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[Redacted]

From: [Redacted] (b)(3)
Sent: Wednesday, October 12, 2016 7:40 PM (b)(3) 31 USC § 711
To: [Redacted] (b)(3)
Cc: [Redacted]
Subject: RE: [Redacted] Docs - PMPs/Acq Strategies --- ~~SECRET//TK//NOFORN~~
Attachments: 121018 [Redacted] Delta MS B JIAB- [Redacted] v29.pptx (b)(1) (b)(3)

Classification: ~~SECRET//TK//NOFORN~~

Classified By: [Redacted] (b)(3)
Derived From: INCG dated 20120213
Declassify On: 20411231
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[Redacted] (b)(3) 31 USC § 711

We're still working with the program office to get the current PMP, current and all previous Acquisition Board charts. I do have the attached Acquisition Board charts, I just don't have confirmation on whether or not there are additional or previous chart packages in addition to this one.

Because this contract started as a CPIF/CPAF, we have the original Incentive Fee and Award Fee Plans that I sent with the basic contract, but those don't exist after the transition to Firm Fixed Price. For this reason, the last 2 years' worth of fee determination letters and briefings for this program do not exist either.

As I said, we're running down the documents listed above as well, and we'll get those to you ASAP.

This is the last email for today :) I'm out on leave through next week, but [Redacted] is here and helping coordinate the efforts I've outlined. Please let us know if you have any additional questions. (b)(3)

V/R

[Redacted]

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NATIONAL RECONNAISSANCE OFFICE

~~(S//TK//REL)~~



Delta Milestone B

Joint Intelligence Acquisition Board

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Communications Systems Directorate

18 October 2012

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CL BY [redacted]
DECL. On: 25X1 20921011 FRC dtd July 2005
DRV FROM: INCG 1.0, 13 February 2012

(U) Paragraphs marked REL are releasable to USA, AUS, CAN, GER, and NZL.

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(U) Agenda

- + (U) Purpose and Background
- + (U) Accomplishments Since Milestone B and Risk Assessment
- + (U) Baseline Changes Since Milestone B
- + (U) Acquisition Strategy
- + (U) Funding
- + (U) Changes Required to the Program Management Plan (PMP)
- + (U) Summary and Recommendations



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(U) Purpose and Scope

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+ ~~(S//TK//REL)~~ Purpose

+ [redacted] final measurement
baseline via updated Program Management Plan (PMP)

2

+ Gain concurrence to modify [redacted] contract to
Fixed Price (FP)

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+ ~~(S//TK//NF)~~ Scope

+ Changes since Milestone B only

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[redacted]

changes due to FP conversion

+ Impacts of [redacted]

+ Impacts of [redacted]

[redacted]

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(U) Delta MS-B Entrance Criteria

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| ICPG 801.1 Phase B Entrance Criteria | Delta MS-B Entrance Criteria |
|--|---|
| • Draft updated Program Management Plan in accordance with IC acquisition policies | ✓ Updated Program Management Plan (PMP) |
| • Updated Acquisition Strategy and Plan | ✓ Updated Acquisition Strategy and Plan |
| • Updated Systems Engineering Management Plan (SEMP) | ✓ SEMP |
| • Updated Test/Evaluation Master Plan (TEMP) | ✓ TEMP |
| • Updated Concept of Operations (CONOP) | ✓ Updated CONOP |
| • Updated Security Classification Guide | ✓ Updated Security Classification Guide |
| • DNI Independent Life Cycle Cost Estimate and Affordability Assessment | ✓ To be completed by ODNI/SRA |
| • Independent Program Assessment (IPA) | ✓ Updated IPA |
| • Preliminary Design Review (PDR) Completion | ✓ Successful completion of MA PDR |
| • Risks Identification and Mitigation Plan | ✓ Risks Identified with appropriate mitigation plans |
| • IC Enterprise Architecture Compliance | ✓ IC Enterprise Architecture Compliance |
| • Information Support Plan (ISP) | ✓ Updated to include new design and interfaces and included in Updated System Architecture deliverable |
| • Security & Counterintelligence Assessment | ✓ Updated Security, Vulnerability & Counterintelligence Assessments |
| • Validated Requirements Document | ✓ Updated Statement of Capabilities for Phase B (SOC-B) for inclusion of new capabilities, RPMs, thresholds, and objectives |

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(U) All Delta MS-B Entrance Criteria Met

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Program Leadership

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| | |
|-------------------------|--|
| Program Director | Program Management |
| Deputy Program Director | Program Management |
| Chief Systems Engineer | Systems Planning, Research, Development, and Engineering |
| Contracting Officer | Contracting |
| Program Manager | Program Management |
| Deputy Program Manager | Program Management |

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~~(U//FOUO)~~

(U) Experienced, qualified personnel in all key leadership positions



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(U) Agenda

- + (U) Purpose and Background
- + **(U) Accomplishments Since Milestone B and Risk Assessment**
- + (U) Baseline Changes Since Milestone B
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- + (U) Funding
- + (U) Changes Required to the Program Management Plan (PMP)
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(U) Summary of Accomplishments Since MS-B

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+ (U) Key program management documents updated

(S//TK//NF) All requirements changes due to [redacted] are in baseline

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(U) Contract Changes Since MS-B



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(U) Technical Accomplishments Since MS-B



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 (U) Design is mature
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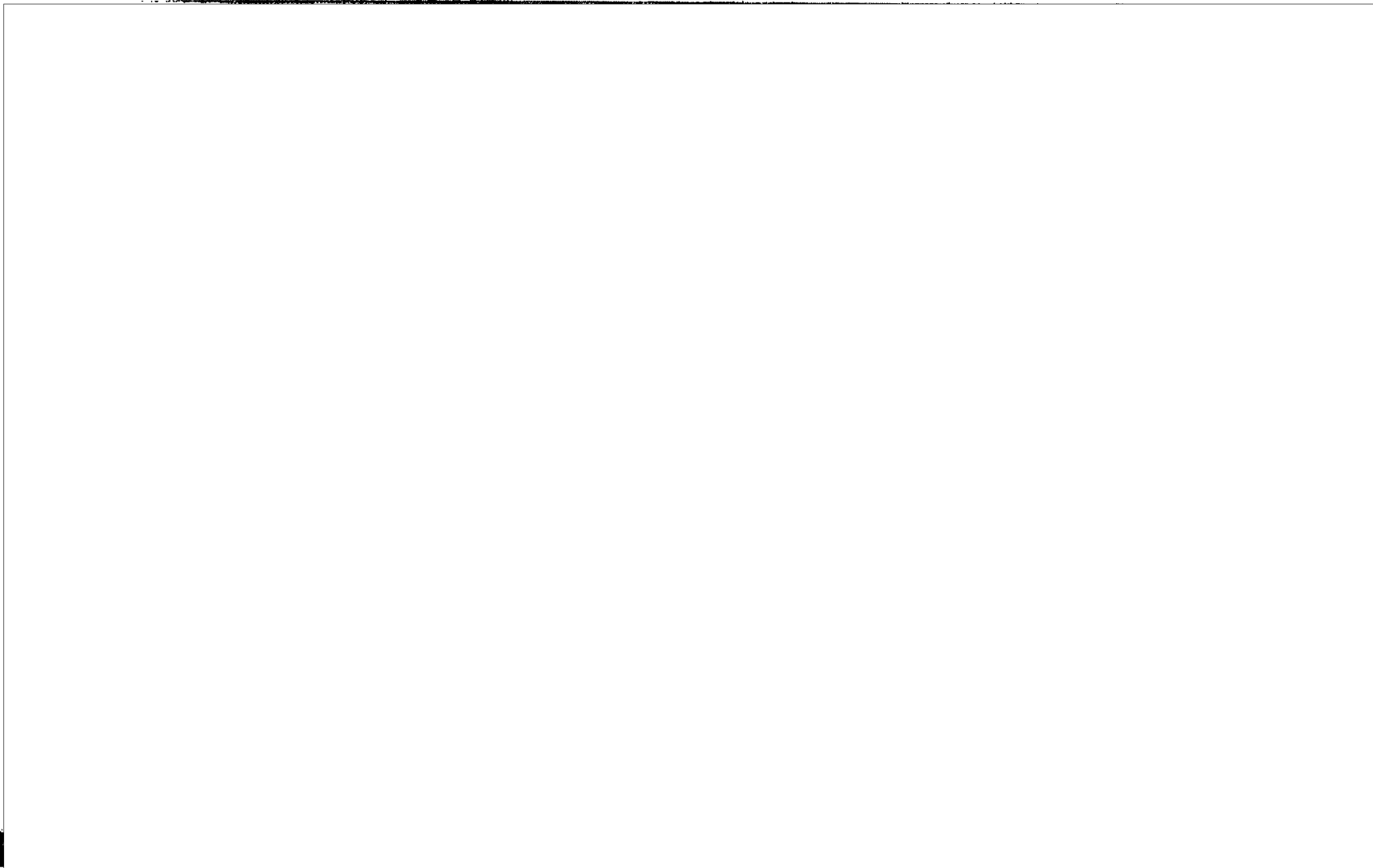
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(U) Requirements Changes Since MS-B



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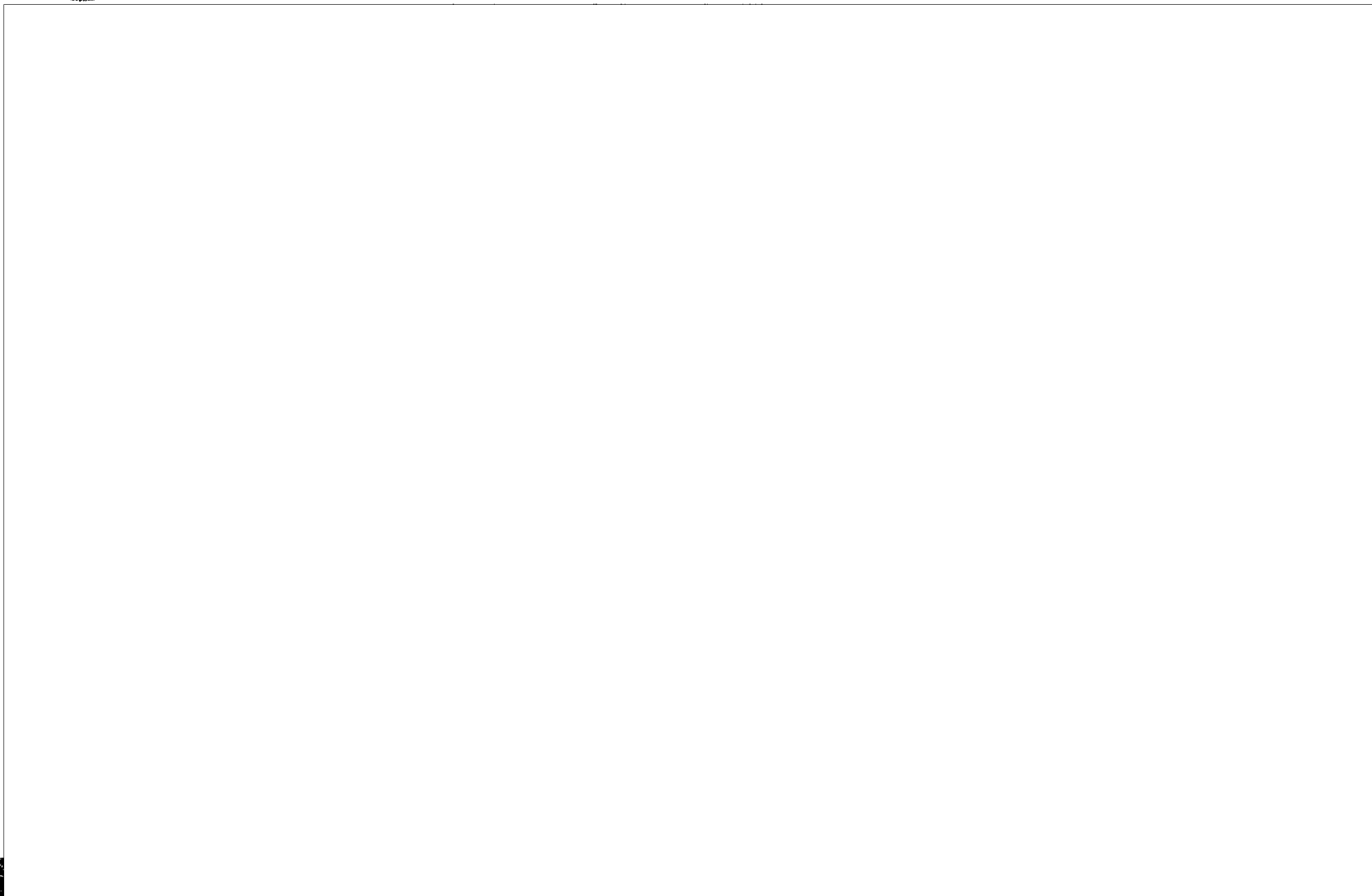
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(U) Technical Changes Since MS-B

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(U) Acquisition Strategy

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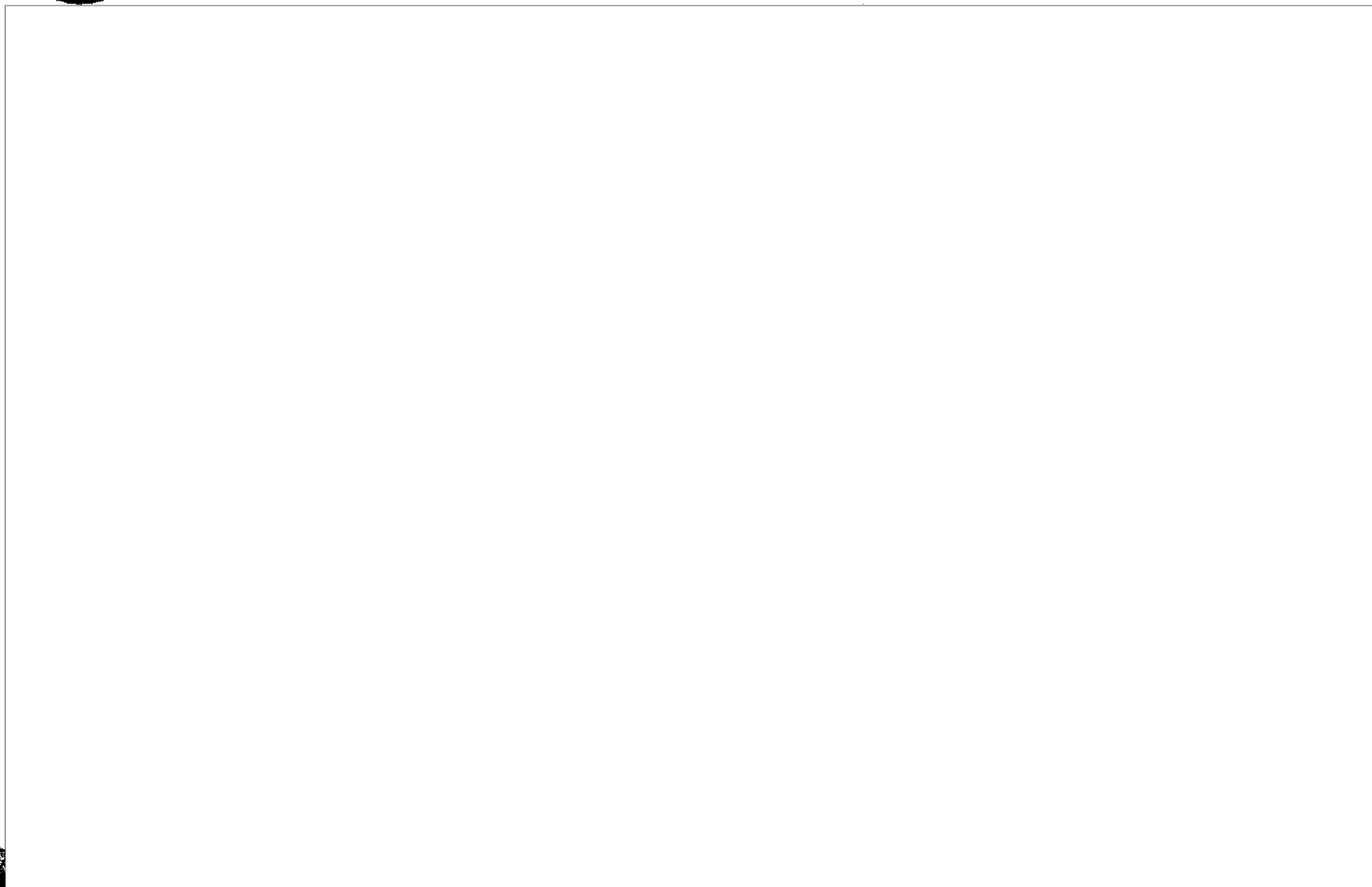
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(U) Comparison With Similar Fixed Price Programs

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(U) Factors in Selection of FP Contract Type (1 of 2)

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(U) Requirements and risks are understood

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(U) Factors in Selection of FP Contract Type (2 of 2)

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(U) Program meets criteria for fixed price contract type

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(U) Contract Conversion Schedule

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| |
|--|
| [REDACTED] |
| Contract Review Panel (CRP) Approval |
| Acquisition Strategy Council & J&A Approval |
| Coordination on RFP package |
| Release RFP |
| Shoulder to Shoulder discussions (Government Approved Plan Review) |
| Proposals Due |
| Technical Evaluation |
| System Delta SRR/SDR |
| SSA FP Option & ICD 503 Proposal Addendum due |
| Delta PDR (D/COMM DA) |
| Receive updated GFX List from [REDACTED] (b)(3) |
| Deliver Formal Technical Evaluation to [REDACTED] Contracts (b)(3) |
| Prepare and Receive Negotiation Clearance from Office of Contracts |
| Negotiations |
| Receive Confirmation of Negotiations from [REDACTED] (b)(3) |
| Prepare and Receive Business Clearance from Office of Contracts |
| Definitization and Modify Contract |
| Fixed Price Contract Start |

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(U) Agenda

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(U) Funding



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(U) Program Office budget closes with minimum required margin

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(U) Agenda

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- + **(U) Changes Required to the Program Management Plan (PMP)**
- + (U) Summary and Recommendations

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(U) Changes to PMP – Performance



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(U) Changes to PMP – Schedule

+ (U) Yellow highlights indicate changes to Schedule Baseline Goals table

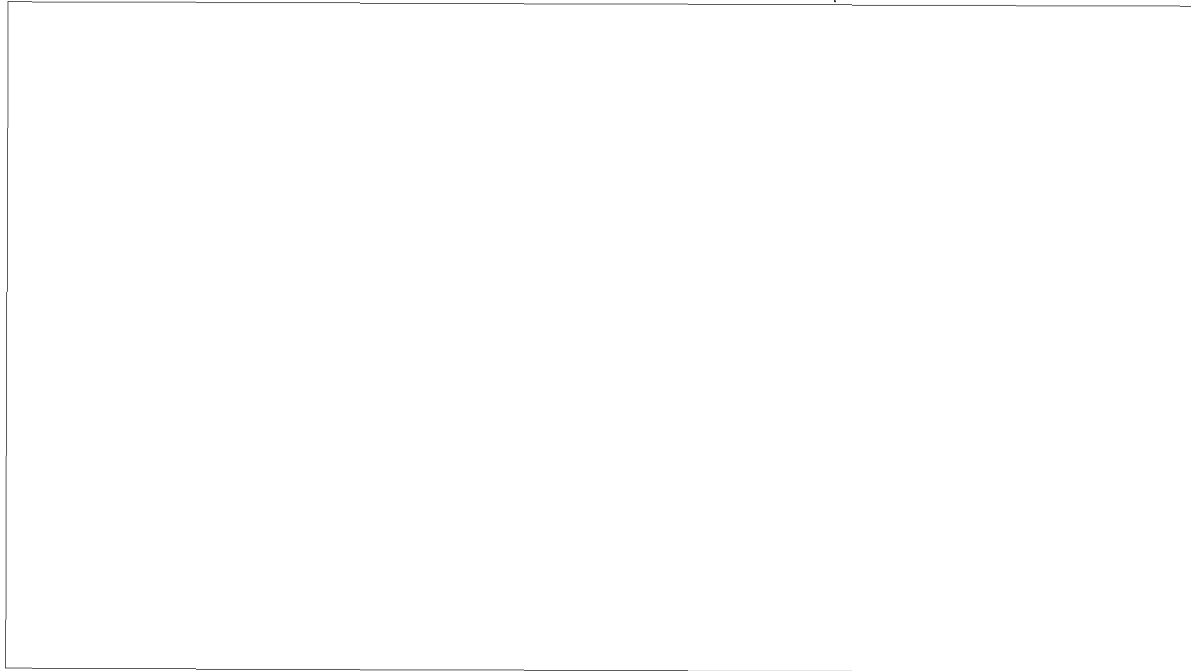
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+ New CDR date reflects contractor's proposal

+ Launch dates reflect budgeted launch dates; threshold launch dates represent of total schedule

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+ "Original Baseline" dates reflect Interim Baseline which was never formally established (consistent with original Phase B ADM direction)



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(U) Schedule changes driven by adoption of commercial-like approach

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(U) Changes to PMP – Cost

+ (U) Yellow highlights indicate changes to Cost Goals table

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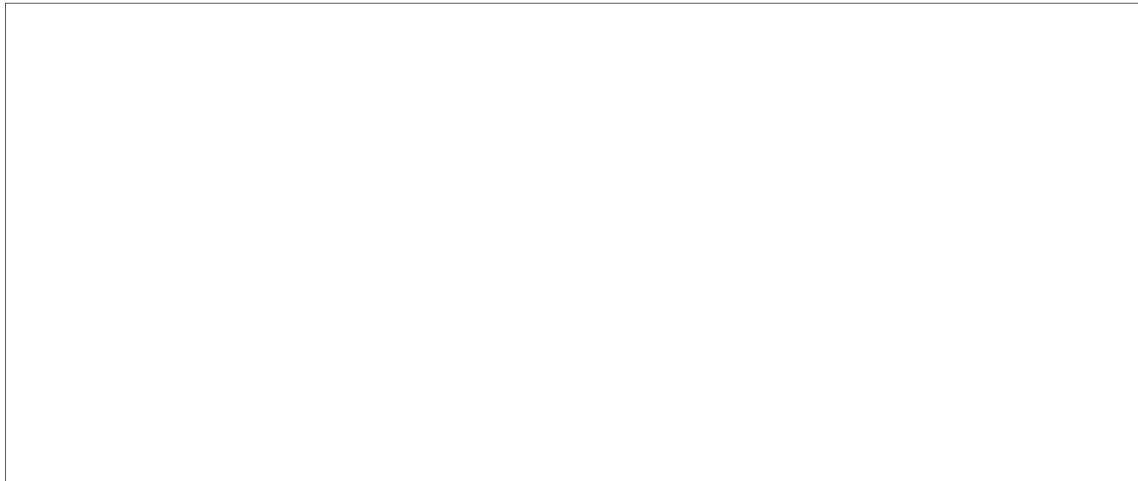
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+ "MSA Acquisition" costs includes space acquisition, storage, ground acquisition, and support contractors

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+ "Other Government Costs"



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+ (U) No other changes required to PMP

(U) Cost reductions driven by scope reductions, shorter schedule, use of commercial practices, and streamlined launch and initialization

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(U) Summary

- + (U) Program has performed well since inception
- + ~~(S//TK//NF)~~ Changes required by understood and defined
 - + No additional changes expected and no future milestone reviews planned
- + (U) Risks are understood, manageable, and appropriate to contract type
- + (U) Available funding closes under proposed price with margin
- + (U) Multiple reviews have found program to be executable

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(U) Recommendations

+ (U) Sign ADM concurring with modification of contract to Fixed Price

+ Allows to definitize contract mod within framework described at this review

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+ ~~(S//TK//REL)~~ Approve Program Management Plan (PMP)

+ Establishes final baseline for

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NATIONAL RECONNAISSANCE OFFICE



VIGILANCE FROM ABOVE



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(U) Acquisition Approvals Since MS-B

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(U) Proposed vs.

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[Redacted]

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+ (U) DNRO has committed to align booster availability with vehicle delivery dates

[Redacted]

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(U) Adequate program margin exists to cover potential storage costs

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