

[Redacted]

(b)(3)

**From:** Chitikila, Raj <ChitikilaR@GAO.GOV>  
**Sent:** Tuesday, August 02, 2016 4:51 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO-16-592R

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[Redacted] thanks!

(b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, August 02, 2016 12:57 PM  
**To:** Chitikila, Raj; Chaplain, Cristina T; Horiuchi, Richard  
**Cc:** [Redacted]  
**Subject:** RE: GAO-16-592R

(b)(3)

(b)(3)

Good afternoon Raj, et al –

Thank you again for our conversation this morning. I was able to discuss this matter with [Redacted] as well as the Director for Congressional & Public Affairs, at length today. Please consider this matter resolved, as I am handling the process questions internally.

(b)(3)

We continue to appreciate the open dialog regarding GAO reports.

As I mentioned in our conversation, [Redacted] (Cc'd above) is taking over the GAO portfolio. For future communications, please feel free to contact [Redacted] directly. However, I will remain [Redacted] backup, so feel free to CC or call me if you have any questions or concerns.

(b)(3)

Thank you!

VR, [Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** Chitikila, Raj [Caution-mailto:ChitikilaR@GAO.GOV < Caution-mailto:ChitikilaR@GAO.GOV > ]  
**Sent:** Tuesday, August 02, 2016 10:36 AM  
**To:** [Redacted]  
**Cc:** Chaplain, Cristina T; Horiuchi, Richard  
**Subject:** [Non-DoD Source] GAO-16-592R

(b)(3)

[Redacted]

(b)(3)

Thank you for the chat this morning. Per our discussion, please contact [Redacted] in your office to discuss his concerns about our report 16-592R on space acquisitions and management. He also asked who else received the report. The report is publicly available on our website.

(b)(3)

Thanks!  
Raj  
303-572-7460

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, August 02, 2016 5:30 PM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard  
**Subject:** RE: [Non-DoD Source] RE: GAO 100646 requests

(b)(3) 31 USC § 711

(b)(3)  
(b)(3) 31 USC § 711

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [Redacted]

(b)(3)

Yes, for this telecom, unclass will be fine. Thanks for setting this up! I am currently drafting an email that contains outstanding GAO requests, and now I can cross this one off. Many thanks. Should we expect to get a written rationale from NRO or will the telecom serve as the official response?

Thank you,

[Redacted]

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Tuesday, August 02, 2016 3:26 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO 100646 requests

(b)(3)

(b)(3) 31 USC § 711  
(b)(3)

Good afternoon,

I've been working to get a telecom that has the appropriate support to get you answers on the PNM and fee determination documents. On Friday, 1:00-2:00, I will be able to get our Office of Contracts & Policy and our General Counsel support for a telecom. Both were the provided much of the input for formulating the NRO position on the documentation release. We should be able to hold the discussions you are requesting and answer any questions you might have.

I do have a question on teleconference means. I'm assuming you are requesting a teleconference on an UNCLASS line? That's not a problem, necessarily, I just need to know for logistics purposes.

Please let me know if Friday works for you. Thank you for your time and consideration. I look forward to working with you!

Very Respectfully,

[Redacted]

(b)(3)

Office of Congressional and Public Affairs  
National Reconnaissance Office

[Redacted]

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Friday, July 29, 2016 9:32 AM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO 100646 requests

(b)(3) 31 USC § 711  
(b)(3)  
(b)(3) 31 USC § 711

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good morning!

Per my conversation with [Redacted] on Tuesday, I wanted to check in on the status of the written rationale for not providing the PNM and fee determination documents. We would like to request a 1-hour teleconference with you and [Redacted] to discuss that request, along with our case study approach, and other data we plan to collect. Cristina, Rich, and the rest of our team have availability during the following dates/times but if these do not work, please propose alternatives and we will try to make it work:

(b)(3)  
(b)(3)

- Wed, Aug 3, 1:00 to 2:30
- Fri, Aug 5, 10:00 to 3:00
- Mon, Aug 8, noon to 3:00

As always, if you have any questions or concerns, please feel free to give me a call at [Redacted] Thank you!

V/R,

[Redacted]

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Monday, July 25, 2016 3:00 PM  
**To:** [Redacted]  
**Subject:** FW: GAO 100646 requests

(b)(3)

Good afternoon [Redacted]

(b)(3) 31 USC § 711  
(b)(3)

Hope you had a great weekend. I wanted to follow up on [Redacted] email below about the rationale for not providing the price negotiation memo and fee determination documents (as [Redacted]s out this week). If it would be easier to discuss this issue over the phone, please give me a call at [Redacted] Thanks in advance.

Best,

[Redacted]

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Wednesday, July 20, 2016 4:01 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** GAO 100646 requests

(b)(3)  
(b)(3) 31 USC § 711

Hi [Redacted]

(b)(3)

I'm sorry I didn't get back to you yesterday. My colleagues and I needed to discuss your last update. As you can imagine, our greatest concern to date is your leadership's decision to withhold the requested price negotiation memos and fee determination documents for all periods reflecting the need for, and actions taken, to restructure the program of interest.

1) Please provide the rationale/reasons for denying our access to these documents.

In addition to providing a status update, you requested an additional 5 days to fulfill our latest document request ([REDACTED] in email below). We agree to the extension and ask that you please confirm that 5 days means COB next Friday July 29, 2016.

Finally, when you send your email to me today, transmitting the original contract and acquisition strategy for the program of interest, please send to me ([REDACTED] (b)(3) 31 USC § 711 [REDACTED] and Cc: my boss, Rich Horiuchi (horiuchir@gao.ic.gov < Caution-mailto:horiuchir@gao.ic.gov > < Caution-Caution-mailto:horiuchir@gao.ic.gov > ).

Thanks in advance for helping us get the answers we need, and for arranging our meeting with the 2<sup>nd</sup> program office. We'd like to hold off scheduling that meeting until my two bosses are back in town.

If you have any questions or concerns, please call me today. If something comes up after today, please call [REDACTED] to discuss [REDACTED] I will return to this engagement Aug 1. (b)(3) 31 USC § 711

Many thanks,

[REDACTED]

USGAO

[REDACTED]

**From:** [REDACTED] (b)(3)

**Sent:** Tuesday, July 19, 2016 11:03 AM

**To:** [REDACTED] (b)(3)

**Cc:** [REDACTED] (b)(3) 31 USC § 711

**Subject:** RE: [Non-DoD Source] 100646 GAO update/NEW document request

Good afternoon [REDACTED] (b)(3) 31 USC § 711

[REDACTED] and I are in the process of executing the following (my notes in blue below). Please let me know if you have any questions. (b)(3)

- Outstanding documents originally requested May 24, 2016, see items [REDACTED] in email below. Addressed below.
- Please let me know when the **original contract and acquisition board charts**, both documents you said have "historical markings," will be released to GAO. I will be sending an email NLT tomorrow COB with the documents containing 'historical classification markings'. Also, we have further reviewed the acquisition board chart package. We've determined to remove non-relevant information so you have the acquisition strategy (in your original request).
- You said that the **PNMs and fee determination docs** were being withheld pending further NRO internal discussion. Please advise on outcome of these discussions and let me know if we need to elevate the request to my boss(es) and the Hill. Leadership has determined to not release the PNMs and fee determination documents. If you elevate to your leadership/Hill, can you please give us a courtesy note when you do, so we are prepared to answer questions if they arise. Thank you.

- You sent one fee plan in your June 13, 2016 document submission, but that document indicates that previous plans exist; we requested **all current and previous plans** in our May 24 request--please send the previous versions of the incentive/award/on-orbit fee plan asap. I've engaged the program office, and will get back to you soonest.
- GAO/NRO meeting (in-person/Denver VTC) with selected NRO program and contracting officials (for the program you and Joe selected/mentioned to us during our last NRO on-site visit). Received approval to schedule. What is your availability Thursday or Friday of this week?
- **Additionally, we are formally requesting the following documents for the program you and [redacted] selected.** All [redacted] documents can be sent to my high-side email at [redacted] (b)(3)

[redacted] .Please send documents as they are available—do not wait for a complete package to send: (b)(3) 31 USC § 711

[Large redacted block of text]

- For #s 1-7 above, the suspense date in keeping with our prior agreement of 7 business days for delivery of existing documents is **COB July 22, 2016**. Currently working this request. I would like to negotiate a 5-day extension on the suspense due to the fact that the program office must achieve Directorate-level approval to release before I get them in my possession to receive organization-level approval.

[redacted] please feel free to correct any errors I've committed above. Please let me know if you have any questions or concerns. Thank you. (b)(3)

VR [redacted] (b)(3)

[redacted]  
National Reconnaissance Office  
[redacted]

Illegible portion reads:  
 oCurrent PMP  
 oCurrent and all previous Acquisition Strategies/(or original and current Acquisition Board charts)  
 oTwo most recent Acquisition Decision Memos  
 oOriginal (Basic) contract award, including Statement of Work  
 oFully conformed contract, including Statement of Work  
 oCurrent and all previous incentive, award, and on-orbit fee plans  
 oFor all periods reflecting the need, and actions taken, to restructure the program (if applicable), we need:  
 "Price negotiation memos  
 "Fee determination documents/letters

Unclassified

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, August 04, 2016 12:55 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: Blocked Password/Encrypted Document Notify Recipient

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

[Redacted]

(b)(3) 31 USC § 711

I'm trying to fix all of that still. The number you have is what it will be. Until I get it fixed, I sit at [Redacted] I apologize for the inconvenience.

(b)(3)

V/R

[Redacted]

(b)(3)

National Reconnaissance Office

-----Original Message-----

**From:** [Redacted]  
**Sent:** Thursday, August 04, 2016 10:50 AM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: Blocked Password/Encrypted Document Notify Recipient

(b)(3) 31 USC § 711

(b)(3)

Good morning,  
We're about ready to send the file via SIPRNet, but I am still waiting for an email address to send to. Please advise.  
Thanks! Also, [Redacted] phone number isn't working for us. Do you have a good number?  
[Redacted]

(b)(3)

(b)(3) 31 USC § 711

-----Original Message-----

**From:** [Redacted]  
**Sent:** Wednesday, August 03, 2016 10:36 AM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: Blocked Password/Encrypted Document Notify Recipient

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

(b)(3) 31 USC § 711

[Redacted] I don't have SIPRNET, only JWICS, but I'm sure [Redacted] can figure something out.

(b)(3)

Alternatively, you can send it as a password protected .pdf. That might come through.

And yes, we hate all IT. If only GAO would..... KIDDING!

-----Original Message-----

**From:** [Redacted]  
**Sent:** Wednesday, August 03, 2016 12:01 PM

(b)(3) 31 USC § 711

Unclassified

To: [redacted]  
Cc: [redacted]

(b)(3)

Subject: [Non-DoD Source] RE: Blocked Password/Encrypted Document Notify Recipient

Hi guys,

I have requested access to send the Word file (data collection instrument) for 100646 to you unencrypted via SIPRNet as it contains FOUO information. I will send another email once it has been sent. Can you please provide your preferred SIPRNET email address for this file? Thanks so much, and sorry for the hassle.

[redacted]

(b)(3) 31 USC § 711

-----Original Message-----

From: [redacted]

(b)(3)

Sent: Wednesday, August 03, 2016 8:53 AM

To: [redacted]

(b)(3) 31 USC § 711

Cc: [redacted]

(b)(3)

Subject: FW: Blocked Password/Encrypted Document Notify Recipient

[redacted]

- not sure what you sent, but we didn't receive :-/

(b)(3) 31 USC § 711

-----Original Message-----

From: Mail Delivery System [redacted]

(b)(3)

Sent: Tuesday, August 02, 2016 6:22 PM

To: [redacted] Chaplain, Cristina T; Horiuchi, Richard; [redacted]

[redacted]

(b)(3) 31 USC § 711

Subject: Blocked Password/Encrypted Document Notify Recipient

To: [redacted]

(b)(3)

From: [redacted]

(b)(3) 31 USC § 711

Subject: [WARNING: MESSAGE ENCRYPTED][Non-DoD Source] GAO engagement 100646: data collection instrument and outstanding requests

Date: 08/02/16

Timestamp: 02 Aug 2016 22:21:57 +0000

Message ID: 2907260

This message is to inform you that a non nro.mil originator has attempted to send you an email. The message, however, contained password protected document and was blocked due to our mail policies. The sender has not been notified. Please contact them in order to resolve this matter. If you have questions, please contact your System Administrator.

Thank you.



[Redacted]

(b)(3)

**From:** [Redacted] (b)(3)  
**Sent:** Monday, August 15, 2016 6:15 PM  
**To:** [Redacted] (b)(3)  
**Cc:** [Redacted] (b)(3) 31 USC § 711  
**Subject:** RE: [Non-DoD Source] GAO: Need call-in info and SIPRNet address

[Redacted]

(b)(3) 31 USC § 711

This is just a heads up that you have an email on JWICS with requested documents for the second program under review. Please let me know if you have any questions on them.

V/R

[Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Wednesday, August 10, 2016 3:02 PM  
**To:** [Redacted] (b)(3)  
**Cc:** [Redacted]  
**Subject:** RE: [Non-DoD Source] GAO: Need call-in info and SIPRNet address

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Yes, that is correct.

**From:** [Redacted] (b)(3)  
**Sent:** Wednesday, August 10, 2016 11:46 AM  
**To:** [Redacted] (b)(3) 31 USC § 711  
**Cc:** [Redacted] (b)(3)  
**Subject:** RE: [Non-DoD Source] GAO: Need call-in info and SIPRNet address

[Redacted]

(b)(3) 31 USC § 711

I think the answer is "yes" but let me get some clarity here. You're looking for the document that explains at the end of each award period what was the fee provided to the contractor and roughly why - is that correct?

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, August 09, 2016 6:00 PM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] GAO: Need call-in info and SIPRNet address

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Thanks so much [Redacted] I can verify receipt of the historical docs tomorrow when I visit our JWICS site. I will check with my team and get back to you re: PNMs. Would you also provide a fee determination doc for the same purposes?  
Many thanks,

(b)(3)

(b)(3) 31 USC § 711

[Redacted]

**From:** [Redacted]  
**Sent:** Tuesday, August 09, 2016 3:43 PM  
**To:** [Redacted]  
**Cc:** [Redacted]

(b)(3)

(b)(3)  
(b)(3) 31 USC § 711

**Subject:** RE: [Non-DoD Source] GAO: Need call-in info and SIPRNet address

(b)(3) 31 USC § 711

[Redacted]

Thanks for your note back. I understand our folks provided their rationale for withholding the PNMs last Friday as they are part of our deliberative process. However, as an accommodation, we're happy to allow you to come in, review a PNM to determine what information you'd want from them, and then provide a summary of that information for the POIs. Let me know if you want to go down this route.

With respect to the historical classification-marked documents, we sent them today. That's totally on us. They were in [Redacted] Outbox without a send date/time, so he resent and cc'd me. I received them so hopefully you did too.

(b)(3)

We're checking on the 13 July request, and without [Redacted] here, I can't tell you exactly the current status. We don't have an issue providing them, I just need to see where we are in that process. As for the previous fee plans, I understand we provided you the most recent. If you want the previous iterations of the fee plans that's doable but we'll have to get them from the contracting officer; we weren't tracking the requirement for historical fee plans, just current.

(b)(3)

Finally, on meeting with me, I've cc'd my Special Assistant [Redacted] who manages my calendar. She can schedule us some time next week. Feel free to reach out to her to get on my calendar whenever you're looking for a call or an in-person meeting.

(b)(3)

Best,

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, August 09, 2016 10:53 AM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: [Non-DoD Source] GAO: Need call-in info and SIPRNet address

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Thanks [redacted] I will send our DCI today, and also a quick email to let you all know it's on its way [redacted] and I did speak (b)(3) about it last week, but he was still working on an email address. Thanks for sending one! We are also still waiting on a response to last week's status email, in which I outlined a number of documents we have been waiting (and waiting) for. But I do know that [redacted] is out of town, so unless someone is filling for him and can answer, I don't suspect we'll hear (b)(3) back this week.

We did have the OGC/Contracts meeting last week. Thanks for following up. I think we are pretty disappointed in the rationale, but I appreciated the willingness of [redacted] part to try to get us the information we need via other (b)(3) means. It's just difficult, when we are largely unfamiliar with the types/titles of documents the NRO generates, for us to request specific ones. We'll be working on that.

Finally, I know we would like to set a meeting with you in the next week or so to discuss our case studies and path forward. How does early next week sound for that? Let me know what you can do. Many thanks, (b)(3) 31 USC § 711  
[redacted]

**From:** [redacted] (b)(3)  
**Sent:** Tuesday, August 09, 2016 7:32 AM  
**To:** [redacted]  
**Cc:** [redacted] (b)(3)  
**Subject:** RE: [Non-DoD Source] GAO: Need call-in info and SIPRNet address (b)(3) 31 USC § 711

[redacted] (b)(3) 31 USC § 711

Not sure if [redacted] got back with you he was trying to get a SIPRNet account set up. In the meantime, please send any (b)(3) [redacted] [redacted], which is the email for the Director's Executive Secretariat. Just make it to the attention of the Office of Congressional and Public Affairs and they'll route it to us.

Did your OGC call happen on Friday? And did you get that rationale? I was out on travel on Friday and Monday.

r/  
[redacted] (b)(3)

**From:** [redacted] (b)(3) 31 USC § 711  
**Sent:** Friday, August 05, 2016 10:42 AM  
**To:** [redacted] (b)(3)  
**Subject:** [Non-DoD Source] GAO: Need call-in info and SIPRNet address

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Unclassified

Good morning,

1. Today is Day 3 of requesting a SIPRNet address to send GAO's 100646 data collection instrument to.
2. Also, we are still waiting for a response to our request for status update (sent Tues, see below), including the written rationale that forms the basis of our telecon today.
3. Finally, **please confirm** our telecon today with OGC and Office of Contracts/Policy [redacted]

Illegible portion reads: AND send the call-in info

Thanks, and please call with any questions.

[redacted]

(b)(3) 31 USC § 711

Email sent Tues-----

August 2, 2016

Good afternoon [redacted]

(b)(3)

As we discussed this afternoon, I am writing to inquire on the status of various GAO requests, and to send the first data collection instrument (DCI) for GAO engagement 100646, *National Security Satellite Contracting* (attached).

First, we are requesting NRO complete the DCI(s) and return to GAO by **COB Wednesday, August 17**. Instructions for filling out the DCI are contained within the attached document. **Completed DCIs will be sent to [redacted]** (b)(3) 31 USC § 711

[redacted]

.If you have any questions or concerns, please contact me sooner than later to discuss. The attached DCI is protected by a password, as the blank instrument may contain For Official Use Only [FOUO] information. I will call you with the password.

Second, below is a summary of outstanding GAO requests. Under this engagement, NRO agreed (per [redacted] in a (b)(3) negotiation with GAO Director, Cristina Chaplain, and team, on May 12, 2016 ) to provide 1) confirmation of receipt of requests for information within 48 hours; and 2) existing documents requested by GAO within 7 business days. If for any reason these timeframes will not be met, NRO has agreed under this engagement to communicate the rationale for delay and estimated delivery date(s) as soon as it determines it will not meet the agreed-upon deadlines.

Within 48 hours, please send the following items or provide a status update and rationale for withholding. As we discussed this afternoon, this list has been updated to reflect our conversation (*in italics*).

1. [redacted] for denying GAO access to fee determination documents and price negotiation memoranda for periods reflecting the need for, and actions taken, to restructure the original program of interest (POI). [redacted]
2. Documents containing "historical classification markings," originally requested May 24 (48 business days ago). Specifically, we asked for the original contract and acquisition strategy for the POI. Last we heard from [redacted] the (b)(3) documents would be sent NLT COB July 20 (9 business days ago).
3. On July 13, GAO requested documents for a second program that mirrored the document request for the POI. The second program in our review was selected by NRO. At NRO's request, GAO agreed to a one-week extension to our original suspension date for these documents, to July 29. To date, NRO has failed to provide any of the requested documents. *You indicated this request is in the final stages of being "buttoned up." Please provide expected delivery date.*
4. In our May 24 request, we asked for **all current and previous fee plans** used for the POI. To date, NRO has sent only the most recent fee plan. NRO email July 19 indicated [redacted] had engaged the program for the additional plans, but we have received no additional updates. (b)(3)
5. On July 18, GAO requested to set a meeting with [redacted] On July 29, GAO re-requested to set a meeting with [redacted] (b)(3) [redacted] including proposed meeting times. To date, we have not heard back on setting up this meeting. In our next

Illegible portions read: NRO's written rationale

(b)(3)

You indicated you would send this tomorrow, Aug 3.

Unclassified

meeting with [redacted] we wish to discuss 1) our plans for selecting additional case study programs for this review; (b)(3) and 2) our data collection instrument.

[redacted]

I appreciate your help in addressing these and future requests for information. As always, communication is key. Please don't hesitate to call me with questions, updates, or clarifications.

Many thanks,

[redacted]

(b)(3) 31 USC § 711

USGAO

[redacted]

Illegible portion reads: We are concerned that NRO's refusal of access to key information on this engagement, and slow response times to requests for documents and meetings, will negatively impact our ability to provide timely and complete high-quality information to the Hill.

Unclassified

(b)(3)

**From:** [redacted] (b)(3) 31 USC § 711  
**Sent:** Monday, August 22, 2016 12:44 PM  
**To:** [redacted]  
**Cc:** [redacted] Horiuchi, Richard; [redacted] Chaplain, Cristina T (b)(3)  
**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Yes – for Denver folks. However, there will be D.C. folks attending in person. Please let me know if you have any other questions.

V/R

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted] (b)(3)  
**Sent:** Monday, August 22, 2016 10:16 AM  
**To:** [redacted] (b)(3) 31 USC § 711  
**Cc:** [redacted] Horiuchi, Richard; [redacted] Chaplain, Cristina T (b)(3)  
**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

Just to double check, we are looking for a TS/SCI VTC, correct?

V/R

[redacted]

(b)(3)

**From:** [redacted] (b)(3) 31 USC § 711  
**Sent:** Friday, August 19, 2016 5:55 PM  
**To:** [redacted]  
**Cc:** [redacted] Horiuchi, Richard; [redacted] Chaplain, Cristina T (b)(3)  
**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[redacted]

(b)(3)

It looks like September 1 at 1:00-2:00PM (ET) works best. Please provide a POC for VTC hookup as soon as possible so that our folks can ensure we are all set by that day.

Thank you.

V/R

[redacted]

(b)(3) 31 USC § 711

Unclassified

**From:** [redacted] (b)(3)  
**Sent:** Friday, August 19, 2016 11:43 AM  
**To:** [redacted] (b)(3) 31 USC § 711  
**Cc:** [redacted]; Horiuchi, Richard; [redacted]  
**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

[redacted] (b)(3) 31 USC § 711

I got a response back from our principals on this. The time windows I have available for this meeting are below:

- Wed, 24 Aug, 2:30pm – 4:00pm
- Wed, 31 Aug, 9:00am – 10:00am
- Thu, 1 Sept, 1:00pm – 2:00pm

Please let me know if one of them will work for you or if we need to relook.

Thanks!

[redacted]

(b)(3)

[redacted]

National Reconnaissance Office

[redacted]

**From:** [redacted] (b)(3)  
**Sent:** Wednesday, August 17, 2016 5:13 PM  
**To:** [redacted] (b)(3) 31 USC § 711  
**Cc:** [redacted] Horiuchi, Richard; [redacted]  
**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

[redacted] (b)(3) 31 USC § 711

I have a message out to the principals for the program and expect to get an initial availability from them by Friday. I will pass that to you and we'll nail down a date from there. Sorry for the delay.

V/R

[redacted]

(b)(3)

National Reconnaissance Office

[redacted]

**From:** [redacted] (b)(3) 31 USC § 711  
**mailto:** [redacted]

Sent: Tuesday, August 16, 2016 3:03 PM

To: [redacted]  
Cc: [redacted] Horiuchi, Richard; [redacted]  
Subject: FW: [Non-DoD Source] RE: INFO: New NRO POC

(b)(3)  
(b)(3) 31 USC § 711

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good afternoon [redacted] (b)(3)  
Just dropping another note inquiring about the status of an entrance. Thanks so much [redacted] (b)(3) 31 USC § 711

From: [redacted] (b)(3)  
Sent: Monday, August 08, 2016 4:16 PM  
To: [redacted] (b)(3)  
Subject: FW: [Non-DoD Source] RE: INFO: New NRO POC

Hello [redacted] (b)(3)  
I'm just dropping a note to inquire about the status of having an entrance per [redacted] email below. Please let me (b)(3) know if you need anything else from us.  
Thank you in advance for your assistance.  
V/R  
[redacted] (b)(3) 31 USC § 711

From: [redacted] (b)(3)  
mailto:[redacted] (b)(3)  
Sent: Thursday, August 04, 2016 12:28 PM (b)(3)  
To: Chaplain, Cristina T; [redacted] (b)(3) 31 USC § 711  
Cc: Horiuchi, Richard; [redacted] (b)(3)  
Subject: RE: [Non-DoD Source] RE: INFO: New NRO POC

Thanks Cristina, this is hugely helpful! (b)(3)  
(b)(3) 31 USC § 711

[redacted] please pass to SIGINT and work out a time for the meeting with [redacted] and to the extent the documents Cristina requested is available, we should provide those during the meeting.

Best,  
[redacted] (b)(3)

From: Chaplain, Cristina T [Caution-Caution-Caution-mailto:ChaplainC@gao.gov < Caution-Caution-Caution-mailto:ChaplainC@gao.gov > ]  
Sent: Thursday, August 04, 2016 1:59 PM  
To: [redacted] (b)(3)  
Cc: Horiuchi, Richard; [redacted]  
Subject: RE: [Non-DoD Source] RE: INFO: New NRO POC  
(b)(3) 31 USC § 711



All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

---

to help facilitate the next meeting:

(b)(3)

Our objective is to assess the extent to which a classified program, managed by the NRO, is meeting cost, schedule, and performance milestones. For this type of engagement, we normally review program and contractor cost and schedule documentation, including program acquisition baselines, earned value metrics, and technology development and test plans. We analyze the progress made against planned program milestones and review the management and oversight structure to gain insights into program governance. We normally focus on the full range of program activities and costs, to include technology development, design, and production, as well as management support and any other types of support services. Document reviews may include, for example:

- Concept studies
- Acquisition strategy
- Requirements
- Funding/budget profiles
- Cost estimates
- Cost and schedule progress (including EVM)
- PM office capabilities
- Contracts/incentives
- Contractor capability
- Testing plans, progress, and results
- Technology, design, and manufacturing readiness
- Independent review team results

In addition, we review briefings and schedule documentation provided by program and contractor officials to determine changes in program cost, schedule, and performance over time. We also interview program and contractor officials to understand the reasons behind any cost and/or schedule changes.

Given our timeframes, and to facilitate a more fruitful meeting, we would like you to bring the following documentation to the next meeting. If some documents were provided in another audit, let us know. The program in this review is a little different so we need a clear understanding of its governance.

- Policy memos/directives/guidance for acquiring/developing this type of program
- Policy memos/directives/guidance for using MIP and NIP funding for this type of program
- Acquisition strategy, to include initial program cost and schedule goals
- Contract(s) (to include any incentives)
- Contractor contact information (who do we need to contact to meet with contractor(s))
- Initial and current government program management and oversight structures

--Any applicable independent review team study results

Sent with Good (Caution-Caution-Caution-Caution-www.good.com)

-----Original Message-----

**From:** [redacted] (b)(3)  
**mailto:** [redacted]  
**mailto:** [redacted]  
**mailto:** [redacted]  
**Sent:** Wednesday, August 03, 2016 12:04 PM Eastern Standard Time (b)(3) 31 USC § 711  
**To:** [redacted] (b)(3)  
 [redacted] (b)(3)  
**Cc:** Horiuchi, Richard; Chaplain, Cristina T  
**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

[redacted] (b)(3) 31 USC § 711

Sorry to weigh in here, but [redacted] is carrying my message a bit so let me clarify. On 08 April, NRO provided GAO an overview of the program and provided certain staff specific access to some additional sensitive information. This was information we might normally provide at an entrance conference and we turned it around quickly because Cristina (cc'd) had mentioned GAO was going to meet with SASC staff to discuss the scope of the review (beyond "cost, schedule, performance"), and wanted to be free to discuss all aspects of the program. I spoke with [redacted] and [redacted] on SASC staff and they agreed it was helpful and appropriate so we moved forward with that 08 April meeting. (b)(3)

Did that conversation not happen?

If it did, what [redacted] asked for in his email of 05 July was an understanding of the framework of your review of the program – although I'm not personally a fan of this he even said a narrative vice a detailed scoping document would suffice. Since the NRO has taken the time to provide the broad overview of the program, and the GAO has certainly reviewed cost/schedule/performance of other space based acquisitions, we thought this would be an easy ask. Is that not the case? We've received similar information for each of the dozen GAO audits and your offer to provide a "brief, oral narrative of the scope/objectives" makes it sound as though this is something you're prepared to share. We simply want to make sure we have the right people in the room to have as productive a discussion as possible. (b)(3)

I understand from your note that you may feel compelled to tell the SASC staff that you have yet to enter the review, and while I would disagree with your characterization based on our 08 April meeting, that is entirely up to you. In the meantime, we're happy to look at scheduling if you can provide some assurance that the scope/objectives will be forthcoming.

Thanks,

[redacted] (b)(3)

**From:** [redacted] (b)(3) 31 USC § 711  
**Sent:** Tuesday, August 02, 2016 6:16 PM  
**To:** [redacted] (b)(3)  
**Cc:** [redacted] Horiuchi, Richard  
**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

(b)(3)

Hello [redacted] and I agreed that if [redacted] attended, we would keep the entrance limited. However, if this is not the case, then we would like to be able to begin asking some background questions of the program officials which might expand the audience- correct? VTC still works for us and we have several people in D.C. that might attend on that end. (b)(3)

[redacted] and I also agreed that if [redacted] were to attend, we would provide a brief, oral narrative of the scope/objectives to be respectful of her time. However, as I explained to [redacted] our providing anything more is a bit of a chicken and egg thing. We need a better understanding of the program/contractor before we can provide questions/data requests. Just as background for you, when we were provided a program overview a month or so ago, we respected the NRO's request not to begin asking questions because it was just a courtesy overview which would allow us to meet with the hill staffers. So at this point, we were only on the hook to verbally provide an overview of our objectives. Let me know if this has changed. (b)(3)

I also want to highlight again that we were asked by the staffers to provide them a status update by the end of August. I just want to ensure that you know that we most likely will be letting them know that we have yet to enter. Hope this helps and let me know if we need to discuss further. Thank you for getting back to me and I look forward to hearing from you soon.

V/R

(b)(3) 31 USC § 711

**From:** [redacted] (b)(3)

Cautio

**Sent:** Tuesday, August 02, 2016 3:47 PM

**To:** [redacted] (b)(3) 31 USC § 711

**Cc:** [redacted]; Horiuchi, (b)(3)

Richard

**Subject:** RE: [Non-DoD Source] RE: INFO: New NRO POC

(b)(3) 31 USC § 711

I was able to sort things out with [redacted] today. Here's what I am tracking. (b)(3)

I have your outstanding request for an entrance conference. From what I understand, the interest is in a limited audience entrance conference that provides space for those that work in the local area, but provides VTC for yourself and anyone else that would otherwise have to travel.

As I work to navigate various calendars to set this up, I also understand that we are waiting on a narrative that speaks to the scope or objectives of your review. Is that something you're tracking? I will press with finding available dates later in August, but at this point, it would be pending receipt of that narrative so we can provide the appropriate support to your review.

Please let me know if we're tracking the same, and if there's anything else I can do. Thank you for your time and consideration.

Very Respectfully,

(b)(3)

[Redacted]  
Office of Congressional and Public Affairs  
National Reconnaissance Office

(b)(3)

[Redacted]

(b)(3)

**From** [Redacted]

**Sent:** Monday, August 01, 2016 10:32 PM

(b)(3) 31 USC § 711

**To** [Redacted]

(b)(3)

**Subject:** [Non-DoD Source] RE: INFO: New NRO POC

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Thanks so much [Redacted]

(b)(3)

Sent with Good (Caution-Caution-Caution-Caution-Caution-Caution-www.good.com)

-----Original Message-----

**From:** [Redacted] (b)(3)  
mailto: [Redacted]  
Caution: [Redacted]  
mailto: [Redacted]  
mailto: [Redacted]

**Sent:** Monday, August 01, 2016 06:53 PM Eastern Standard Time

**To** [Redacted] (b)(3) 31 USC § 711

**Cc** [Redacted] (b)(3)  
**ma** [Redacted]  
**Ca** [Redacted]

[Redacted]; Horiuchi, Richard

**Subject:** RE: INFO: New NRO POC

[Redacted] (b)(3) 31 USC § 711

I did not forget about you today. Unfortunately [Redacted] had to call in today and I was unable to sort through the details today on my own. [Redacted] is expected back tomorrow. I will give you a status tomorrow. I apologize for the delay.

Sincerely,

[Redacted]

[Redacted]

(b)(3)

Office of Congressional and Public Affairs  
National Reconnaissance Office

[Redacted]

(b)(3)

-----Original Message-----

From: [Redacted] (b)(3) 31 USC § 711  
Caut [Redacted]  
Sent: Friday, July 29, 2016 5:16 PM  
To: [Redacted] (b)(3)  
Cc: [Redacted] Horiuchi, Richard  
Subject: [Non-DoD Source] RE: INFO: New NRO POC

Thank you [Redacted] Just let me know if you need to discuss over a secure line. Otherwise, I will look forward to hearing from you on Monday. (b)(3)

V/R

[Redacted]

(b)(3) 31 USC § 711

-----Original Message-----

From: [Redacted] (b)(3)  
[Redacted]  
Sent: Friday, July 29, 2016 3:12 PM  
To: [Redacted] (b)(3) 31 USC § 711  
Cc: [Redacted] (b)(3)  
[Redacted] Horiuchi, Richard  
Subject: RE: INFO: New NRO POC

[Redacted]

(b)(3) 31 USC § 711

I apologize. This has been a crazy week and I'm still getting used to checking this email account daily. I've discussed several topics with [Redacted] and just need to make sure I'm tracking the right action and not confusing requests. I will touch base with him Monday morning and get an answer out to you. (b)(3)

Again, I apologize for the delay.

V/R

[Redacted]

(b)(3)

Office of Congressional and Public Affairs National Reconnaissance Office

[Redacted]

-----Original Message-----

From: [Redacted] (b)(3) 31 USC § 711  
Cautio [Redacted]  
Sent: Wednesday, July 27, 2016 2:13 PM

To: [redacted]  
Cc: [redacted] Horiuchi, Richard  
Subject: [Non-DoD Source] RE: INFO: New NRO POC

(b)(3)

Hello again [redacted]

(b)(3)

I just wanted to inquire again about the status of our request for an entrance which has been outstanding for over a month. You may or may not know that we have an agreement that our NRO POC would acknowledge receipt of a request within 48 hours. Please let me know that you have received this request and the status of arranging an entrance, if needed.

Thanks so much!

V/R

[redacted]

(b)(3) 31 USC § 711

-----Original Message-----

From: [redacted]  
Sent: Monday, July 25, 2016 11:00 AM

[redacted]

(b)(3)

Cc: Horiuchi, Richard  
Subject: RE: INFO: New NRO POC

Hello [redacted]

(b)(3)

I'm dropping a note to ask if you've had an opportunity to chat with [redacted] regarding our entrance for job code 100734, request from Senator McCain? We've been waiting for quite some time and I would like to know if an entrance is needed and when we might have access to chat with the program office and the contractor? As I mentioned to [redacted] we are on the hook to provide a status update to his staffers the end of August. However, we may only be able to tell them that we have yet to have access. Please let me know if you have any questions or if we need to discuss over secure channels. Thanks so much and I look forward to working with you.

V/R

[redacted]

(b)(3) 31 USC § 711

[redacted]

Senior Defense Analyst  
U.S. Government Accountability Office  
1244 Speer Blvd. Suite 800  
Denver, Colorado 80204

[redacted]

-----Original Message-----

From: [redacted] (b)(3)

[redacted]

Sent: Tuesday, July 19, 2016 9:20 AM

To: [redacted] (b)(3) 31 USC § 711

[redacted]

(b)(3)

Subject: INFO: New NRO POC

[redacted]

Good afternoon [redacted] et al -

(b)(3) 31 USC § 711

As of today (7/19), I have started the process of transitioning the GAO portfolio to my colleague, [redacted] (Cc'd above). [redacted] is a superstar, and a more-than-capable successor to this portfolio. Over the next several weeks, please include me on emails to [redacted], as I hope to help wherever I can during the transition phase.

(b)(3)

[redacted]

(b)(3)

I also wanted to take a moment to say "thank you" as we worked together over the past few months - it is always a pleasure to work with true professionals. I hope we get the opportunity to work together again in the future.

Please let me know if there's anything I can do, and I'll continue to help [redacted] as we complete the transition over the next week two. (b)(3)

Thank you!

VR [redacted]

(b)(3)

[redacted]

National Reconnaissance Office

[redacted]

[Redacted]

(b)(3)

**From:**

[Redacted]

(b)(3)

**Sent:**

Wednesday, August 24, 2016 6:03 PM

(b)(3) 31 USC § 711

**To:**

[Redacted]

(b)(3)

**Cc:**

[Redacted]

**Subject:**

RE: [Non-DoD Source] GAO DCI--extension to return date

[Redacted]

(b)(3) 31 USC § 711

I anticipate this date to be firm. I understand the time you need to go through your work and processes as well. Our contracts folks seem to have a good grasp of the information requested, but coordinating across the number of programs and organizations is taking time. I will pass along your offer to answer questions to ensure there's no delay from that perspective. Thank you!

(b)(3) 31 USC § 711

Also [Redacted] came by today and picked up print outs of the various documents I sent on [Redacted] Please let me know (b)(3) if you have any questions or comments regarding those.

Thank you!

[Redacted]

(b)(3)

Office of Congressional and Public Affairs  
National Reconnaissance Office

[Redacted]

**From:**

[Redacted]

(b)(3) 31 USC § 711

**Sent:** Wednesday, August 24, 2016 9:16 AM

**To:**

[Redacted]

(b)(3)

**Subject:** [Non-DoD Source] GAO DCI--extension to return date

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [Redacted]

(b)(3)

We discussed your request to extend. Two weeks will be fine, but we're hoping this end date (Sept 7) will be firm as we are bumping up against internal deadlines to meet timeliness requirements to the hill. Is there anything we can do on our end to help facilitate the DCI completion? Please feel free to let the person filling it out know that he or she can call me if they need any clarification. Thanks so much,

(b)(3) 31 USC § 711

**From:**

[Redacted]

**Sent:** Monday, August 22, 2016 3:31 PM



Unclassified

To: [Redacted]  
Subject: RE: [Non-DoD Source] RE: File sent to action desk

(b)(3)  
(b)(3) 31 USC § 711

[Redacted]

(b)(3) 31 USC § 711

We are working the DCI. However, several people have been out on summer break and we haven't been able to gather the information as quickly as hoped. Is there any way to get a 2 week extension to 7 Sep?

V/R

[Redacted]

(b)(3)

[Redacted]

(b)(3)

Office of Congressional and Public Affairs  
National Reconnaissance Office

[Redacted]

From: [Redacted]

(b)(3) 31 USC § 711

Sent: Tuesday, August 16, 2016 5:31 PM

To: [Redacted]

(b)(3)

Cc: [Redacted]

Subject: RE: [Non-DoD Source] RE: File sent to action desk

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Excellent, thanks for following up, [Redacted]

(b)(3)

From: [Redacted]

(b)(3)

Sent: Tuesday, August 16, 2016 3:29 PM

To: [Redacted]

(b)(3) 31 USC § 711

Cc: [Redacted]

(b)(3)

Subject: RE: [Non-DoD Source] RE: File sent to action desk

We do, and it's already being worked.

From: [Redacted]

Sent: Tuesday, August 16, 2016 3:05 PM

To: [Redacted]

(b)(3) 31 USC § 711

Cc: [Redacted]

Subject: [Non-DoD Source] RE: File sent to action desk

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good afternoon,  
Can either of you confirm that you have the DCI in hand?  
Thank you,

[Redacted]

(b)(3) 31 USC § 711

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**From:** [Redacted]  
**Sent:** Tuesday, August 09, 2016 4:30 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** File sent to action desk

(b)(3)

Hi guys, just a heads up that I sent the data collection instrument to the action desk, per [Redacted] email. The address I sent (b)(3) to is [Redacted]

Please let me know that you got it. The suspense date we've requested for filling it out is COB August 24.

Many thanks,

[Redacted]

(b)(3) 31 USC § 711

(b)(3)

[Redacted]

**From:**

[Redacted]

(b)(3) 31 USC § 711

**Sent:**

Wednesday, April 20, 2016 11:14 AM

**To:**

[Redacted]

(b)(3)

**Cc:**

**Subject:**

[Non-DoD Source] Phone number for Thursday's meeting

(b)(3)

Hi [Redacted] the number to call Thursday is [Redacted] NRO will initiate the call. See you tomorrow!

[Redacted]

(b)(3) 31 USC § 711

Unclassified

[Redacted]

(b)(3)

**From:**

[Redacted]

(b)(3)

**Sent:**

Friday, August 26, 2016 4:03 PM

**To:**

[Redacted]

(b)(3) 31 USC § 711

**Cc:**

[Redacted]

(b)(3)

**Subject:**

RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

(b)(3)

[Redacted]

(b)(3) 31 USC § 711

I want to make sure I'm 100% on this...

The in-person attendee lists I have at the moment are listed below:

1 Sep:

- Cristina Chaplain

- [Redacted]  
- [Redacted]  
- [Redacted]

(b)(3) 31 USC § 711

6 Sep:

- Cristina Chaplain

- [Redacted]  
- [Redacted]  
- [Redacted]  
- [Redacted]  
- [Redacted]

Our security person has put in visit requests for these individuals on these dates. Please let us know if there are any changes.

Also, we do not yet have any SCI clearances passed, we only have the overall TS clearance. This will be very limiting if we do not receive the SCI piece.

Thank you.

[Redacted]

(b)(3)

[Redacted]

Office of Congressional and Public Affairs  
National Reconnaissance Office

[Redacted]

**From:**

[Redacted]

(b)(3) 31 USC § 711

**Sent:** Friday, August 26, 2016 1:56 PM

**To:**

[Redacted]

(b)(3)

Cc: [Redacted]

(b)(3) 31 USC § 711  
(b)(3)

Subject: RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good afternoon, [Redacted]

(b)(3)

So far, I believe these will be the 6 in-person participants:

- Cristina Chaplain
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

(b)(3) 31 USC § 711

The following Denver staff will be participating by VTC:

- Richard Horiuchi
- [Redacted]
- [Redacted]

If you have any other questions, please let me know.

Thanks,

[Redacted]

[Redacted]

(b)(3) 31 USC § 711

Senior Analyst  
Acquisition and Sourcing Management  
U.S. Government Accountability Office

[Redacted]

From: [Redacted]

(b)(3)

Sent: Friday, August 26, 2016 1:04 PM

To: [Redacted]

(b)(3) 31 USC § 711  
(b)(3)

Subject: FW: [Non-DoD Source] GAO [Redacted] meeting, VTC info

[Redacted]

I'm trying to run down a list of people to expect in person for the meeting on 6 Sep. Do you have that list? I have no problem including those that are tentative as attending. The list will help understand room size and give Security a better idea of who will be in attendance out of the larger list of people that was faxed.

Thanks!

[Redacted]

(b)(3)

[Redacted]

Unclassified

[Redacted]

(b)(3)

Office of Congressional and Public Affairs  
National Reconnaissance Office

[Redacted]

**From:** [Redacted]

(b)(3) 31 USC § 711

**Sent:** Friday, August 26, 2016 11:28 AM

(b)(3)

**To:** [Redacted]

(b)(3) 31 USC § 711

**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good morning [Redacted]

(b)(3)

No, the people coming in person Sept 6 are a different team, though there may be some overlap. You should have a recent NOV for all attendees. I believe [Redacted] has sent one over for Sept/Oct timeframe. Thanks for checking.

(b)(3) 31 USC § 711

**From:** [Redacted]

(b)(3)

**Sent:** Friday, August 26, 2016 9:26 AM

**To:** [Redacted]

(b)(3) 31 USC § 711

**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

(b)(3)

[Redacted]

(b)(3) 31 USC § 711

I confirmed with my security person that we have what we need. [Redacted] is already on the paperwork I have, so we are good to go.

[Redacted]

Do you have a list of people coming in for the meeting on Program #2? Is it the same people that will be attending locally as [Redacted] listed?

[Redacted]

[Redacted]

(b)(3)

Office of Congressional and Public Affairs  
National Reconnaissance Office

[Redacted]

**From:** [redacted]  
mailto:[redacted]  
**Sent:** Friday, August 26, 2016 11:20 AM  
**To:** [redacted]  
**Subject:** RE: [Non-DoD Source] GAO [redacted] meeting, VTC info

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[redacted]

(b)(3)

I forgot to ask. Should I have the notice of visit for [redacted] sent to you? Just let me know- thanks!  
R/

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Thursday, August 25, 2016 8:29 AM  
**To:** [redacted]  
**Subject:** RE: [Non-DoD Source] GAO [redacted] meeting, VTC info

(b)(3)

[redacted]

I have confirmed that Cristina Chaplair [redacted] will be attending. [redacted] may attend, but I have yet to confirm. I think [redacted] is the only one that may not be on your list, but let me know and I can have his security information/notice of visit prepared and sent today. And, I'm assuming they should go to the same place, if not, please let me know where. Thanks so much!

R/  
[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
mailto:[redacted]  
**Sent:** Thursday, August 25, 2016 7:58 AM  
**To:** [redacted]  
**Subject:** RE: [Non-DoD Source] GAO [redacted] meeting, VTC info

(b)(3)

(b)(3) 31 USC § 711  
(b)(3)

Can you send me a list of people? I have a clearances fax from GAO, I just want to make sure all the people attending are on the fax and I can get you a final answer.

... and please, I appreciate the courtesy, but feel free to call me [redacted]

(b)(3)

[redacted]

Office of Congressional and Public Affairs  
National Reconnaissance Office

[redacted]

**From:** [redacted] (b)(3) 31 USC § 711  
 mailto:[redacted]  
**Sent:** Thursday, August 25, 2016 9:53 AM (b)(3)  
**To:** [redacted] (b)(3) 31 USC § 711  
**Subject:** RE: [Non-DoD Source] GAO [redacted] meeting, VTC info

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser. (b)(3)

Hello [redacted] (b)(3)  
 Do you need me to send another notice of visit/security clearance for the folks attending in-person next week? They all have been there before, but I want to avoid any snags.  
 Thank you [redacted] (b)(3) 31 USC § 711

**From:** [redacted] (b)(3)  
 mailto:[redacted]  
**Sent:** Wednesday, August 24, 2016 3:56 PM (b)(3) 31 USC § 711  
**To:** [redacted]  
**Subject:** RE: [Non-DoD Source] GAO [redacted] meeting, VTC info (b)(3)

[redacted] (b)(3) 31 USC § 711  
 I reached out to [redacted] his morning. Based on our discussion and her recommendation on a previously successful VTC, I am setting up the JWICS VTC rooms on our side for both meetings and providing the JWICS ID# to [redacted] I expect to be able to provide that by the end of the week. Either way I'll get you a status by COB Friday.

V/R

[redacted] (b)(3)  
 Office of Congressional and Public Affairs  
 National Reconnaissance Office

[Large redacted block]

**From:** [redacted] (b)(3) 31 USC § 711  
 mailto:[redacted]  
**Sent:** Wednesday, August 24, 2016 9:19 AM (b)(3) 31 USC § 711  
**To:** [redacted]  
**Subject:** [Non-DoD Source] GAO [redacted] meeting, VTC info (b)(3)



All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good morning, [redacted]

(b)(3)

When you have time, will you please work with [redacted] to set up a VTC hook-up to Denver for the Sept 6 Program

(b)(3)

[redacted] Her contact information is as follows:

(b)(3) 31 USC § 711

[Large redacted area]

Thanks so much!

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted] (b)(3)  
Cautio

**Sent:** Monday, August 22, 2016 3:31 PM

[redacted]

(b)(3)  
(b)(3) 31 USC § 711

**Subject:** RE: [Non-DoD Source] RE: File sent to action desk

[redacted]

(b)(3) 31 USC § 711

We are working the DCI. However, several people have been out on summer break and we haven't been able to gather the information as quickly as hoped. Is there any way to get a 2 week extension to 7 Sep?

V/R

[redacted]

(b)(3)

[redacted]

Office of Congressional and Public Affairs  
National Reconnaissance Office

[Large redacted area]

[Redacted]

(b)(3)

**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Tuesday, August 16, 2016 5:31 PM  
**To:** [Redacted] (b)(3)  
**Cc:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: File sent to action desk

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Excellent, thanks for following up [Redacted]

(b)(3)

**From:** [Redacted] (b)(3)  
**Sent:** Tuesday, August 16, 2016 3:29 PM  
**To:** [Redacted] (b)(3) 31 USC § 711  
**Cc:** [Redacted] (b)(3)  
**Subject:** RE: [Non-DoD Source] RE: File sent to action desk

We do, and it's already being worked.

**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Tuesday, August 16, 2016 3:05 PM  
**To:** [Redacted] (b)(3)  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: File sent to action desk

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good afternoon,  
Can either of you confirm that you have the DCI in hand?  
Thank you,

[Redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Tuesday, August 09, 2016 4:30 PM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** File sent to action desk

(b)(3) 31 USC § 711

(b)(3)

Hi guys, just a heads up that I sent the data collection instrument to the action desk, per [redacted] email. The address I sent (b)(3)

[redacted]

Please let me know that you got it. The suspense date we've requested for filling it out is COB August 24.

Many thanks,

[redacted]

(b)(3) 31 USC § 711

Unclassified

[Redacted] (b)(3)

**From:** [Redacted] (b)(3)  
**Sent:** Tuesday, August 30, 2016 9:45 AM  
**To:** [Redacted] (b)(3)  
**Cc:** Horiuchi, Richard; [Redacted] (b)(3) 31 USC § 711  
**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info (b)(3)

[Redacted] (b)(3) 31 USC § 711

I'm in the office and checking now. I'll get back to you asap. Thank you

VR [Redacted] (b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Monday, August 29, 2016 1:26 PM (b)(3)  
**To:** [Redacted] (b)(3) 31 USC § 711  
**Cc:** Horiuchi, Richard; [Redacted]  
**Subject:** FW: [Non-DoD Source] GAO [Redacted] meeting, VTC info (b)(3)  
**Importance:** High

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hello [Redacted] (b)(3)  
Can you PLEASE let me know ASAP if you need me to resend any clearance information for the 1 Sep meeting. The email sent to [Redacted] indicates SCI clearances are needed; however, the email that follows that states that you all have everything you need. I need to know before our folks in D.C. drive out your way. Thank you.  
R/ (b)(3) 31 USC § 711

[Redacted]

**From:** [Redacted] (b)(3)  
**Sent:** Friday, August 26, 2016 4:03 PM (b)(3) 31 USC § 711  
**To:** [Redacted]  
**Cc:** [Redacted] (b)(3)  
**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

[Redacted] (b)(3) 31 USC § 711  
I want to make sure I'm 100% on this...

Unclassified

Unclassified

The in-person attendee lists I have at the moment are listed below:

1 Sep:

- Cristina Chaplain
- [Redacted]
- [Redacted]
- [Redacted]

(b)(3) 31 USC § 711

6 Sep:

- Cristina Chaplain
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

Our security person has put in visit requests for these individuals on these dates. Please let us know if there are any changes.

Also [Redacted]. This will be very limiting if we do not receive the SCI piece.

Thank you.

[Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** [Redacted] (b)(3)

**Sent:** Friday, August 26, 2016 9:26 AM

**To:** [Redacted]

(b)(3) 31 USC § 711

**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

(b)(3)

[Redacted] (b)(3) 31 USC § 711  
ILLEGIB

[Redacted]

(b)(3) 31 USC § 711

Do you have a list of people coming in for the meeting on [Redacted]? Is it the same people that will be attending locally as [Redacted] listed?

[Redacted]

(b)(3)

[Redacted]

Unclassified

(b)(3)

Office of Congressional and Public Affairs  
National Reconnaissance Office

[Redacted]

**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Thursday, August 25, 2016 9:53 AM (b)(3)  
**To:** [Redacted] (b)(3) 31 USC § 711  
**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info (b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hello [Redacted] (b)(3)  
Do you need me to send another notice of visit/security clearance for the folks attending in-person next week? They all have been there before, but I want to avoid any snags.  
Thank you [Redacted] (b)(3) 31 USC § 711

Unclassified

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, August 30, 2016 1:39 PM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard; [Redacted]  
**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

(b)(3) 31 USC § 711  
(b)(3)  
(b)(3) 31 USC § 711  
(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Thank you for checking and ensuring everyone in D.C. is good to go, and for checking again on the VTC.

V/R

[Redacted]

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Tuesday, August 30, 2016 11:05 AM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard; [Redacted]  
**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

(b)(3)  
(b)(3)  
(b)(3) 31 USC § 711  
(b)(3)

[Redacted]

(b)(3) 31 USC § 711

I'm on my way out the door to a meeting in the city for the rest of the day.

I have most of the information for Thursday's meeting. There are a few pieces missing from one individual [Redacted], but I have all the contacts/info needed to close that loop. I don't expect any issues. Likewise, I will make sure that everyone is good to go at the visitor's center.

I'll be back in touch tomorrow with VTC information.

Please let me know if you have any questions or concerns. Thank you!

VR [Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** [Redacted]  
**Sent:** Monday, August 29, 2016 1:26 PM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard; [Redacted]

(b)(3) 31 USC § 711  
(b)(3)  
(b)(3) 31 USC § 711

**Subject:** FW: [Non-DoD Source] GAO [redacted] meeting, VTC info  
**Importance:** High

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hello [redacted]

(b)(3)

Can you PLEASE let me know ASAP if you need me to resend any clearance information for the 1 Sep meeting. The email sent to [redacted] indicates SCI clearances are needed; however, the email that follows that states that you all have everything you need. I need to know before our folks in D.C. drive out your way. Thank you. (b)(3) 31 USC § 711

R/  
[redacted]

**From:** [redacted]

(b)(3)

**Sent:** Friday, August 26, 2016 4:03 PM

**To:** [redacted]

(b)(3) 31 USC § 711

**Cc:** [redacted]

(b)(3)

**Subject:** RE: [Non-DoD Source] GAO [redacted] meeting, VTC info

(b)(3) 31 USC § 711

[redacted]

I want to make sure I'm 100% on this...

The in-person attendee lists I have at the moment are listed below:

1 Sep:

- Cristina Chaplain
- [redacted]
- [redacted]
- [redacted]

(b)(3) 31 USC § 711

Illegible text reads: we do not yet have any SCI clearances passed, we only have the overall TS clearance

6 Sep:

- Cristina Chaplain
- [redacted]
- [redacted]
- [redacted]
- [redacted]
- [redacted]

Our security person has put in visit requests for these individuals on these dates. Please let us know if there are any changes.

Also [redacted]. This will be very limiting if we do not receive the SCI piece.

Thank you.

[redacted]

(b)(3)



[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

**From:** [Redacted] mailto:[Redacted]

(b)(3)

**Sent:** Friday, August 26, 2016 9:26 AM

**To:** [Redacted]

(b)(3) 31 USC § 711  
(b)(3)

**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

[Redacted]

(b)(3) 31 USC § 711  
ILLEGIB

[Redacted]

(b)(3) 31 USC § 711

Do you have a list of people coming in for the meeting on [Redacted]? Is it the same people that will be attending locally as [Redacted] listed?

(b)(3)

[Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** [Redacted] Cautio [Redacted]

(b)(3) 31 USC § 711

**Sent:** Thursday, August 25, 2016 9:53 AM

(b)(3)

**To:** [Redacted]

(b)(3) 31 USC § 711

**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hello [Redacted]

(b)(3)

Do you need me to send another notice of visit/security clearance for the folks attending in-person next week? They all have been there before, but I want to avoid any snags.

Thank you

(b)(3) 31 USC § 711

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Wednesday, August 31, 2016 10:06 AM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard; [Redacted]  
**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

(b)(3) 31 USC § 711  
(b)(3)  
(b)(3) 31 USC § 711  
(b)(3)

Good morning [Redacted]

(b)(3)

Just checking to ensure we are good with the VTC. I know [Redacted] was in contact with our facility and that the arrangements had been made with them. I also want to confirm that our folks in D.C. are to meet you at the same place (visitor's entrance) at the same facility (Chantilly, Virginia). Please let me know as soon as you can.

Thank you!

V/R

[Redacted]

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Tuesday, August 30, 2016 11:05 AM  
**To:** [Redacted]  
**Cc:** Horiuchi, Richard; [Redacted]  
**Subject:** RE: [Non-DoD Source] GAO [Redacted] meeting, VTC info

(b)(3)  
(b)(3)  
(b)(3) 31 USC § 711  
(b)(3)

[Redacted]

(b)(3) 31 USC § 711

I'm on my way out the door to a meeting in the city for the rest of the day.

I have most of the information for Thursday's meeting. There are a few pieces missing from one individual [Redacted] but I have all the contacts/info needed to close that loop. I don't expect any issues. Likewise, I will make sure that everyone is good to go at the visitor's center.

I'll be back in touch tomorrow with VTC information.

Please let me know if you have any questions or concerns. Thank you!

VR, [Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]