

[Redacted]

(b)(3)

**From:**

[Redacted]

(b)(3) 31 USC § 711

**Sent:**

Thursday, March 31, 2016 4:17 PM

**To:**

[Redacted]

(b)(3)

**Subject:**

[Non-DoD Source] GAO Review 100734 (McCain Request)

Hello [Redacted]

(b)(3)

Just dropping a note to inquire about the status of our being read-in on the program next week and about the possibility of doing the same in Denver too. Thanks so much and sorry about being such a pest. Those that are traveling to D.C. next week just need to know to plan out their schedule.

V/R

[Redacted]

(b)(3) 31 USC § 711

[Redacted]

*U.S. Government Accountability Office*  
1244 Speer Blvd. Suite 800  
Denver, Colorado 80204

(b)(3) 31 USC § 711

[Redacted]

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, March 31, 2016 6:02 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO McCain Request

(b)(3) 31 USC § 711

(b)(3)

Thank you!

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From:** [Redacted]  
**Sent:** Thursday, March 31, 2016 05:29 PM Eastern Standard Time  
**To:** [Redacted]  
**Subject:** RE: GAO McCain Request

(b)(3)

(b)(3) 31 USC § 711

[Redacted]

(b)(3) 31 USC § 711

Thank you for the information provided below. I'm eager to have a more secure conversation with you tomorrow morning. I talked with [Redacted] at length, and think we have a good way ahead.

(b)(3)

Have a good evening.

VR [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

**From:** [Redacted]  
**Sent:** Thursday, March 31, 2016 5:07 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] GAO McCain Request

(b)(3) 31 USC § 711

(b)(3)

Hi again [Redacted]

(b)(3)

Like you, I'm trying to catch up on the event relating to this job and noticed that several weeks ago, our staffers canceled a meeting with us to discuss the engagement because we hadn't already been read in to the program. I guess I need to know how it is that they won't talk to us because we need to be read in and how the NRO thinks we can do most of the work without being read in?? If you still think we can do 98% of the work without being read in, I'd have to direct the staffers to your front door to explain this since I'm still not sure having seen nothing. Just something to think about before we chat tomorrow morning.

Thanks so much [Redacted]

(b)(3) 31 USC § 711

[Redacted]

(b)(3)

**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Thursday, March 24, 2016 4:54 PM (b)(3)  
**To:** [Redacted]  
**Cc:** [Redacted] (b)(3)  
**Subject:** [Non-DoD Source] RE: Engagement 100646 Congressional Language

Thanks so much [Redacted] (b)(3)

**From:** [Redacted] (b)(3)  
**Sent:** Thursday, March 24, 2016 2:53 PM  
**To:** [Redacted] (b)(3) 31 USC § 711  
**Cc:** [Redacted] (b)(3)  
**Subject:** Engagement 100646 Congressional Language

All,

I checked the congressional language for the subject engagement with our security folks. They could not find anything classified about the language. I think it is likely safe for us to speak in the open about the language itself.

Please bear in mind that as soon as we cross into program-specific territory, we will likely be at a higher classification level. Please share this with anyone I missed who may need this info for the engagement. Thank you!

[Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Wednesday, March 23, 2016 10:27 AM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3) 31 USC § 711

(b)(3)

Hi [Redacted] our office and the JWICS facility are closed today due to blizzard conditions. I can call you to give you general (b)(3) areas of inquiry that might help inform our discussion tomorrow. Please let me know [Redacted] (b)(3) 31 USC § 711

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, March 22, 2016 4:44 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

No problem [Redacted] Yes, we have JWICS. I'll plan to send a short list of questions tomorrow morning. Thanks so much (b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, March 22, 2016 2:43 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)  
(b)(3)  
(b)(3) 31 USC § 711

[Redacted]

(b)(3) 31 USC § 711

Do you guys have access to JWICS? SIPR turns out to be one of the least convenient ways to contact us because that is the one system we do not sit in front of. My JWICS address is [Redacted] (b)(3)

If it has to be SIPR, I can get an address for you to send correspondence to, but it is a computer monitored by someone else.

Thanks! (b)(3)

[Redacted]

**From:** [Redacted]  
**Sent:** Tuesday, March 22, 2016 4:37 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711  
(b)(3)  
(b)(3) 31 USC § 711

Thanks [Redacted] Can you please send your SIPRnet email address? I'm CCing [Redacted] on this as she is leading the other GAO effort and can take over scheduling it.

**From:** [Redacted]  
**Sent:** Tuesday, March 22, 2016 2:32 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)  
(b)(3)  
(b)(3) 31 USC § 711  
(b)(3) 31 USC § 711

[Redacted]

For the conference this Thu, it will be [Redacted] (my replacement) and me at a minimum. We (b)(3) have also invited representatives from our General Council and Office of Contracts. Any luck yet in getting a list of initial questions, or specific areas of interest that we should be ready to discuss at this meeting?

For 5 Apr, it looks like the best time for us would be 1500 (EST). Does that work for you?

[Redacted]

**From:** [Redacted]  
**Sent:** Tuesday, March 22, 2016 12:17 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

H [Redacted] (b)(3)  
Can you let me know who will be attending the meeting Thursday on your end? Also, please advise on the status of the meeting requested April 5 for the classified program review of cost, schedule and performance. Thanks.

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 12:00 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)  
(b)(3)  
(b)(3) 31 USC § 711

[Redacted]

(b)(3) 31 USC § 711

We are good to go for Thu, 24 Mar at 1300. I have our VTC room reserved. Will you be working through [Redacted] at (b)(3) USGS to get that set up on your end?

Sorry, I do not have an icemail account. Is there another way you could get that information to me? I have easy access to unclass and JWICS, and a way to get to SIPR. We will work on the POC information and hopefully have something for you next Thu.

Thanks! (b)(3)

[Redacted]

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 11:52 AM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

[Redacted] we'd like to reserve the 1pm spot on Thursday 3/24. Please see below for answers to your other questions: (b)(3)

-If there are any questions available that we can begin thinking about, please let me know. I will send some questions early in the week. Do you have an icemail account? We will also need POC information for each tower, specifically in the areas of satellite acquisitions contracting and best practices.

-As far as technology is concerned, if the folks from Colorado want to call in, we can provide a phone number. The last time we tried VTC, it just didn't work so I would recommend against that. Please let me know who we can expect to be speaking with.

We'd like to set up a JWICS VTC and keep a phone line open as back-up. Because I am leading this work and I'm in Colorado, it's important we have a clear connection, which in my experience is best effected via VTC. We can do a test run early in the week. Please provide a POC I can work with to set that up.

Thank you, please call with any questions.

(b)(3) 31 USC § 711

[Redacted]

**From:** [redacted]  
**Sent:** Thursday, March 17, 2016 9:15 AM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

No worries [redacted] Actually, the rest of the week looks a bunch better.

(b)(3) 31 USC § 711

Wed – 1000-1200  
1300-1400  
1500-1700  
Thu – 0900-1000  
1300-1700  
Fri – 1500-1700

Let me know if one of those time slots works better for you.

(b)(3)

[redacted]

**From:** [redacted]  
**Sent:** Thursday, March 17, 2016 11:12 AM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

[redacted] I got your voice message, thanks. I've been working with my team on scheduling. Can you please let me know the times you have later in the week as well? Thanks for your patience,

(b)(3)

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Thursday, March 17, 2016 7:44 AM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)  
(b)(3)  
(b)(3) 31 USC § 711

(b)(3) 31 USC § 711

Perfect, thanks [redacted] Frankly, it may be easiest for me to give you a call. I have your number in the thread below, and I will give you a try later this morning.

[redacted]

(b)(3)

**From:** [redacted]  
**Sent:** Thursday, March 17, 2016 9:01 AM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

We'll take it, thanks. I'll call you this morning to work out the details. Please provide a phone number. Thank you!

(b)(3) 31 USC § 711

-----Original Message-----

**From:** [redacted]

(b)(3)

Sent: Thursday, March 17, 2016 08:05 AM Eastern Standard Time

To: [redacted]  
Cc: [redacted]  
Subject: RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

I will hold it as long as I can, [redacted] Unfortunately, if your team's availability is only 21 or 22 Mar, then that is the only window we have. There are slots later in the week if you can do that.

(b)(3) 31 USC § 711

Please let me know.

(b)(3)

[redacted]

From: [redacted]  
Sent: Wednesday, March 16, 2016 5:44 PM  
To: [redacted]  
Cc: [redacted]  
Subject: [Non-DoD Source] RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

Thank you [redacted] Please hold that time for us while we work out the details, unless you have a spot later in t(b)(3) day.

-----Original Message-----

From: [redacted]  
Sent: Wednesday, March 16, 2016 04:53 PM Eastern Standard Time  
To: [redacted]  
Cc: [redacted]  
Subject: RE: GAO meeting(s)

(b)(3)  
(b)(3)  
(b)(3) 31 USC § 711  
(b)(3) 31 USC § 711

Please let me know if Tue (22 Mar) 0900-1030 works for your team.

If there are any questions available that we can begin thinking about, please let me know. As far as technology is concerned, if the folks from Colorado want to call in, we can provide a phone number. The last time we tried VTC, it just didn't work so I would recommend against that. Please let me know who we can expect to be speaking with.

With regard to the second engagement, the one you have requested for 5 Apr, I am working with the team here to see what availability looks like so I can make sure that we have the right folks. Please stand by.

Finally, I have CC'ed my replacement, [redacted] Please include him on all future correspondence. Thank you!(b)(3)

[redacted]

(b)(3)

From: [redacted]  
Sent: Tuesday, March 15, 2016 4:16 PM  
To: [redacted]  
Cc: [redacted]  
Subject: [Non-DoD Source] RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

Sounds good, thank you.

**From:** [redacted]  
**Sent:** Tuesday, March 15, 2016 2:16 PM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

Okay, good. I'm cc'ing [redacted] on this email to assist with scheduling since I'll be out of the office next week. (b)(3)

**From:** [redacted]  
**Sent:** Tuesday, March 15, 2016 4:15 PM  
**To:** [redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

Yes, we spoke yesterday. She asked me to set the meetings up. Thank you,  
[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Tuesday, March 15, 2016 2:13 PM  
**To:** [redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

[redacted]

(b)(3) 31 USC § 711

We had an opportunity to speak with Christina on Friday about the engagements. Have you had an opportunity to speak with her yet?

**From:** [redacted]  
**Sent:** Tuesday, March 15, 2016 4:10 PM  
**To:** [redacted]  
**Subject:** [Non-DoD Source] GAO meeting(s)

(b)(3)  
(b)(3) 31 USC § 711

Hi [redacted]

(b)(3)

Just checking to make sure you received our request for a meeting March 21 or 22. This is for the 2016 IAA contracting mandate.

Additionally, the other GAO job requests to set up a meeting on April 5. That meeting is for the classified program review of cost, schedule and performance.

Please call me with any questions. Thank you,  
[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Monday, March 14, 2016 3:40 PM  
**To:** [redacted]  
**Subject:** RE: Inquiry on new assignment

(b)(3)  
(b)(3) 31 USC § 711

Hi [redacted]

(b)(3)

Can we schedule an entrance for the week of March 21? Please let me know what times work, preferably Monday or Tuesday. This is for the 2016IAA mandate on contracting.

Thanks,  
[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Friday, March 11, 2016 8:36 AM

(b)(3)

**To:** Chaplain, Cristina T; [redacted]  
**Cc:** Horiuchi, Richard; [redacted]  
**Subject:** RE: Inquiry on new assignment

(b)(3)  
(b)(3) 31 USC § 711

Christina,

Looks like I got a couple of our GAO engagements crossed and the team won't be about to support the entrance conference for this engagement until the week of 21 March. I don't have your number handy, is it possible for you to give me call when you have a free moment or pass on your phone number? Thanks and sorry for the confusion.

VR,

(b)(3)

[redacted]

**From:** Chaplain, Cristina T [mailto:ChaplainC@gao.gov]  
**Sent:** Friday, March 11, 2016 10:24 AM  
**To:** [redacted]  
**Cc:** Horiuchi, Richard; [redacted]  
**Subject:** [Non-DoD Source] RE: Inquiry on new assignment

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

Hello. I don't believe we got confirmation from you [redacted] that we had indeed settled on the 14th for the meeting. But I need to ask that we postpone in any event. I need to have one more discussion with the committees before we meet and that won't happen until the end of the week. Since you mentioned you have a hearing early next week, I am assuming this is good for you as well.

My team may be in touch soon, however, to set a date to discuss the SASC review. Hopefully we can get something set up soon.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From:** [redacted]  
**Sent:** Thursday, March 10, 2016 10:06 AM Eastern Standard Time  
**To:** Chaplain, Cristina T  
**Cc:** Horiuchi, Richard; [redacted]  
**Subject:** RE: Inquiry on new assignment

(b)(3)

(b)(3)

Putting [redacted] on the same string.

(b)(3)

Christina, can we get a list of the team you're going to put on this program? Or do you want to discuss that at the entrance conference.

[redacted]

(b)(3)

**From:** [redacted]  
**Sent:** Wednesday, March 09, 2016 9:30 PM  
**To:** 'Chaplain, Cristina T'  
**Cc:** Horiuchi, Richard  
**Subject:** RE: Inquiry on new assignment

Hmm...maybe [redacted] spoke to the towers and I missed it. We haven't connected since I've been locked away with HAC-D staff since 8:30am. I'll follow up with her and shoot you a note. (b)(3)

**From:** Chaplain, Cristina T [mailto:ChaplainC@gao.gov]  
**Sent:** Wednesday, March 09, 2016 8:52 PM  
**To:** [redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** [Non-DoD Source] RE: Inquiry on new assignment

(b)(3)

Ok. The team, however, scheduled the 14th with [redacted] That time works great for us but if it cannot work, let me (b)(3) know. The 16th is not good with me--cant get out of the meetings i have scheduled that day.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From:** [redacted]  
**Sent:** Wednesday, March 09, 2016 08:34 PM Eastern Standard Time  
**To:** Chaplain, Cristina T  
**Cc:** Horiuchi, Richard  
**Subject:** RE: Inquiry on new assignment

(b)(3)

Cristina...I haven't forgotten about you. I'm still in the office (do you see a theme). I asked my team to look at the 16<sup>th</sup> since we have that hearing on the 14<sup>th</sup> and people were swamped (read as "complaining"). I'll let you know as soon as I get consensus, but let's release the 14<sup>th</sup> and shoot for the 16<sup>th</sup>. If that doesn't work on your end, let me know so I can reset their expectations!

**From:** Chaplain, Cristina T [mailto:ChaplainC@gao.gov]  
**Sent:** Friday, March 04, 2016 11:42 AM  
**To:** [redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** [Non-DoD Source] RE: Inquiry on new assignment

(b)(3)

Hi. The 14th would work best for us. 11, 12, or 1 pm?

If that doesnt work, let us know what does work that day or on the 16th.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From:** [redacted]  
**Sent:** Thursday, March 03, 2016 09:09 PM Eastern Standard Time  
**To:** Chaplain, Cristina T  
**Cc:** Horiuchi, Richard  
**Subject:** RE: Inquiry on new assignment

(b)(3)

Cristina,

Happy to help. Sorry, we've been completely immersed in staffer days, courtesy calls, and hearing preps. In fact, HPSCI was here today and didn't leave until 6pm. This is yet another 14 hour day for me personally so be merciful ;-)

So next week we could try for Tuesday afternoon (3pm -5pm) or Thursday morning (9am - 11am), but that's really it. Otherwise we're swamped with staffers here all day long, and even Thursday I have a hearing that afternoon, so I'd try to fit you in that morning. The following week we could do the afternoon of the 14<sup>th</sup>, or any time 16-18 March. This is a new one for us - a GAO audit for the intel committees - so I'm sure we'll stumble a few times but we'll get through it.

As for the SASC-generated briefing, that is a MIP-funded tech demo so it goes by different rules. I would expect/hope that to be pretty straight forward.

Thanks for reaching out.

r/

[Redacted]

(b)(3)

**From:** Chaplain, Cristina T [mailto:ChaplainC@gao.gov]

**Sent:** Thursday, March 03, 2016 2:54 PM

**To:** [Redacted]

**Cc:** Horiuchi, Richard

**Subject:** [Non-DoD Source] Inquiry on new assignment

(b)(3)

(b)(3)

H [Redacted] My team has been trying to get an entrance conference set up for a couple weeks now on the HPSCI mandate. Is there any way you can make this happen more quickly? I need to let the committee staff know how things are going this week. We owe them a discussion on scope and methodology before the end of the month, but we can't make much progress on that front without talking to you guys.

We will also soon be sending a notification letter on a SASC request which I know [Redacted] and you have been discussing. That one will also have a short fuse as you know and we will be pressing for an entrance conference to be set up in short order. I don't normally hassle agencies about setting these up. But in both cases, we are facing tight reporting deadlines as well as requests for updates on our access.

(b)(3)

Thanks for your help,

Cristina

**From:** Horiuchi, Richard

**Sent:** Thursday, March 03, 2016 11:19 AM

**To:** Horiuchi, Richard

**Subject:** FW: New GAO Engagement Code 100646

**From:** Horiuchi, Richard

**Sent:** Tuesday, March 01, 2016 12:54 PM

**To:** [Redacted]

**Cc:** [Redacted]

**Subject:** RE: New GAO Engagement Code 100646

(b)(3)

(b)(3) 31 USC § 711

Hello [redacted]

(b)(3)

I'm writing to see if we can set up an entrance meeting soon for engagement 100646. My Director, Ms. Cristina Chaplain, intends to reach out to our hill clients later this week to provide them with a status update on this engagement, and it would be helpful to at least let them know that we have an entrance meeting scheduled with NRO. Additionally, it's important that we get our work started in the very near future so that we are well-positioned to provide information to our clients in time to meet their needs. Please let me know if there are additional NRO officials we should be coordinating with to help expedite matters. If you have any questions, please feel free to reach out to [redacted] or me.

(b)(3) 31 USC § 711

Thank you and best regards,  
--Rich

Rich Horiuchi  
Assistant Director, Acquisition and Sourcing Management Team  
U.S. Government Accountability Office  
1244 Speer Blvd, Suite 800, Denver, CO 80204  
(303) 572-7443

**From:** [redacted]  
**Sent:** Wednesday, February 24, 2016 4:47 PM  
**To:** [redacted]  
**Subject:** RE: New GAO Engagement Code 100646

(b)(3) 31 USC § 711

(b)(3)

Hi [redacted] we are not planning to have DOD sit in on the entrance conference. Can we try for next week or the week of March 7? We will likely have some participants in Denver who can participate via SCI-level video- or teleconference. Additionally, we have team members in our DC HQ office who may participate in person.

Second, you've seen the notification letter we sent, and I presume you know what the job is about. We also need to send letters to DOD and [redacted] and begin setting up our entrances there. Can you find out for me if there is any additional information we can safely provide to the DOD or [redacted] in our notification letters regarding the subject matter of our review? Those agencies will need some detail so they can provide us with the best POCs, and we would like to be able to send some generic objectives to them so they can do so.

Alternatively, I can send a draft DOD [redacted] notification letter to you via SIPRnet and ask you to indicate if it contains information that NRO does not wish us to send.

Thanks so much,

Denver

(b)(3)

**From:** [redacted]  
**Sent:** Wednesday, February 24, 2016 11:23 AM  
**To:** Mazanec, Brian M  
**Cc:** Chaplain, Cristina T; Horiuchi, Richard; [redacted] Reynolds, James A; [redacted]  
**Subject:** RE: New GAO Engagement Code 100646

(b)(3)  
(b)(3) 31 USC § 711

(b)(3)

(b)(3) 50 USC §3024(m)

Brian,

(b)(3) 50 USC §3024(m)

We did receive the notification letter and for this engagement we'll be working through the IC lead at ODNI [redacted]. I cc'd him on this email but he only has intermittent access to this account until his ODNI unclassified account is activated. I will be the NRO lead for this engagement and I can work with [redacted] on scheduling the entrance

conference. We're in the midst of hearing season so we may have some challenges with scheduling but nothing unsurmountable. If you could give me some dates that you were looking at we can start working the scheduling on our end. Also, was there a plan to have DoD participate as well?

Thanks,

[Redacted]

(b)(3)

**From:** Mazanec, Brian M [<mailto:MazanecB@GAO.GOV>]

**Sent:** Wednesday, February 24, 2016 12:22 PM

**To:** [Redacted]

**Cc:** Chaplain, Cristina T; Horiuchi, Richard; [Redacted] Reynolds, James A [Redacted]

**Subject:** [Non-DoD Source] RE: New GAO Engagement Code 100646

(b)(3)  
(b)(3) 31 USC § 711

[Redacted]

(b)(3)

I just wanted to follow-up on the voice mail I left you a few moments ago. Can you please confirm receipt of the below notification letter regarding the new engagement mandated in the FY16 IAA and also let us know the status of scheduling the entrance conference?

Thanks!

Brian

---

**From:** Mazanec, Brian M

**Sent:** Wednesday, February 17, 2016 7:19 AM

**To:** [Redacted]

**Cc:** Chaplain, Cristina T; Horiuchi, Richard; [Redacted] Reynolds, James A

**Subject:** New GAO Engagement Code 100646

(b)(3)  
(b)(3) 31 USC § 711

Good morning [Redacted]

(b)(3)

Please accept the attached RFI for new work in response to a mandate in the classified annex to a House Report accompanying the Intelligence Authorization Act for Fiscal Year 2016 (H.R. 4127) that directs GAO to review specific issues related to the Intelligence Community. This work is being conducted by our ASM team.

Cristina Chaplain, Director, 202-512-4841, [chaplainc@gao.gov](mailto:chaplainc@gao.gov)  
Richard Horiuchi, Assistant Director, 303-572-7344, [horiuchir@gao.gov](mailto:horiuchir@gao.gov)  
[Redacted] Analyst-in-Charge, [Redacted]

(b)(3) 31 USC § 711

V/R  
Brian

<< File: 100646 - NRO RFI.pdf >>

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**Brian M. Mazanec**, PhD  
Assistant Director  
GAO Defense Capabilities and Management  
202.512.5130

E-mail: [mazanecb@gao.gov](mailto:mazanecb@gao.gov)

(b)(3) 31 USC § 711

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 4:24 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

Yes, it will be a SCI-level VTC. I am working the details with [Redacted] now.

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 3:59 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3) 31 USC § 711

(b)(3)

Thanks [Redacted] We'll send over new NOV's for everyone you mentioned. I will be visiting in person some during this engagement, so I'll include mine as well. Also, I forgot [Redacted] our attorney, may join next week. To confirm, the VTC you are arranging is SCI-level, correct?

(b)(3)

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 1:51 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

(b)(3) 31 USC § 711

I have current NOV's for Ms. Chaplain and [Redacted] I have NOV's for [Redacted] but they were for one-time visits back in Jan and Nov, respectively. If I could get new NOV's for [Redacted] faxed to [Redacted] that would be great.

I don't think I will require an NOV for you since your "visit" will be virtual.

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 2:49 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3) 31 USC § 711

(b)(3)

(b)(3) 31 USC § 711

I can send some Qs on Monday via SIPRnet to give you an idea of what we're looking for. I'll let you know when I have done so. Our in-person participants for next week's meeting are Cristina Chaplain [Redacted] [Redacted] I will be joining via VTC from Denver. When convenient, please confirm that you have NOV's on file for each of us. Thank you,

[Redacted]

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 12:00 PM  
**To:** [Redacted]

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

Cc: [redacted]  
Subject: RE: GAO meeting(s)

(b)(3)

[redacted]

(b)(3) 31 USC § 711

We are good to go for Thu, 24 Mar at 1300. I have our VTC room reserved. Will you be working through [redacted] at (b)(3) USGS to get that set up on your end?

Sorry, I do not have an icemail account. Is there another way you could get that information to me? I have easy access to unclass and JWICS, and a way to get to SIPR. We will work on the POC information and hopefully have something for you next Thu.

Thanks!

[redacted]

(b)(3)

From: [redacted]  
Sent: Thursday, March 17, 2016 11:52 AM  
To: [redacted]  
Cc: [redacted]  
Subject: [Non-DoD Source] RE: GAO meeting(s)

(b)(3) 31 USC § 711

(b)(3)

[redacted] we'd like to reserve the 1pm spot on Thursday 3/24. Please see below for answers to your other questions: (b)(3)

-If there are any questions available that we can begin thinking about, please let me know. I will send some questions early in the week. Do you have an icemail account? We will also need POC information for each tower, specifically in the areas of satellite acquisitions contracting and best practices.

-As far as technology is concerned, if the folks from Colorado want to call in, we can provide a phone number. The last time we tried VTC, it just didn't work so I would recommend against that. Please let me know who we can expect to be speaking with.

We'd like to set up a JWICS VTC and keep a phone line open as back-up. Because I am leading this work and I'm in Colorado, it's important we have a clear connection, which in my experience is best effected via VTC. We can do a test run early in the week. Please provide a POC I can work with to set that up.

Thank you, please call with any questions.

[redacted]

(b)(3) 31 USC § 711

From: [redacted]  
Sent: Thursday, March 17, 2016 9:15 AM  
To: [redacted]  
Cc: [redacted]  
Subject: RE: GAO meeting(s)

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

No worries [redacted] Actually, the rest of the week looks a bunch better.

(b)(3) 31 USC § 711

- Wed – 1000-1200
- 1300-1400
- 1500-1700
- Thu – 0900-1000
- 1300-1700

Fri - 1500-1700

Let me know if one of those time slots works better for you.

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 11:12 AM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3) 31 USC § 711

(b)(3)

[Redacted] I got your voice message, thanks. I've been working with my team on scheduling. Can you please let me know t  
times you have later in the week as well? Thanks for your patience,

(b)(3)

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 7:44 AM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)

(b)(3)

(b)(3) 31 USC § 711

(b)(3) 31 USC § 711

Perfect, thanks [Redacted] Frankly, it may be easiest for me to give you a call. I have your number in the thread below, and I will give you a try later this morning.

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 9:01 AM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3) 31 USC § 711

(b)(3)

We'll take it, thanks. I'll call you this morning to work out the details. Please provide a phone number. Thank you!

(b)(3) 31 USC § 711

-----Original Message-----

**From:** [Redacted]  
**Sent:** Thursday, March 17, 2016 08:05 AM Eastern Standard Time  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)

(b)(3)

(b)(3) 31 USC § 711

(b)(3) 31 USC § 711

I will hold it as long as I can, [Redacted] Unfortunately, if your team's availability is only 21 or 22 Mar, then that is the only window we have. There are slots later in the week if you can do that.

Please let me know.

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Wednesday, March 16, 2016 5:44 PM  
**To:** [Redacted]

(b)(3) 31 USC § 711

(b)(3)

**Cc:** [redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)

Thank you, [redacted] Please hold that time for us while we work out the details, unless you have a spot later in the day. (b)(3)

-----Original Message-----

**From:** [redacted]  
**Sent:** Wednesday, March 16, 2016 04:53 PM Eastern Standard Time  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)

(b)(3)

(b)(3) 31 USC § 711

[redacted] (b)(3) 31 USC § 711

Please let me know if Tue (22 Mar) 0900-1030 works for your team.

If there are any questions available that we can begin thinking about, please let me know. As far as technology is concerned, if the folks from Colorado want to call in, we can provide a phone number. The last time we tried VTC, it just didn't work so I would recommend against that. Please let me know who we can expect to be speaking with.

With regard to the second engagement, the one you have requested for 5 Apr, I am working with the team here to see what availability looks like so I can make sure that we have the right folks. Please stand by.

Finally, I have CC'ed my replacement, [redacted] Please include him on all future correspondence. Thank you! (b)(3)

[redacted] (b)(3)

**From:** [redacted]  
**Sent:** Tuesday, March 15, 2016 4:16 PM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)

(b)(3) 31 USC § 711

Sounds good, thank you.

**From:** [redacted]  
**Sent:** Tuesday, March 15, 2016 2:16 PM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)

(b)(3) 31 USC § 711

Okay, good. I'm cc'ing [redacted] on this email to assist with scheduling since I'll be out of the office next week. (b)(3)

**From:** [redacted]  
**Sent:** Tuesday, March 15, 2016 4:15 PM  
**To:** [redacted]  
**Subject:** [Non-DoD Source] RE: GAO meeting(s)

(b)(3)

(b)(3) 31 USC § 711

Yes, we spoke yesterday. She asked me to set the meetings up. Thank you,

[redacted] (b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Tuesday, March 15, 2016 2:13 PM  
**To:** [redacted]  
**Subject:** RE: GAO meeting(s)

(b)(3)

(b)(3) 31 USC § 711

(b)(3) 31 USC § 711

[redacted]

We had an opportunity to speak with Christina on Friday about the engagements. Have you had an opportunity to speak with her yet?

**From:** [redacted]  
**Sent:** Tuesday, March 15, 2016 4:10 PM  
**To:** [redacted]  
**Subject:** [Non-DoD Source] GAO meeting(s)

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

Hi [redacted]

Just checking to make sure you received our request for a meeting March 21 or 22. This is for the 2016 IAA contracting mandate.

Additionally, the other GAO job requests to set up a meeting on April 5. That meeting is for the classified program review of cost, schedule and performance.

Please call me with any questions. Thank you,

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Monday, March 14, 2016 3:40 PM  
**To:** [redacted]  
**Subject:** RE: Inquiry on new assignment

(b)(3)

Hi [redacted]

(b)(3)

Can we schedule an entrance for the week of March 21? Please let me know what times work, preferably Monday or Tuesday. This is for the 2016IAA mandate on contracting.

Thanks.

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Friday, March 11, 2016 8:36 AM  
**To:** Chaplain, Cristina T [redacted]  
**Cc:** Horiuchi, Richard; [redacted]  
**Subject:** RE: Inquiry on new assignment

(b)(3)

(b)(3) 31 USC § 711

Christina,

Looks like I got a couple of our GAO engagements crossed and the team won't be about to support the entrance conference for this engagement until the week of 21 March. I don't have your number handy, is it possible for you to give me call when you have a free moment or pass on your phone number? Thanks and sorry for the confusion.

VR,

[redacted]

(b)(3)

**From:** Chaplain, Cristina T [mailto:ChaplainC@gao.gov]  
**Sent:** Friday, March 11, 2016 10:24 AM

To: [redacted]  
Cc: Horiuchi, Richard; [redacted]  
Subject: [Non-DoD Source] RE: Inquiry on new assignment

(b)(3)  
(b)(3) 31 USC § 711

Hello. I don't believe we got confirmation from you [redacted] that we had indeed settled on the 14th for the meeting. (b)(3)  
But I need to ask that we postpone in any event. I need to have one more discussion with the committees before we meet and that won't happen until the end of the week. Since you mentioned you have a hearing early next week, I am assuming this is good for you as well.

My team may be in touch soon, however, to set a date to discuss the SASC review. Hopefully we can get something set up soon.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

From: [redacted]  
Sent: Thursday, March 10, 2016 10:06 AM Eastern Standard Time  
To: Chaplain, Cristina T  
Cc: Horiuchi, Richard [redacted]  
Subject: RE: Inquiry on new assignment

(b)(3)

(b)(3)

Putting [redacted] on the same string.

(b)(3)

Cristina, can we get a list of the team you're going to put on this program? Or do you want to discuss that at the entrance conference.

[redacted]

From: [redacted]  
Sent: Wednesday, March 09, 2016 9:30 PM  
To: 'Chaplain, Cristina T'  
Cc: Horiuchi, Richard  
Subject: RE: Inquiry on new assignment

(b)(3)

(b)(3)

Hmm...maybe [redacted] spoke to the towers and I missed it. We haven't connected since I've been locked away with HAC-D staff since 8:30am. I'll follow up with her and shoot you a note.

From: Chaplain, Cristina T [<mailto:ChaplainC@gao.gov>]  
Sent: Wednesday, March 09, 2016 8:52 PM  
To: [redacted]  
Cc: Horiuchi, Richard  
Subject: [Non-DoD Source] RE: Inquiry on new assignment

(b)(3)

(b)(3)

Ok. The team, however, scheduled the 14th with [redacted] That time works great for us but if it cannot work, let me know. The 16th is not good with me--cant get out of the meetings i have scheduled that day.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From:** [redacted]  
**Sent:** Wednesday, March 09, 2016 08:34 PM Eastern Standard Time  
**To:** Chaplain, Cristina T  
**Cc:** Horiuchi, Richard  
**Subject:** RE: Inquiry on new assignment

(b)(3)

Cristina...I haven't forgotten about you. I'm still in the office (do you see a theme). I asked my team to look at the 16<sup>th</sup> since we have that hearing on the 14<sup>th</sup> and people were swamped (read as "complaining"). I'll let you know as soon as I get consensus, but let's release the 14<sup>th</sup> and shoot for the 16<sup>th</sup>. If that doesn't work on your end, let me know so I can reset their expectations!

**From:** Chaplain, Cristina T [<mailto:ChaplainC@gao.gov>]  
**Sent:** Friday, March 04, 2016 11:42 AM  
**To:** [redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** [Non-DoD Source] RE: Inquiry on new assignment

(b)(3)

Hi. The 14th would work best for us. 11, 12, or 1 pm?

If that doesnt work, let us know what does work that day or on the 16th.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From:** [redacted]  
**Sent:** Thursday, March 03, 2016 09:09 PM Eastern Standard Time  
**To:** Chaplain, Cristina T  
**Cc:** Horiuchi, Richard  
**Subject:** RE: Inquiry on new assignment

(b)(3)

Cristina,

Happy to help. Sorry, we've been completely immersed in staffer days, courtesy calls, and hearing preps. In fact, HPSCI was here today and didn't leave until 6pm. This is yet another 14 hour day for me personally so be merciful ;-)

So next week we could try for Tuesday afternoon (3pm -5pm) or Thursday morning (9am – 11am), but that's really it. Otherwise we're swamped with staffers here all day long, and even Thursday I have a hearing that afternoon, so I'd try to fit you in that morning. The following week we could do the afternoon of the 14<sup>th</sup>, or any time 16-18 March. This is a new one for us – a GAO audit for the intel committees – so I'm sure we'll stumble a few times but we'll get through it.

As for the SASC-generated briefing, that is a MIP-funded tech demo so it goes by different rules. I would expect/hope that to be pretty straight forward.

Thanks for reaching out.

r/

[Redacted]

(b)(3)

**From:** Chaplain, Cristina T [mailto:ChaplainC@gao.gov]  
**Sent:** Thursday, March 03, 2016 2:54 PM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** [Non-DoD Source] Inquiry on new assignment

(b)(3)

(b)(3)

Hi [Redacted] My team has been trying to get an entrance conference set up for a couple weeks now on the HPSCI mandate. Is there any way you can make this happen more quickly? I need to let the committee staff know how things are going this week. We owe them a discussion on scope and methodology before the end of the month, but we can't make much progress on that front without talking to you guys.

We will also soon be sending a notification letter on a SASC request which I know [Redacted] and you have been discussing. That one will also have a short fuse as you know and we will be pressing for a entrance conference to be set up in short order. I don't normally hassle agencies about setting these up. But in both cases, we are facing tight reporting deadlines as well as requests for updates on our access. (b)(3)

Thanks for your help,

Cristina

**From:** Horiuchi, Richard  
**Sent:** Thursday, March 03, 2016 11:19 AM  
**To:** Horiuchi, Richard  
**Subject:** FW: New GAO Engagement Code 100646

**From:** Horiuchi, Richard  
**Sent:** Tuesday, March 01, 2016 12:54 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: New GAO Engagement Code 100646

(b)(3) 31 USC § 711

Hello [Redacted]

(b)(3)

I'm writing to see if we can set up an entrance meeting soon for engagement 100646. My Director, Ms. Cristina Chaplain, intends to reach out to our hill clients later this week to provide them with a status update on this engagement, and it would be helpful to at least let them know that we have an entrance meeting scheduled with NRO. Additionally, it's important that we get our work started in the very near future so that we are well-positioned to provide information to our clients in time to meet their needs. Please let me know if there are additional NRO officials we should be coordinating with to help expedite matters. If you have any questions, please feel free to reach out to [Redacted] or me.

(b)(3) 31 USC § 711

Thank you and best regards,  
--Rich

Rich Horiuchi  
Assistant Director, Acquisition and Sourcing Management Team  
U.S. Government Accountability Office  
1244 Speer Blvd, Suite 800, Denver, CO 80204  
(303) 572-7443

**From:** [redacted]  
**Sent:** Wednesday, February 24, 2016 4:47 PM  
**To:** [redacted]  
**Subject:** RE: New GAO Engagement Code 100646

(b)(3) 31 USC § 711

(b)(3)

Hi [redacted] we are not planning to have DOD sit in on the entrance conference. Can we try for next week or the week of March 7? We will likely have some participants in Denver who can participate via SCI-level video- or teleconference. Additionally, we have team members in our DC HQ office who may participate in person.

Second, you've seen the notification letter we sent, and I presume you know what the job is about. We also need to send letters to DOD and [redacted] and begin setting up our entrances there. Can you find out for me if there is any additional information we can safely provide to the DOD or [redacted] in our notification letters regarding the subject of our review? Those agencies will need some detail so they can provide us with the best POCs, and we would like to be able to send some generic objectives to them so they can do so.

Alternatively, I can send a draft DOD [redacted] notification letter to you via SIPRnet and ask you to indicate if it contains information that NRO does not wish us to send.

Thanks so much,

[redacted]  
Denver  
[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Wednesday, February 24, 2016 11:23 AM  
**To:** Mazanec, Brian M  
**Cc:** Chaplain, Cristina T; Horiuchi, Richard [redacted] Reynolds, James A [redacted]  
**Subject:** RE: New GAO Engagement Code 100646

(b)(3)

(b)(3) 31 USC § 711

Brian,

(b)(3) 50 USC §3024(m)

We did receive the notification letter and for this engagement we'll be working through the IC lead at ODNI [redacted] [redacted] I cc'd him on this email but he only has intermittent access to this account until his ODNI unclassified account is activated. I will be the NRO lead for this engagement and I can work with [redacted] on scheduling the entrance conference. We're in the midst of hearing season so we may have some challenges with scheduling but nothing unsurmountable. If you could give me some dates that you were looking at we can start working the scheduling on our end. Also, was there a plan to have DoD participate as well?

Thanks,

[redacted]  
(b)(3)

**From:** Mazanec, Brian M [mailto:MazanecB@GAO.GOV]  
**Sent:** Wednesday, February 24, 2016 12:22 PM  
**To:** [redacted]  
**Cc:** Chaplain, Cristina T; Horiuchi, Richard [redacted] Reynolds, James A [redacted]  
**Subject:** [Non-DoD Source] RE: New GAO Engagement Code 100646

(b)(3)

(b)(3) 31 USC § 711

[redacted]  
(b)(3)

I just wanted to follow-up on the voice mail I left you a few moments ago. Can you please confirm receipt of the below notification letter regarding the new engagement mandated in the FY16 IAA and also let us know the status of scheduling the entrance conference?

Thanks!

Brian

**From:** Mazanec, Brian M  
**Sent:** Wednesday, February 17, 2016 7:19 AM  
**To:** [redacted]  
**Cc:** Chaplain, Cristina T; Horiuchi, Richard; [redacted] Reynolds, James A  
**Subject:** New GAO Engagement Code 100646

(b)(3)  
(b)(3) 31 USC § 711

Good morning [redacted]

(b)(3)

Please accept the attached RFI for new work in response to a mandate in the classified annex to a House Report accompanying the Intelligence Authorization Act for Fiscal Year 2016 (H.R. 4127) that directs GAO to review specific issues related to the Intelligence Community. This work is being conducted by our ASM team.

Cristina Chaplain, Director, 202-512-4841, [chaplainc@gao.gov](mailto:chaplainc@gao.gov)  
Richard Horiuchi, Assistant Director, 303-572-7344, [horuichir@gao.gov](mailto:horuichir@gao.gov)  
[redacted] Analyst-in-Charge [redacted]

(b)(3) 31 USC § 711

V/R  
Brian

<< File: 100646 - NRO RFI.pdf >>

-----  
**Brian M. Mazanec**, PhD  
Assistant Director  
GAO Defense Capabilities and Management  
202.512.5130  
E-mail: [mazanecb@gao.gov](mailto:mazanecb@gao.gov)  
[redacted]

(b)(3) 31 USC § 711

[Redacted]

(b)(3)

**From:** Chaplain, Cristina T <ChaplainC@gao.gov>  
**Sent:** Friday, March 11, 2016 11:01 AM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard; [Redacted]  
**Subject:** [Non-DoD Source] RE: Inquiry on new assignment

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

Maybe we can talk at 2:45 or 3 pm? I will be meeting with the team so we would all be on.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From** [Redacted]  
**Sent:** Friday, March 11, 2016 10:36 AM Eastern Standard Time  
**To:** Chaplain, Cristina T [Redacted]  
**Cc:** Horiuchi, Richard; [Redacted]  
**Subject:** RE: Inquiry on new assignment

(b)(3)

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

Christina,

Looks like I got a couple of our GAO engagements crossed and the team won't be about to support the entrance conference for this engagement until the week of 21 March. I don't have your number handy, is it possible for you to give me call when you have a free moment or pass on your phone number? Thanks and sorry for the confusion.

VR,

[Redacted]

(b)(3)

**From:** Chaplain, Cristina T [<mailto:ChaplainC@gao.gov>]  
**Sent:** Friday, March 11, 2016 10:24 AM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard; [Redacted]  
**Subject:** [Non-DoD Source] RE: Inquiry on new assignment

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

Hello. I don't believe we got confirmation from you [Redacted] that we had indeed settled on the 14th for the meeting. (b)(3)  
But I need to ask that we postpone in any event. I need to have one more discussion with the committees before we meet and that won't happen until the end of the week. Since you mentioned you have a hearing early next week, I am assuming this is good for you as well.

My team may be in touch soon, however, to set a date to discuss the SASC review. Hopefully we can get something set up soon.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From** [redacted] (b)(3)  
**Sent:** Thursday, March 10, 2016 10:06 AM Eastern Standard Time  
**To:** Chaplain, Cristina T  
**Cc:** Horiuchi, Richard; [redacted] (b)(3)  
**Subject:** RE: Inquiry on new assignment

Putting [redacted] on the same string. (b)(3)

Cristina, can we get a list of the team you're going to put on this program? Or do you want to discuss that at the entrance conference.

[redacted] (b)(3)

**From** [redacted]  
**Sent:** Wednesday, March 09, 2016 9:30 PM  
**To:** 'Chaplain, Cristina T'  
**Cc:** Horiuchi, Richard  
**Subject:** RE: Inquiry on new assignment (b)(3)

Hmm...maybe [redacted] spoke to the towers and I missed it. We haven't connected since I've been locked away with HAC-D staff since 8:30am. I'll follow up with her and shoot you a note.

**From:** Chaplain, Cristina T [mailto:ChaplainC@gao.gov]  
**Sent:** Wednesday, March 09, 2016 8:52 PM (b)(3)  
**To:** [redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** [Non-DoD Source] RE: Inquiry on new assignment

Ok. The team, however, scheduled the 14th with [redacted] That time works great for us but if it cannot work, let me (b)(3) know. The 16th is not good with me--cant get out of the meetings i have scheduled that day.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From** [redacted] (b)(3)  
**Sent:** Wednesday, March 09, 2016 08:34 PM Eastern Standard Time  
**To:** Chaplain, Cristina T  
**Cc:** Horiuchi, Richard  
**Subject:** RE: Inquiry on new assignment

Cristina...I haven't forgotten about you. I'm still in the office (do you see a theme). I asked my team to look at the 16<sup>th</sup> since we have that hearing on the 14<sup>th</sup> and people were swamped (read as "complaining"). I'll let you know as soon as I get consensus, but let's release the 14<sup>th</sup> and shoot for the 16<sup>th</sup>. If that doesn't work on your end, let me know so I can reset their expectations!

**From:** Chaplain, Cristina T [mailto:ChaplainC@gao.gov]  
**Sent:** Friday, March 04, 2016 11:42 AM  
**To:** [redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** [Non-DoD Source] RE: Inquiry on new assignment

(b)(3)

Hi. The 14th would work best for us. 11, 12, or 1 pm?

If that doesnt work, let us know what does work that day or on the 16th.

Sent with Good ([www.good.com](http://www.good.com))

-----Original Message-----

**From:** [redacted]  
**Sent:** Thursday, March 03, 2016 09:09 PM Eastern Standard Time  
**To:** Chaplain, Cristina T  
**Cc:** Horiuchi, Richard  
**Subject:** RE: Inquiry on new assignment

(b)(3)

Cristina,

Happy to help. Sorry, we've been completely immersed in staffer days, courtesy calls, and hearing preps. In fact, HPSCI was here today and didn't leave until 6pm. This is yet another 14 hour day for me personally so be merciful ;-)

So next week we could try for Tuesday afternoon (3pm -5pm) or Thursday morning (9am - 11am), but that's really it. Otherwise we're swamped with staffers here all day long, and even Thursday I have a hearing that afternoon, so I'd try to fit you in that morning. The following week we could do the afternoon of the 14<sup>th</sup>, or any time 16-18 March. This is a new one for us - a GAO audit for the intel committees - so I'm sure we'll stumble a few times but we'll get through it.

As for the SASC-generated briefing, that is a MIP-funded tech demo so it goes by different rules. I would expect/hope that to be pretty straight forward.

Thanks for reaching out.

r/  
[redacted]

(b)(3)

**From:** Chaplain, Cristina T [mailto:ChaplainC@gao.gov]  
**Sent:** Thursday, March 03, 2016 2:54 PM  
**To:** [redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** [Non-DoD Source] Inquiry on new assignment

(b)(3)

(b)(3)

Hi [redacted] My team has been trying to get an entrance conference set up for a couple weeks now on the HPSCI mandate. Is there any way you can make this happen more quickly? I need to let the committee staff know how things are going this

week. We owe them a discussion on scope and methodology before the end of the month, but we can't make much progress on that front without talking to you guys.

We will also soon be sending a notification letter on a SASC request which I know [redacted] and you have been (b)(3) discussing. That one will also have a short fuse as you know and we will be pressing for an entrance conference to be set up in short order. I don't normally hassle agencies about setting these up. But in both cases, we are facing tight reporting deadlines as well as requests for updates on our access.

Thanks for your help,

Cristina

**From:** Horiuchi, Richard  
**Sent:** Thursday, March 03, 2016 11:19 AM  
**To:** Horiuchi, Richard  
**Subject:** FW: New GAO Engagement Code 100646

**From:** Horiuchi, Richard  
**Sent:** Tuesday, March 01, 2016 12:54 PM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** RE: New GAO Engagement Code 100646

(b)(3)  
(b)(3) 31 USC § 711

Hello [redacted]

(b)(3)

I'm writing to see if we can set up an entrance meeting soon for engagement 100646. My Director, Ms. Cristina Chaplain, intends to reach out to our hill clients later this week to provide them with a status update on this engagement, and it would be helpful to at least let them know that we have an entrance meeting scheduled with NRO. Additionally, it's important that we get our work started in the very near future so that we are well-positioned to provide information to our clients in time to meet their needs. Please let me know if there are additional NRO officials we should be coordinating with to help expedite matters. If you have any questions, please feel free to reach out to [redacted] or me.

(b)(3) 31 USC § 711

Thank you and best regards,  
--Rich

Rich Horiuchi  
Assistant Director, Acquisition and Sourcing Management Team  
U.S. Government Accountability Office  
1244 Speer Blvd, Suite 800, Denver, CO 80204  
(303) 572-7443

**From:** [redacted]  
**Sent:** Wednesday, February 24, 2016 4:47 PM  
**To:** [redacted]  
**Subject:** RE: New GAO Engagement Code 100646

(b)(3) 31 USC § 711

(b)(3)

Hi [redacted] we are not planning to have DOD sit in on the entrance conference. Can we try for next week or the week of March 7? We will likely have some participants in Denver who can participate via SCI-level video- or teleconference. Additionally, we have team members in our DC HQ office who may participate in person.

(b)(3)

Second, you've seen the notification letter we sent, and I presume you know what the job is about. We also need to send letters to DOD and [redacted] and begin setting up our entrances there. Can you find out for me if there is any (b)(1) additional information we can safely provide to the DOD or [redacted] in our notification letters regarding the subject m(b)(3) of our review? Those agencies will need some detail so they can provide us with the best POCs, and we would like to be able to send some generic objectives to them so they can do so.

Alternatively, I can send a draft DOD [redacted] notification letter to you via SIPRnet and ask you to indicate if it contains information that NRO does not wish us to send.

Thanks so much,

[redacted]

Denver

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted] (b)(3)

**Sent:** Wednesday, February 24, 2016 11:23 AM

**To:** Mazanec, Brian M

**Cc:** Chaplain, Cristina T; Horiuchi, Richard; [redacted] Reynolds, James A; [redacted] [redacted]

**Subject:** RE: New GAO Engagement Code 100646 (b)(3) 31 USC § 711

(b)(3) 50 USC §3024(m)

Brian,

We did receive the notification letter and for this engagement we'll be working through the IC lead at ODNI [redacted] [redacted] I cc'd him on this email but he only has intermittent access to this account until his ODNI unclassified account is activated. I will be the NRO lead for this engagement and I can work with [redacted] on scheduling the entrance conference. We're in the midst of hearing season so we may have some challenges with scheduling but nothing unsurmountable. If you could give me some dates that you were looking at we can start working the scheduling on our end. Also, was there a plan to have DoD participate as well?

Thanks,

[redacted]

(b)(3)

**From:** Mazanec, Brian M [mailto:MazanecB@GAO.GOV]

**Sent:** Wednesday, February 24, 2016 12:22 PM

**To:** [redacted] (b)(3)

**Cc:** Chaplain, Cristina T; Horiuchi, Richard; [redacted] Reynolds, James A; [redacted] (b)(3) 31 USC § 711

**Subject:** [Non-DoD Source] RE: New GAO Engagement Code 100646

[redacted] (b)(3)

I just wanted to follow-up on the voice mail I left you a few moments ago. Can you please confirm receipt of the below notification letter regarding the new engagement mandated in the FY16 IAA and also let us know the status of scheduling the entrance conference?

Thanks!

Brian

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**From:** Mazanec, Brian M

**Sent:** Wednesday, February 17, 2016 7:19 AM

**To:** [redacted]  
**Cc:** Chaplain, Cristina T; Horiuchi, Richard; [redacted] Reynolds, James A  
**Subject:** New GAO Engagement Code 100646

(b)(3)

(b)(3) 31 USC § 711

Good morning [redacted]

(b)(3)

Please accept the attached RFI for new work in response to a mandate in the classified annex to a House Report accompanying the Intelligence Authorization Act for Fiscal Year 2016 (H.R. 4127) that directs GAO to review specific issues related to the Intelligence Community. This work is being conducted by our ASM team.

Cristina Chaplain, Director, 202-512-4841, [chaplainc@gao.gov](mailto:chaplainc@gao.gov)  
Richard Horiuchi, Assistant Director, 303-572-7344, [horichir@gao.gov](mailto:horichir@gao.gov)

[redacted] Analyst-in-Charge, [redacted]

(b)(3) 31 USC § 711

V/R  
Brian

<< File: 100646 - NRO RFI.pdf >>

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**Brian M. Mazanec**, PhD  
Assistant Director  
GAO Defense Capabilities and Management  
202.512.5130  
E-mail: [mazanecb@gao.gov](mailto:mazanecb@gao.gov)

(b)(3) 31 USC § 711