

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, July 05, 2016 12:32 PM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO meetings update

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [Redacted] I hope you had a fun weekend. Your update sounds great, thanks for keeping me in the know.

(b)(3)

In the next few days, will you please provide a status update/delivery estimate on the outstanding docs we requested? We are still waiting on the original contract, acquisition board charts, fee determination docs and price negotiation memos, as well as all previous fee plans. Thanks very much,

(b)(3) 31 USC § 711

-----Original Message-----

**From:** [Redacted]  
**Sent:** Tuesday, July 05, 2016 11:23 AM Eastern Standard Time  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO meetings update

(b)(3)

(b)(3) 31 USC § 711

Good morning [Redacted]

I hope you and yours had a great 4<sup>th</sup> of July weekend!

Just a quick email to touch base. [Redacted] is back in town after a long TDY, so I am scheduling some time to bring him up to speed on our most recent engagements. Also, I am working with the program office to schedule a telecom interview. I'm sure people will be digging out from the long weekend here, so I expect to have something in the next few days.

(b)(3)

In the meantime, please let me know if there's anything you need.

VR, [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

**From:** [Redacted]  
**Sent:** Tuesday, June 28, 2016 7:46 AM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO meetings update

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [redacted] thanks for working to pull together these meetings for us. I haven't met with my whole team yet this morning, but please do count us in for the IG meeting with [redacted] at 9:30am tomorrow. We may try to arrive early to review the report if possible, and I think it's likely we'll want to stay to continue reading it after our meeting. (b)(3)

Re: the specific program you mentioned, it would be helpful for us to meet with the people who have worked on the contracts for that program, in addition to the program leadership (at another time). If there is someone who can speak to the contracting for that program tomorrow, it would be great if we could meet with him/her as well.

I'll be away from my desk this morning, but please feel free to email any thoughts you have. Speak with you soon, and thanks again,

[redacted] (b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Monday, June 27, 2016 1:53 PM  
**To:** [redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO meetings update

Good afternoon [redacted]

(b)(3) 31 USC § 711

I've worked with [redacted] in the IG office, and would like to offer 0930-1030 on Wednesday, 29 July, as a good time to meet. Please let me know if this is ok with you and your team. (b)(3)

As for the 2009 IG Audit on the NRO Use of Award and Incentive Fees, this report will likely fall under the same provisions as the NRO Directives. I will have a copy for you and the team to review on Wednesday, but for now, we are unable to transmit it electronically. In the meantime, I am still researching ways to make this happen.

Finally, I'm still working to get you time to interview an additional program office. [redacted] and I talked about this at length, and the program that will provide you with many of the elements you are looking for – their leadership is all on business travel. As I said, I am still working this hard, and hope to have a different message for you tomorrow. (b)(3)

Please let me know if you have any questions. I'll be in touch early tomorrow.

VR, [redacted]

[redacted] (b)(3)

National Reconnaissance Office  
[redacted]

**From:** [redacted]  
**Sent:** Tuesday, June 21, 2016 12:08 PM  
**To:** [redacted]  
**Subject:** [Non-DoD Source] RE: GAO meetings update

(b)(3) 31 USC § 711

(b)(3)

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(b)(3)

(b)(3) 31 USC § 711

[redacted] this is so great. Thanks for staying in touch.

- 1) I will let [redacted] know that we are ON for Friday doc review and pick-up (6/24), and ask her to work directly with you on timing. I know she requested 10am-12pm or 12pm-2pm as possible windows.
- 2) For the GAO/NRO meetings next week, if we could try to schedule all meetings (both IG office and program meetings) on **Wednesday** (6/29), that would make it easiest on my team logistically.
  - a. Also, if there is a way to expedite delivery of the 2009 IG report on contracts and incentives that we requested 5/24 (2009 NRO IG Report "Audit of the NRO Use of Award and Incentive Fees"), that would be most helpful in preparation for our meeting with [redacted]

(b)(3)

Again, thanks for keeping in touch on these items, and please let me know what I can do to be of any assistance. Hope to see you next week!

(b)(3) 31 USC § 711

[redacted]

USGAO

[redacted]

**From** [redacted]

(b)(3)

**Sent:** Tuesday, June 21, 2016 7:51 AM

**To:** [redacted]

(b)(3) 31 USC § 711

**Subject:** RE: GAO meetings update

Good morning [redacted]

I wanted to let you know that I received your email, and am working through some of the items. I was out of the office yesterday.

- We discussed a possible GAO visit June 24<sup>th</sup> for document review and pickup, can you let me know if we are scheduled? This is doable. If you have a POC, I can work with them to establish a set time on Friday.
- Can you confirm for me if you have received our latest NOVs? I received the NOVs sent my [redacted] on 6 June. (b)(3)
- Finally, I will be in the DC area on June 28<sup>th</sup> and 29<sup>th</sup> and would like to try to set up a couple meetings at NRO, either the afternoon of the 28<sup>th</sup> or morning of 29<sup>th</sup>. I will start working with [redacted] office to set something up during those times, as well as work with the broader team to answer your question of another satellite program to meet with. (b)(3)

More to follow soon. In the meantime, please let me know if you have any questions or concerns. Thank you.

VR, [redacted]

[redacted]

(b)(3)

National Reconnaissance Office

[redacted]

**From:** [Redacted]

(b)(3) 31 USC § 711

**Sent:** Thursday, June 16, 2016 4:18 PM

**To:** [Redacted]

(b)(3)

**Subject:** [Non-DoD Source] GAO meetings update

Hi [Redacted]

(b)(3)

I hope all is well. I wanted to find out the status of a couple things:

- 1. We discussed a possible GAO visit June 24<sup>th</sup> for document review and pickup, can you let me know if we are scheduled?
- 2. Can you confirm for me if you have received our latest NOV's?
- 3. Finally, I will be in the DC area on June 28<sup>th</sup> and 29<sup>th</sup> and would like to try to set up a couple meetings at NRO, either the afternoon of the 28<sup>th</sup> or morning of 29<sup>th</sup>.
  - a. My team and I would like to meet with [Redacted] from the NRO IG office, and
  - b. If you or [Redacted] can identify a satellite program for us (as we discussed), we would like to set up a meeting with program and contracting staff from that program, similar to the meetings we held at your offices in April.

(b)(3)

Is any of that possible? It would be great to maximize taxpayer dollars by doing lots of important work while I'm there. Thanks for your help, and let me know if you need anything from me.

Cheers,

[Redacted]

USGAO

[Redacted]

(b)(3) 31 USC § 711

[Redacted]

(b)(3)

**From:** Chitikila, Raj <ChitikilaR@GAO.GOV>  
**Sent:** Monday, July 11, 2016 12:15 PM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[Redacted] any final updates? Just checking. Thanks!

(b)(3)

**From:** [Redacted]  
**Sent:** Wednesday, July 06, 2016 2:52 PM  
**To:** Chitikila, Raj  
**Subject:** RE: [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

(b)(3)

Raj -

My apologies for taking so long. There is one area that our General Council is still reviewing. I don't believe you'll have issue on any of the report from NRO; however, I talked to my Director today, and we'd like to get this final piece reviewed by our GC team before I provide an official position.

I'm hoping to hear something back tomorrow morning (I've been stalking them like a hungry pack of wolves).

I'll be in touch tomorrow morning (Thursday). Thank you!

VR, [Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** Chitikila, Raj [Caution-mailto:ChitikilaR@GAO.GOV < Caution-mailto:ChitikilaR@GAO.GOV > ]  
**Sent:** Tuesday, July 05, 2016 4:12 PM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** RE: [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[redacted] any update on whether you have comments on this draft report? After tomorrow, we will have to proceed with the report as is. We would just note that NRO did not have any comments on this report. (b)(3)

Thanks,  
Raj

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**From:** Chitikila, Raj  
**Sent:** Friday, June 24, 2016 7:06 PM  
**To:** [redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** RE: [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

(b)(3)

Hi [redacted] we can wait until next Friday, but that's about as long as we can delay. Hope that works for you!

(b)(3)

Raj

-----Original Message-----

**From:** [redacted]  
**mailto:** [redacted]  
**Sent:** Friday, June 24, 2016 02:37 PM Eastern Standard Time  
**To:** Chitikila, Raj  
**Subject:** RE: [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

(b)(3)

Good afternoon Raj –

We've been crashing on several congressional items these past two weeks, and our leadership has been on travel. Is there a way for me to negotiate another week to complete our review?

VR, [redacted]

(b)(3)

[redacted]  
National Reconnaissance Office  
[redacted]

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**From:** Chitikila, Raj [Caution-Caution-mailto:ChitikilaR@GAO.GOV < Caution-Caution-mailto:ChitikilaR@GAO.GOV > ]  
**Sent:** Thursday, June 23, 2016 4:10 PM  
**To:** [redacted]  
**Subject:** RE: [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

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[redacted] just checking in to see whether NRO will be able to provide comments by Monday. Thanks!

(b)(3)

Raj

**From** [redacted] (b)(3)

**Sent:** Friday, June 03, 2016 11:14 AM

**To:** Chitikila, Raj

**Cc:** [redacted] (b)(3)

mai  
mai

**Subject:** RE: [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

Raj –

I received the file from [redacted] and have access to the PDF. We'll start the review process. Tha(b)(3) 31 USC § 711

VR, [redacted]

[redacted] (b)(3)

National Reconnaissance Office

**From:**Chitikila, Raj [Caution-Caution-Caution-mailto:ChitikilaR@GAO.GOV < Caution-Caution-Caution-mailto:ChitikilaR@GAO.GOV > ]

**Sent:** Friday, June 03, 2016 12:48 PM

**To:** [redacted] (b)(3)

**Subject:** RE: [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[redacted] hopefully DODIG can email you the attachment and that works out ok. (b)(3)

**From** [redacted] (b)(3)

**Sent:** Friday, June 03, 2016 9:16 AM

**To:** Chitikila, Raj

**Subject:** RE: [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

Raj,

Good morning and thank you for the SafeAccessFile information. I'm sure there's operator error on my part; when I click on the link provided, it asks me to name a program (such as Adobe) by which to open the files. Then nothing.

Is there a mini-checklist you can send me to gain access?

Thank you!

VR [redacted]

(b)(3)

[redacted]

National Reconnaissance Office

[redacted]

**From:** Chitikila, Raj [Caution-Caution-Caution-Caution-mailto:ChitikilaR@GAO.GOV < Caution-Caution-Caution-Caution-mailto:ChitikilaR@GAO.GOV > ]

**Sent:** Friday, June 03, 2016 10:31 AM

**To:** [redacted]

(b)(3)

**Cc:** Horiuchi, Richard

**Subject:** [Non-DoD Source] FW: GAO Draft report 16-592R for NRO Comment

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[redacted]

(b)(3)

You (and [redacted] should have received an email from AMRDEC a few minutes ago with instructions on how to download the draft report. Please let me know if you have any trouble accessing the file. Feel free to call if you have any questions:303-572-7460.

(b)(3)

Thanks,  
Raj

**From:** Chitikila, Raj  
**Sent:** Friday, June 03, 2016 8:26 AM

**To:** [redacted]

(b)(3)

**Cc:** [redacted] Horiuchi, Richard; Chaplain, Cristina T; Mazanec, Brian M; [redacted]

**Subject:** GAO Draft report 16-592R for NRO Comment

June 3, 2016

[redacted]

(b)(3)

Director of Congressional and Public Affairs (Acting)  
National Reconnaissance Office

Dear [redacted]

(b)(3)

We are providing you a copy of our proposed report entitled *Defense Space Acquisitions: Too Early to Determine If Recent Changes Will Resolve Persistent Fragmentation in Management and Oversight* (GAO-16-592R). We are providing this draft for your review and comment before the report is issued. Our work was done under engagement code 100289.

We would like to obtain the NRO's written or oral comments from you or your designated representative by **June 27, 2016**. These comments will be reflected in the final report. We prefer written comments and request that the written



comments be provided electronically. However, we will accept comments provided in hard copy, orally, or in an unsigned e-mail message. Please direct all comments and any questions you may have concerning this draft to Rich Horiuchi, Assistant Director, 303-572-7443, or [orhoriuchir@gao.gov](mailto:orhoriuchir@gao.gov) < Caution-mailto:orhoriuchir@gao.gov > < Caution-Caution-mailto:orhoriuchir@gao.gov > < Caution-Caution-Caution-mailto:orhoriuchir@gao.gov > < Caution-Caution-Caution-Caution-mailto:orhoriuchir@gao.gov > .

The draft product contains information from sensitive sources marked with FOR OFFICIAL USE ONLY (FOUO). We do not anticipate that this draft product contains any FOUO information, and our intent is to issue a publicly releasable product. However, out of an abundance of caution, we have tentatively marked this draft as FOUO in its entirety pending a final sensitivity review conducted by DOD and NRO. Until a sensitivity review is completed, recipients should treat this draft as they would any other document designated FOR OFFICIAL USE ONLY. ~~We ask that the sensitivity review be conducted during the comment period.~~

This draft has not been fully reviewed within GAO, is subject to change, and must be safeguarded to prevent its improper disclosure. Please do not show or release its contents for any purpose. All drafts remain the property of GAO. Upon request, all electronic copies of drafts must be destroyed and any hard copies of drafts must be returned. We appreciate your cooperation in this matter.

Because the draft is marked FOUO, Raj Chitikila (303-572-7460) of my staff will securely transmit the draft to you and to  of your staff this morning via AMRDEC Safe Access File Exchange. (b)(3)

Sincerely yours,  
[signed]

Cristina Chaplain  
Director  
Acquisition and Sourcing Management

Attachment  
Draft GAO-16-592R transmitted via AMRDEC SAFE.

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Monday, July 18, 2016 4:55 PM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] FW: 100734 NRO notification letter

(b)(3) 31 USC § 711  
(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hello [Redacted]

(b)(3)

Just checking in on the status of arranging an entrance. I also just wanted to drop a reminder that we are on the hook to provide a status update to the staffers at the end of August. Given where we are at, we may have to tell them that we've been waiting for an entrance with you all. Thanks so much [Redacted]

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Tuesday, July 05, 2016 9:19 AM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] FW: 100734 NRO notification letter

(b)(3)

(b)(3) 31 USC § 711

Good morning [Redacted]

I hope you and yours had a great 4<sup>th</sup> of July weekend!

Just a quick email to touch base. [Redacted] is back from a long TDY, so I think we can start to pin down and firm date of the entrance conference. I'm reviewing his calendar now. (b)(3)

Per my notes from our last conversation, I owe you a list of folks who will attend the conference. [Redacted] will certainly be there, and I'm getting word that [Redacted] Director will want to join us along with the program office folks. I will provide you with a full list in the next few days. (b)(3)

We briefly discussed that instead of passing along official objectives, perhaps you would have some basic narrative that would help us be prepared to participate in the entrance conference. Also, we agreed that this could be relatively short (30min VTC?). Is that still a viable plan?

I will be back in touch soon with a better sight picture on calendars. In the meantime, please let me know if you have any questions/concerns, or if anything I've said above doesn't agree with your understanding or expectations.

Thank you!

VR, [Redacted]

(b)(3)

[Redacted]  
National Reconnaissance Office  
[Redacted]

**From:** [redacted] (b)(3) 31 USC § 711  
**Sent:** Thursday, June 23, 2016 11:31 PM  
**To:** [redacted] (b)(3)  
**Subject:** RE: [Non-DoD Source] FW: 100734 NRO notification letter

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

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Hello [redacted] (b)(3)  
Just dropping a line to inquire about the status of an entrance. It's been about a week and didn't know if you might need something from me. Thanks so much!  
R/  
[redacted] (b)(3) 31 USC § 711

[Redacted] (b)(3)

**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Tuesday, July 19, 2016 1:11 PM  
**To:** [Redacted] (b)(3)  
**Subject:** RE: [Non-DoD Source] 100646 GAO update/NEW document request

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Thanks a million for the update [Redacted] I'll discuss with the team and get back to you soonest. Unfortunately, I will be out (b)(3) of town this Thurs/Fri (and all next week—beach trip, yay!), but I will discuss the possibility of our DC staff meeting with the NRO program in my absence. I'll let you know today. Thanks again, and hello [Redacted]

[Redacted] (b)(3) 31 USC § 711  
 USGAO  
 [Redacted]

**From:** [Redacted] (b)(3)  
**Sent:** Tuesday, July 19, 2016 11:03 AM (b)(3) 31 USC § 711  
**To:** [Redacted] (b)(3)  
**Cc:** [Redacted] (b)(3) 31 USC § 711  
**Subject:** RE: [Non-DoD Source] 100646 GAO update/NEW document request

Good afternoon [Redacted]

[Redacted] and I are in the process of executing the following (my notes in blue below). Please let me know if you have any (b)(3) questions.

- Outstanding documents originally requested May 24, 2016, see items [Redacted] in email below. Addressed below.
- Please let me know when the **original contract** and **acquisition board charts**, both documents you said have "historical markings," will be released to GAO. I will be sending an email NLT tomorrow COB with the documents containing 'historical classification markings'. Also, we have further reviewed the acquisition board chart package. We've determined to remove non-relevant information so you have the acquisition strategy (in your original request).
- You said that the **PNMs** and **fee determination docs** were being withheld pending further NRO internal discussion. Please advise on outcome of these discussions and let me know if we need to elevate the request to my boss(es) and the Hill. Leadership has determined to not release the PNMs and fee determination documents. If you elevate to your leadership/Hill, can you please give us a courtesy note when you do, so we are prepared to answer questions if they arise. Thank you.
- You sent one fee plan in your June 13, 2016 document submission, but that document indicates that previous plans exist; we requested **all current and previous plans** in our May 24 request--please send the previous versions of the incentive/award/on-orbit fee plan asap. I've engaged the program office, and will get back to you soonest.
- GAO/NRO meeting (in-person/Denver VTC) with selected NRO program and contracting officials (for the program you and [Redacted] selected/mentioned to us during our last NRO on-site visit). Received approval to schedule. What is your availability Thursday or Friday of this week? (b)(3)

- **Additionally, we are formally requesting the following documents for the program you and [redacted] selected. All [redacted] documents can be sent to my high-side email at [redacted].** (b)(3)  
 [redacted] Please send documents as they are available—do not wait for a complete package to send: (b)(3) 31 USC § 711
  - o Current PMP
  - o Current and all previous Acquisition Strategies/(or original and current Acquisition Board charts)
  - o Two most recent Acquisition Decision Memos
  - o Original (Basic) contract award, including Statement of Work
  - o Fully conformed contract, including Statement of Work
  - o Current and all previous incentive, award, and on-orbit fee plans
  - o For all periods reflecting the need, and actions taken, to restructure the program (if applicable), we need:
    - o Price negotiation memos
    - o Fee determination documents/letters
- For #s 1-7 above, the suspense date in keeping with our prior agreement of 7 business days for delivery of existing documents is **COB July 22, 2016**. Currently working this request. I would like to negotiate a 5-day extension on the suspense due to the fact that the program office must achieve Directorate-level approval to release before I get them in my possession to receive organization-level approval.

[redacted] please feel free to correct any errors I've committed above. Please let me know if you have any questions or concerns. Thank you. (b)(3)

VR [redacted]

(b)(3)

[redacted]  
 National Reconnaissance Office  
 [redacted]

**From:** [redacted]  
**Sent:** Wednesday, July 13, 2016 2:17 PM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** [Non-DoD Source] 100646 GAO update/NEW document request

(b)(3) 31 USC § 711  
 (b)(3)  
 (b)(3) 31 USC § 711

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [redacted] I'm writing to check the status of

(b)(3)

- outstanding documents originally requested May 24, 2016, see items [redacted] in email below
  - please let me know when the **original contract** and **acquisition board charts**, both documents you said have "historical markings," will be released to GAO
  - you said that the **PNMs** and **fee determination docs** were being withheld pending further NRO internal discussion. Please advise on outcome of these discussions and let me know if we need to elevate the request to my boss(es) and the Hill

iii. you sent one fee plan in your June 13, 2016 document submission, but that document indicates that previous plans exist; we requested **all current and previous plans** in our May 24 request--please send the previous versions of the incentive/award/on-orbit fee plan asap

B. GAO/NRO meeting (in-person/Denver VTC) with selected NRO program and contracting officials (for the program you and [redacted] selected/mentioned to us during our last NRO on-site visit)

(b)(3)

**Additionally, we are formally requesting the following documents for the program you and [redacted] selected.** All documents can be sent to my high-side email at [redacted]

(b)(3)

Please send documents as they are available--do not wait for a complete package to send:

(b)(3) 31 USC § 711

- 1. Current PMP
- 2. Current and all previous Acquisition Strategies/(or original and current Acquisition Board charts)
- 3. Two most recent Acquisition Decision Memos
- 4. Original (Basic) contract award, including Statement of Work
- 5. Fully conformed contract, including Statement of Work
- 6. Current and all previous incentive, award, and on-orbit fee plans
- 7. For all periods reflecting the need, and actions taken, to restructure the program (if applicable), we need:
  - a. Price negotiation memos
  - b. Fee determination documents/letters

For #s 1-7 above, the suspense date in keeping with our prior agreement of 7 business days for delivery of existing documents is **COB July 22, 2016**.

If you have any questions or concerns, or if you are aware of any reason the suspense date will not be met, please feel free to call or email me directly (sooner than later).

Many thanks for your help,

(b)(3) 31 USC § 711

[redacted]  
USGAO  
[redacted]

**From:** [redacted]  
**Sent:** Tuesday, July 05, 2016 10:32 AM  
**To:** [redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO meetings update

(b)(3)

Hi [redacted] I hope you had a fun weekend. Your update sounds great, thanks for keeping me in the know.

(b)(3)

In the next few days, will you please provide a status update/delivery estimate on the outstanding docs we requested? We are still waiting on the [redacted]

[redacted]. Thanks very much,

(b)(3) 31 USC § 711

-----Original Message-----

**From** [redacted]  
**mailto:** [redacted]  
**Sent:** Tuesday, July 05, 2016 11:23 AM Eastern Standard Time  
**To:** [redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO meetings update

(b)(3)

(b)(3) 31 USC § 711

black highlight in original document

Good morning [redacted]

(b)(3) 31 USC § 711

I hope you and yours had a great 4<sup>th</sup> of July weekend!

Just a quick email to touch base. [redacted] is back in town after a long TDY, so I am scheduling some time to bring (b)(3) him up to speed on our most recent engagements. Also, I am working with the program office to schedule a telecominterview. I'm sure people will be digging out from the long weekend here, so I expect to have something in the next few days.

In the meantime, please let me know if there's anything you need.

VR, [redacted]

[redacted]

(b)(3)

National Reconnaissance Office

[redacted]

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, July 19, 2016 1:13 PM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

(b)(3) 31 USC § 711  
(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Ha! Sounds good, [Redacted] Thanks for all your help during these last few months. I can't believe you were working both jobs this long! (b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, July 19, 2016 11:10 AM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

(b)(3)  
(b)(3) 31 USC § 711

Good afternoon [Redacted]

I'm staying in the Legislative Liaison shop. Historically, [Redacted] has been responsible for the overall GAO portfolio. That position has been vacant for a while, so I had temporary responsibility until filled. With [Redacted] coming on board, we're re-aligning GAO responsibility back to the 'norm'. (b)(3)  
(b)(3)

However, your second program office interview is, content wise, in my day-to-day Legislative Liaison portfolio...so you can't get rid of me that easily. :)

VR, [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

**From:** [Redacted]  
**Sent:** Tuesday, July 19, 2016 11:33 AM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: INFO: New NRO POC

(b)(3) 31 USC § 711  
(b)(3)

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[redacted] oh no! I couldn't be more sorry that we won't be working together any more. Is it normal to move so quickly? Best to you and your girls [redacted] (b)(3)  
(b)(3) 31 USC § 711

-----Original Message-----

**From:** [redacted] (b)(3)  
mailto:[redacted]

**Sent:** Tuesday, July 19, 2016 11:21 AM Eastern Standard Time

**To:** [redacted]  
**Cc:** [redacted] Horiuchi, Richard; (b)(3)

[redacted] (b)(3) 31 USC § 711  
**Subject:** INFO: New NRO POC

Good afternoon [redacted] et al -

As of today (7/19), I have started the process of transitioning the GAO portfolio to my colleague, [redacted] (Cc'd above). [redacted] is a (b)(3)  
superstar, and a more-than-capable successor to this portfolio. Over the next several weeks, please include me on emails to [redacted] as I hope to help wherever I can during the transition phase.

[redacted] (b)(3)

I also wanted to take a moment to say "thank you" as we worked together over the past few months - it is always a pleasure to work with true professionals. I hope we get the opportunity to work together again in the future.

Please let me know if there's anything I can do, and I'll continue to help [redacted] as we complete the transition over the next week or two. (b)(3)

Thank you!

VR.

(b)(3)

National Reconnaissance Office

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Monday, July 18, 2016 1:36 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: Meet with [Redacted]

(b)(3) 31 USC § 711

(b)(3)

OK, thanks [Redacted] We could also do Aug 8-9 or the week of the 15th.

(b)(3)

-----Original Message-----

**From:** [Redacted]  
**Sent:** Monday, July 18, 2016 11:35 AM  
**To:** [Redacted]  
**Subject:** RE: Meet with [Redacted]

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

Good afternoon [Redacted] I will, and I'll get back to you with some options.

(b)(3) 31 USC § 711

VR [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

-----Original Message-----

**From:** [Redacted]  
**Sent:** Monday, July 18, 2016 8:29 AM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] Meet with [Redacted]

(b)(3) 31 USC § 711

(b)(3)

(b)(3)

Good morning [Redacted]

(b)(3)

When you have time, could you please take a look at [Redacted] schedule the 2nd week in August? We'd like to set a telecon with him to discuss our progress and next steps for engagement 100646. Thanks very much [Redacted]

(b)(3) 31 USC § 711