Booster Aerospace (Eff. #28) | O                            | •543                              | 1.085        | -814         | 2.442        |
| BTL Guidance                 | .982                         | 2.458                             | 1.966        | 1.475        | 6.881        |
| Command Subsystem            | 1.737                        | 4.341                             | 3.473        | 2.605        | 12.156       |
| Recovery Vehicles            | 3.021                        | 7.551                             | 6.041        | 4.532        | 21.145       |
| PAS/Roll Joint               | 1.053                        | 2.634                             | 2.107        | 1.580        | 7.374        |
| Payload                      | 8.717                        | 21.794                            | 17.435       | 13.075       | 61.021       |
| Aerospace                    | 1.046                        | 2.615                             | 2.092        | 1.568        | 7.321        |
| Software/Mission Planning    | 1.320                        | 3.300                             | 2.640        | 1.980        | 9.240        |
| General Support              | .044                         | .110                              | .086         | .066         | .306         |
| Agena Launch                 | 1.228                        | 3.070                             | 2.456        | 1.842        | 8.596        |
| VI                           |                              |                                   |              |              |              |
| Extended Life (Eff. #35)     | 0                            | 0                                 | 0            | .023         | .023         |
| 12:1 Booster Engine          | .291                         | .725                              | .581         | .435         | 2.032        |
| Long Tank Booster (Eff. #32) | 0                            | 0                                 | .244         | .366         | .610         |
| SGLS                         | .986                         | 2.465                             | 1.972        | 1.479        | 6.902        |
| Dual Recovery                | 4.934                        | 12.335                            | 9.868        | 7.401        | 34.538       |
| R-5 Lens (Eff. #32)          | 0                            | 0                                 | .273         | .410         | .683         |
| APTC Improvement (Eff. #30)  | 0                            | 0                                 | .119         | .090         | .209         |
| DACS                         | <u>. 950</u>                 | 2.375                             | 1.900        | 1.425        | <u>6.650</u> |
|                              |                              |                                   | ·            |              |              |

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H NOTES:

The above summary shows the costs in the calendar year of flight and does not consider long-lead funding.

<sup>2.</sup> The totals by calendar year plus the cost of the three spare Command Subsystems (\$2.605 million) plus the non-recurring of \$121.452 million reconciles to the total program cost for Vehicles 23-36 of \$463.471 million.