

[Redacted] (b)(3)

From: [Redacted] (b)(3) 31 USC § 711
Sent: Thursday, September 01, 2016 12:00 PM
To: [Redacted] (b)(3)
Subject: [Non-DoD Source] RE: Meeting Today

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Sounds good [Redacted] and thank you for getting back to me. We will dial in at 1 PM (ET) today. Talk to you then! (b)(3)
 R/

[Redacted] (b)(3) 31 USC § 711

From: [Redacted] (b)(3)
Sent: Thursday, September 01, 2016 9:51 AM
To: [Redacted] (b)(3) 31 USC § 711
Subject: RE: Meeting Today

Good afternoon [Redacted]

While seemingly simple, it looks like the VTC is a 'bridge too far' (pun intended) today.

I'll make sure we're set up for 6 September. In the meantime, today's dial-in is [Redacted] (b)(3)

Thank you!

VR, [Redacted]

[Redacted] (b)(3)

National Reconnaissance Office

[Redacted]

From: [Redacted] (b)(3) 31 USC § 711
Sent: Thursday, September 01, 2016 10:51 AM
To: [Redacted] (b)(3)
Cc: Horiuchi, Richard
Subject: [Non-DoD Source] Meeting Today

Hi [Redacted] (b)(3)

Sounds like we are having a telephone conference call. Can you please send the red phone number, just in case? Thanks so much!

R/ [Redacted] (b)(3) 31 USC § 711

[Redacted] (b)(3)

From: [Redacted] (b)(3)
Sent: Tuesday, September 06, 2016 5:27 PM
To: [Redacted] (b)(3)
Cc: [Redacted] (b)(3) 31 USC § 711
 [Redacted] Horiuchi, Richard
Subject: RE: [Non-DoD Source] GAO follow up (100646)

[Redacted] (b)(3) 31 USC § 711

Sorry for the technical difficulties today. I've still got some requests out to our COMM folks to try and resolve this for future engagements. As to your list below, I tried calling a few times with no luck. I'm running down the first three items.

For the DCI, I got with our contracts folks today and I do expect to be sending a large majority of the data tomorrow.

V/R

[Redacted] (b)(3)

National Reconnaissance Office

[Redacted]

From: [Redacted] (b)(3) 31 USC § 711
Sent: Tuesday, September 06, 2016 3:31 PM
To: [Redacted]
Cc: [Redacted] Horiuchi, Richard (b)(3)
Subject: [Non-DoD Source] GAO follow up (100646) (b)(3) 31 USC § 711

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Hi [Redacted] (b)(3)

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- 1) Several weeks ago, you indicated that you would follow up with [Redacted] to obtain the previous award fee plans. [Redacted] sent the current fee plan but we are still awaiting the historical versions (there are at least two prior versions). Please advise on the status of this request. (b)(3)

- 2) We need ATTACHMENT 17, Appendices A and B, for [redacted] Performance Incentive Plan. You sent the plan, but the fee attachments were not included.
- 3) We have heard from other agencies that one example of a non-fee incentive/motivator they sometimes use is the threat of a negative comment on a contractor's annual Contractor Performance Assessment Report (CPAR).
 - a. Does the NRO use the CPAR system, or another, like-system to the CPAR system? (b)(3)
 - b. Does the NRO have guidance for contractor suspension and debarment? If so, please send these documents to my high-side account.
 - c. [redacted] mentioned in an unclass telecon, the existence of a no-buy contractor list at NRO. Is this a formal mechanism? Is there NRO guidance for how a contractor would be added to this list? If so, please send these documents to my high-side account. (b)(3) 31 USC § 711
- 4) Additionally, [redacted] mentioned that you had some updates regarding the DCI. We have been expecting the return of the DCI with a hard-target date of tomorrow, Sept. 7 (see below). Can you provide the status?

Thanks very much, and thanks for setting up the meeting this morning. Despite technical difficulties, the meeting was extremely useful. Please feel free to call or write to me with any questions or concerns.

Many thanks,

[redacted]

(b)(3) 31 USC § 711

USGAO

[redacted]

P.S. Triple thanks to [redacted] who was able to provide the conference room call-in number to [redacted] who relayed it to me in time for me to participate in the majority of the meeting. (b)(3) 31 USC § 711

From: [redacted] (b)(3)
Sent: Wednesday, August 24, 2016 4:03 PM
To: [redacted] (b)(3)
Cc: [redacted] (b)(3) 31 USC § 711
Subject: RE: [Non-DoD Source] GAO DCI--extension to return date (b)(3) 31 USC § 711

ILLEGIBLE TEXT: I anticipate this date to be firm.

[redacted]

[redacted] I understand the time you need to go through your work and processes as well. Our contracts folks seem to have a good grasp of the information requested, but coordinating across the number of programs and organizations is taking time. I will pass along your offer to answer questions to ensure there's no delay from that perspective. Thank you!

Also [redacted] came by today and picked up print outs of the various documents I sent on [redacted] Please let me know (b)(3) if you have any questions or comments regarding those. (b)(3) 31 USC § 711

Thank you!

[redacted]

(b)(3)

National Reconnaissance Office

[redacted]

[Redacted]

(b)(3)

From: [Redacted]
Sent: Wednesday, August 24, 2016 9:16 AM
To: [Redacted]
Subject: [Non-DoD Source] GAO DCI--extension to return date

(b)(3) 31 USC § 711

(b)(3)

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this end date (Sept 7

Hi [Redacted]

(b)(3)

We discussed your request to extend. Two weeks will be fine, but we're hoping [Redacted] will be firm as we are bumping up against internal deadlines to meet timeliness requirements to the hill. Is there anything we can do on our end to help facilitate the DCI completion? Please feel free to let the person filling it out know that he or she can call me if they need any clarification. Thanks so much,

[Redacted]

(b)(3) 31 USC § 711

From: [Redacted]
Sent: Monday, August 22, 2016 3:31 PM
To: [Redacted]
Subject: RE: [Non-DoD Source] RE: File sent to action desk

(b)(3)

(b)(3)

(b)(3) 31 USC § 711

[Redacted]

(b)(3) 31 USC § 711

We are working the DCI. However, several people have been out on summer break and we haven't been able to gather the information as quickly as hoped. Is there any way to get a 2 week extension to 7 Sep?

V/R

[Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

From: [Redacted]
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Cc: [Redacted]
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Excellent, thanks for following up [redacted]

(b)(3)

From: [redacted]
Sent: Tuesday, August 16, 2016 3:29 PM (b)(3) 31 USC § 711
To: [redacted]
Cc: [redacted] (b)(3)
Subject: RE: [Non-DoD Source] RE: File sent to action desk

We do, and it's already being worked.

From: [redacted] (b)(3) 31 USC § 711
mailto:[redacted]
Sent: Tuesday, August 16, 2016 3:05 PM
To: [redacted] (b)(3)
Cc: [redacted]
Subject: [Non-DoD Source] RE: File sent to action desk

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Good afternoon,
Can either of you confirm that you have the DCI in hand?
Thank you.

(b)(3) 31 USC § 711

From: [redacted]
Sent: Tuesday, August 09, 2016 4:30 PM (b)(3)
To: [redacted]
Cc: [redacted]
Subject: File sent to action desk

Hi guys, just a heads up that I sent the data collection instrument to the action desk, per [redacted] email. The address I sent (b)(3)

Please let me know that you got it. The suspense date we've requested for filling it out is COB August 24.

Many thanks,

(b)(3) 31 USC § 711

[Redacted] (b)(3)

From: [Redacted] (b)(3)
Sent: Wednesday, September 07, 2016 10:26 AM
To: [Redacted] (b)(3)
Cc: [Redacted] (b)(3) 31 USC § 711
 [Redacted] Horiuchi, Richard
Subject: RE: [Non-DoD Source] GAO follow up (100646)

[Redacted] (b)(3) 31 USC § 711

Thanks for your questions. Sorry we played phone tag yesterday afternoon. The DCIs for all programs that met your scope have been sent to you on the high-side. If you have any questions on those, please let me know.

I'm still working the other 3 questions and will get that information to you soonest. Thanks!

[Redacted] (b)(3)

National Reconnaissance Office

[Redacted]

From: [Redacted] (b)(3) 31 USC § 711
Sent: Tuesday, September 06, 2016 3:31 PM
To: [Redacted] (b)(3)
Cc: [Redacted] (b)(3) 31 USC § 711
Subject: [Non-DoD Source] GAO follow up (100646)

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a. Does the NRO use the CPAR system, or another, like-system to the CPAR system?

b. Does the NRO have guidance for contractor suspension and debarment? If so, please send these documents to my high-side account.

c. [redacted] mentioned in an unclass telecon, the existence of a no-buy contractor list at NRO. Is this a formal mechanism? Is there NRO guidance for how a contractor would be added to this list? If so, please send these documents to my high-side account.

(b)(3)

4) Additionally [redacted] mentioned that you had some updates regarding the DCI. We have been expecting the return of the DCI with a hard-target date of tomorrow, Sept. 7 (see below). Can you provide the status?

(b)(3) 31 USC § 711

Thanks very much, and thanks for setting up the meeting this morning. Despite technical difficulties, the meeting was extremely useful. Please feel free to call or write to me with any questions or concerns.

Many thanks,

[redacted]

USGAO

[redacted]

P.S. Triple thanks to [redacted] who was able to provide the conference room call-in number to [redacted] who relayed it to me in time for me to participate in the majority of the meeting.

(b)(3)

(b)(3) 31 USC § 711

From: [redacted]

(b)(3)

Sent: Wednesday, August 24, 2016 4:03 PM

To: [redacted]

(b)(3)

Cc: [redacted]

(b)(3) 31 USC § 711

Subject: RE: [Non-DoD Source] GAO DCI--extension to return date

ILLEGIBLE TEXT: I anticipate this date to be firm.

[redacted]

(b)(3) 31 USC § 711

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(b)(3) 31 USC § 711

Also [redacted] came by today and picked up print outs of the various documents I sent on [redacted] Please let me know if you have any questions or comments regarding those.

(b)(3)

Thank you!

[redacted]

(b)(3)

National Reconnaissance Office

[redacted]

From: [redacted]
Sent: weanesday, August 24, 2016 9:16 AM
To: [redacted]
Subject: [Non-DoD Source] GAO DCI--extension to return date

(b)(3) 31 USC § 711

(b)(3)

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~~ILLEGIBLE TEXT: this end date~~
(Sept 7)

Hi [redacted]

(b)(3)

We discussed your request to extend. Two weeks will be fine, but we're hoping [redacted] will be firm as we are bumping up against internal deadlines to meet timeliness requirements to the hill. Is there anything we can do on our end to help facilitate the DCI completion? Please feel free to let the person filling it out know that he or she can call me if they need any clarification. Thanks so much,

[redacted]

(b)(3) 31 USC § 711

From: [redacted]
Sent: Monday, August 22, 2016 3:31 PM
To: [redacted]
Subject: RE: [Non-DoD Source] RE: File sent to action desk

(b)(3)

(b)(3)

(b)(3) 31 USC § 711

[redacted]

(b)(3) 31 USC § 711

We are working the DCI. However, several people have been out on summer break and we haven't been able to gather the information as quickly as hoped. Is there any way to get a 2 week extension to 7 Sep?

V/R

[redacted]

(b)(3)

[redacted]

National Reconnaissance Office

[redacted]

From: [redacted]
Sent: Tuesday, August 16, 2016 5:31 PM
To: [redacted]
Cc: [redacted]
Subject: RE: [Non-DoD Source] RE: File sent to action desk

(b)(3) 31 USC § 711

(b)(3)

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Excellent, thanks for following up [redacted]

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Sent: Tuesday, August 16, 2016 3:29 PM
To: [redacted] (b)(3)
Cc: [redacted] (b)(3) 31 USC § 711
Subject: RE: [Non-DoD Source] RE: File sent to action desk

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To: [redacted] (b)(3)
Cc: [redacted]
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Good afternoon,
Can either of you confirm that you have the DCI in hand?
Thank you,

[redacted]

(b)(3) 31 USC § 711

From: [redacted]
Sent: Tuesday, August 09, 2016 4:30 PM
To: [redacted] (b)(3)
Cc: [redacted]
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Hi guys, just a heads up that I sent the data collection instrument to the action desk, per [redacted] email. The address I sent (b)(3)

[redacted]

Please let me know that you got it. The suspense date we've requested for filling it out is COB August 24.

Many thanks

[redacted]

(b)(3) 31 USC § 711

Unclassified

[Redacted]

(b)(3)

From: [Redacted]
Sent: Wednesday, September 14, 2016 10:07 AM
To: [Redacted]
Cc: [Redacted]
Subject: RE: [Non-DoD Source] FW: Status of Document and Contractor Request

(b)(3) 31 USC § 711

(b)(3)

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Thanks so much [Redacted]

(b)(3)

From: [Redacted]
Sent: Wednesday, September 14, 2016 6:08 AM
To: [Redacted]
Cc: [Redacted]
Subject: RE: [Non-DoD Source] FW: Status of Document and Contractor Request

(b)(3) 31 USC § 711

(b)(3)

Good morning [Redacted]

(b)(3) 31 USC § 711

Attendees on our side were:

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

(b)(3)

. The new deputy has since arrived, and

Please let me know if you have any additional questions.

VR, [Redacted]

(b)(3)

National Reconnaissance Office

From: [Redacted]
Sent: Tuesday, September 13, 2016 5:06 PM
To: [Redacted]
Cc: [Redacted]
Subject: [Non-DoD Source] FW: Status of Document and Contractor Request

(b)(3) 31 USC § 711

(b)(3)

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I forgot to ask [redacted] if I could please get the names of the NRO attendees at the entrance on 9/1? Thank you!

(b)(3)

r/

[redacted]

(b)(3) 31 USC § 711

From: [redacted]

Sent: Tuesday, September 13, 2016 3:05 PM

To: [redacted]

(b)(3)

Cc: [redacted] Horiuchi, Richard; [redacted]

(b)(3) 31 USC § 711

Subject: Status of Document and Contractor Request

Hello [redacted]

(b)(3)

I'm writing to inquire about the status of our request for the documents listed in our previous email and discussed at the entrance on September 1. I also wanted to know when we might be able to meet with the contractor for the discussed program?

I look forward to hearing from you and thank you.

R/

[redacted]

(b)(3) 31 USC § 711

[redacted]

*Senior Defense Analyst
U.S. Government Accountability Office
1244 Speer Blvd. Suite 800
Denver, Colorado 80204*

[redacted]

[Redacted]

(b)(3)

From: [Redacted] (b)(3) 31 USC § 711
Sent: Thursday, September 15, 2016 11:24 AM
To: [Redacted]
Cc: [Redacted] Horiuchi, (b)(3)
Subject: Richard RE: [Non-DoD Source] GAO follow up (100646) (b)(3) 31 USC § 711

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Good morning [Redacted] (b)(3)
 Thank you for the response on CRWL, and for sending the guidance docs. I will visit our secure facility tomorrow morning and confirm receipt. We also appreciate your tracking down items 1 and 2, and will look forward to reviewing those as well. The DCI responses look thorough, and at this time we have no additional data requests on that subject. I expect that as we analyze the data we may circle back with follow up questions.
 As always, thanks for your continued attention to our engagement. I will confirm via high side tomorrow that we've received the documents you've sent, and outline any additional requests we may have.
 Cheers, and have a great day!

[Redacted]

(b)(3) 31 USC § 711

From: [Redacted] (b)(3)
Sent: Wednesday, September 14, 2016 4:39 PM
To: [Redacted] (b)(3)
Cc: [Redacted] Horiuchi (b)(3) 31 USC § 711
Subject: RE: [Non-DoD Source] GAO follow up (100646)

[Redacted]

(b)(3) 31 USC § 711

I am still trying to pull the documents from your points 1 and 2 below. I was hoping to have them to you already, and continue to work each day toward resolution. Tracking them down has been harder than expected; I apologize for the delay.

To your question on a CPAR system, we do not use CPARS or a CPARS-like system. We use our Contractor Responsibility Watch List (CRWL). This is not a "no-buy" list, but rather an internal performance-based watch list. Additional processes are required for companies on the CRWL to be considered for other contracts. A separate email on the high-side has the applicable NRO guidance with respect to the CRWL. The guidance is U//FOUO, but I currently only have it on the high side.

Do you have any outstanding questions regarding the DCI at this point?

Separately, I also sent samples of the award fee determination documents we discussed on the high side. I only had your high-side account, please forward as required and we can discuss whether those documents meet your intent.

I'll get you the outstanding documents from points 1 & 2 as soon as I can get a hold of them. Let me know if you have any additional questions or concerns.

V/R

[Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

From: [Redacted]

(b)(3) 31 USC § 711

Sent: Tuesday, September 06, 2016 3:31 PM

To: [Redacted]

Cc: [Redacted]

oriuchi, Richard

(b)(3)

Subject: [Non-DoD Source] GAO follow up (100646)

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(b)(3) 31 USC § 711

USGAO

[Redacted]

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Cc: [Redacted]
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(b)(3) 31 USC § 711

[Redacted]

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To: [redacted] (b)(3)

Subject: RE: [Non-DoD Source] RE: File sent to action desk (b)(3) 31 USC § 711

[redacted]

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[redacted]

National Reconnaissance Office

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Cc: [redacted]

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To: [redacted] (b)(3)

Cc: [redacted]

UNCLASSIFIED

[Redacted]

(b)(3)

Subject: RE: [Non-DoD Source] RE: File sent to action desk

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To: [Redacted]

Cc: [Redacted]

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[Redacted]

(b)(3)

Please let me know that you got it. The suspense date we've requested for filling it out is COB August 24.

Many thanks,

[Redacted]

(b)(3) 31 USC § 711