

[Redacted]

(b)(3)

From: [Redacted]
Sent: Thursday, October 06, 2016 5:10 PM
To: [Redacted]
Cc: Horiuchi, Richard; [Redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

[Redacted]

(b)(3) 31 USC § 711

Just a quick heads up, I sent the two documents I identified below just now on the high side. Let me know if you have any questions on them.

V/R

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

From: [Redacted]
Sent: Wednesday, October 05, 2016 8:40 PM
To: [Redacted]
Cc: Horiuchi, Richard; [Redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Thanks so much for the update [Redacted] You can send the documents you have compiled to:

(b)(3)

[Redacted]

(b)(3) 31 USC § 711

horiuchir@gao.ic.gov < Caution-mailto:horiuchir@gao.ic.gov >

Just let me know when you have sent them and I can verify on the other side. Thanks again.

V/R

[Redacted]

From: [Redacted]
Sent: Wednesday, October 05, 2016 4:02 PM
To: [Redacted]
Cc: Horiuchi, Richard; [Redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

Something I should have thought through earlier, but I was so focused on getting the documents, I didn't think through getting them to you. The documents I have that I want to send to you have to be sent over JWICS because of the TK classification. Do you have an account that I can send that to? Below is a current status on everything I'm tracking from your request.

Contractor POC Info:

[Redacted]

(b)(3)
(b)(6)

Documents I have, but need to send on JWICS:

- Award Fee Timeline/History
- Independent Review Team Results

Documents I have, but need to be reviewed on site:

- Technology, Design, and Manufacturing Readiness
- Policy Memos/Directives/Guidance for Acquiring/Developing this type of program
- Policy Memos/Directives/Guidance [Redacted]

(b)(3)

Documents being combed through to provide as much non-Reserve as possible:

- Concept Studies
- Acquisition Strategy
- Requirements
- Funding/Budget Profiles
- Cost Estimates
- Cost/Schedule Progress
- Testing plans, progress and results

I'm working with the PM to get an accurate ETA on all of the documents in the last category. As I mentioned in my previous email, they were very busy this past month as a small team working a significant milestone. I will keep you apprised of our progress in the coming days.

In the meantime, how can I get documents to you on JWICS?

V/R

[Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

From: [Redacted]
Sent: Wednesday, October 05, 2016 10:23 AM
To: [Redacted]

(b)(3) 31 USC § 711

(b)(3)

Cc: Horiuchi, Richard; [redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3) 31 USC § 711

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Thanks so much [redacted] and I look forward to hearing from you soon.
R/
[redacted]

(b)(3)

(b)(3) 31 USC § 711

From: [redacted]
Sent: Wednesday, October 05, 2016 6:18 AM
To: [redacted]
Cc: Horiuchi, Richard; [redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3)

(b)(3) 31 USC § 711

Good Morning,
I apologize for the delay in communication. We continue to work with our program office team to pull together the documents you requested. We had some delay over this month as the team, small as it is, was working very closely with the contractor this week [redacted] I expect to have the (b)(3) payload timeline and contractor POC info to you by end of day today. I also expect to have the chart on Tech demo complexity, however, we could not find a way to keep that out of the Reserve classification. With that being the case, I will have it here for yourself and the others read in to the program for review at your convenience. For the contract documents, the program manager has been combing through the various documents that are Reserve to provide as much as possible at the SCI level to provide to your larger team. That process has taken longer than expected. When I send the follow-up to this later today, I will give you the status current to today.

Again, I apologize for the delay. I assure you that your request has not been idle in the meantime. I've been working to get these documents to you, as much out of the Reserve category as possible. Unfortunately, I've been doing that work heads down and inward focused toward our organization. I will make sure to keep you better apprised of our efforts going forward.

As I mentioned, I will get another email out to you later today with a couple items and an updated status on the rest.

Thank you for your patience.

V/R

[redacted]

(b)(3)

National Reconnaissance Office

[redacted]

From: [redacted]
mailto: [redacted]
Sent: Monday, October 03, 2016 10:22 AM
To: [redacted]
Cc: Horiuchi, Richard; [redacted]
Subject: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3) 31 USC § 711

(b)(3) 31 USC § 711

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good morning [redacted]
 I am back in the office and would like to inquire about the status of our request. I have yet to receive any email or call from you or [redacted]. Please contact me to discuss as soon as you are able to. Thanks so much!
 V/R
 [redacted]

(b)(3)

(b)(3) 31 USC § 711

From: [redacted]
Sent: Tuesday, September 13, 2016 3:05 PM
To: [redacted]
Cc: [redacted] Horiuchi, Richard; [redacted]
Subject: Status of Document and Contractor Request

(b)(3)

(b)(3) 31 USC § 711

Hello [redacted]
 I'm writing to inquire about the status of our request for the documents listed in our previous email and discussed at the entrance on September 1. I also wanted to know when we might be able to meet with the contractor for the discussed program?
 I look forward to hearing from you and thank you.
 R/
 [redacted]

(b)(3) 31 USC § 711

(b)(3) 31 USC § 711

[redacted]
Senior Defense Analyst
U.S. Government Accountability Office
 1244 Speer Blvd. Suite 800
 Denver, Colorado 80204

[redacted]

[Redacted]

(b)(3)

From: [Redacted]
Sent: Thursday, October 06, 2016 6:38 PM
To: [Redacted]
Cc: 'Horiuchi, Richard'; [Redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3)

(b)(3) 31 USC § 711

[Redacted]

The document I have that talks to Technology, Design, and Manufacturing Readiness is at the Reserve level. That is the reason for that document being a "review on site" document.

As to the others, I spoke too quickly. Generally, our directives are documents that we do not send out electronically, and therefore would be documents to review on site. However, let me get back with our contracts and policies folks, there should be policy memos and guidance, like the NRO Acquisition Manual, that are releasable and would provide the information you are looking for.

V/R

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

From: [Redacted]
Sent: Thursday, October 06, 2016 10:37 AM
To: [Redacted]
Cc: Horiuchi, Richard; [Redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3) 31 USC § 711

(b)(3)

(b)(3)

(b)(3) 31 USC § 711

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good morning [Redacted]

(b)(3)

I have a question about the items highlighted in yellow below. Why do these items need to be reviewed on site? Are they classified "Reserve"? If not, could you send them to my JWICS account?

Look forward to hearing from you and thank you.

V/R

[Redacted]

(b)(3) 31 USC § 711

Unclassified

From: [Redacted]
Sent: Wednesday, October 05, 2016 4:02 PM
To: [Redacted]
Cc: Horiuchi, Richard; [Redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3)

(b)(3) 31 USC § 711
(b)(3)

Something I should have thought through earlier, but I was so focused on getting the documents, I didn't think through getting them to you. The documents I have that I want to send to you have to be sent over JWICS because of the TK classification. Do you have an account that I can send that to? Below is a current status on everything I'm tracking from your request.

Contractor POC Info:

[Redacted]

(b)(3)
(b)(6)

Documents I have, but need to send on JWICS:

- Award Fee Timeline/History
- Independent Review Team Results

Documents I have [Redacted]

[Redacted]

(b)(3)
ILLEGIB

Documents being combed through to provide as much non-Reserve as possible:

- Concept Studies
- Acquisition Strategy
- Requirements
- Funding/Budget Profiles
- Cost Estimates
- Cost/Schedule Progress
- Testing plans, progress and results

I'm working with the PM to get an accurate ETA on all of the documents in the last category. As I mentioned in my previous email, they were very busy this past month as a small team working a significant milestone. I will keep you apprised of our progress in the coming days.

In the meantime, how can I get documents to you on JWICS?

V/R

[Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

From: [redacted] (b)(3) 31 USC § 711
Sent: Wednesday, October 05, 2016 10:23 AM
To: [redacted] (b)(3)
Cc: Horiuchi, Richard
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

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Thanks so much [redacted] and I look forward to hearing from you soon. (b)(3)
 R/
 [redacted] (b)(3) 31 USC § 711

From: [redacted] (b)(3)
Sent: Wednesday, October 05, 2016 6:18 AM
To: [redacted] (b)(3) 31 USC § 711
Cc: Horiuchi, Richard; [redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

Good Morning,
 I apologize for the delay in communication. We continue to work with our program office team to pull together the documents you requested. We had some delay over this month as the team, small as it is, was working very closely with the contractor this week to [redacted] I expect to have the (b)(3) payload timeline and contractor POC info to you by end of day today. I also expect to have the chart on Tech demo complexity, however, we could not find a way to keep that out of the Reserve classification. With that being the case, I will have it here for yourself and the others read in to the program for review at your convenience. For the contract documents, the program manager has been combing through the various documents that are Reserve to provide as much as possible at the SCI level to provide to your larger team. That process has taken longer than expected. When I send the follow-up to this later today, I will give you the status current to today.

Again, I apologize for the delay. I assure you that your request has not been idle in the meantime. I've been working to get these documents to you, as much out of the Reserve category as possible. Unfortunately, I've been doing that work heads down and inward focused toward our organization. I will make sure to keep you better apprised of our efforts going forward.

As I mentioned, I will get another email out to you later today with a couple items and an updated status on the rest.

Thank you for your patience.

V/R

[redacted]

National Reconnaissance Office

[redacted]

[Redacted]

(b)(3)

From: [Redacted]
mailto:[Redacted]
Sent: Monday, October 03, 2016 10:22 AM
To: [Redacted]
Cc: Horiuchi, Richard; [Redacted]
Subject: [Non-DoD Source] RE: Status of Document and Contractor Request

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good morning [Redacted]

(b)(3)

I am back in the office and would like to inquire about the status of our request. I have yet to receive any email or call from you or [Redacted]. Please contact me to discuss as soon as you are able to. Thanks so much!

V/R

[Redacted]

(b)(3) 31 USC § 711

From: [Redacted]
Sent: Tuesday, September 13, 2016 3:05 PM
To: [Redacted]
Cc: [Redacted] Horiuchi, Richard; [Redacted]
Subject: Status of Document and Contractor Request

(b)(3)

Hello [Redacted]

(b)(3)

I'm writing to inquire about the status of our request for the documents listed in our previous email and discussed at the entrance on September 1. I also wanted to know when we might be able to meet with the contractor for the discussed program?

I look forward to hearing from you and thank you.

R/

[Redacted]

[Redacted]

(b)(3) 31 USC § 711

*Senior Defense Analyst
U.S. Government Accountability Office
1244 Speer Blvd. Suite 800
Denver, Colorado 80204*

[Redacted]

[Redacted] (b)(3)

From: [Redacted] (b)(3)

Sent: Wednesday, October 12, 2016 7:57 PM

To: [Redacted] (b)(3) 31 USC § 711

Cc: Horiuchi, Richard; [Redacted] (b)(3)

Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

[Redacted] (b)(3) 31 USC § 711

I wanted to drop a line, as I'm headed out on leave and wanted to make sure I touched base. I've talked with the program office a couple of times this week and they have indicated progress made on document reviews, but I have not received any deliverables to this point.

Per our last email exchange, I'm working to provide sections of our NRO Acquisition Manual that speak to guidance for Acquiring/Developing this type of pgm and for using [Redacted] The guidance is the same (b)(3) for all types of acquisition programs across the board, including this one.

I'll be out through next week, but [Redacted] is around if you have any questions. (b)(3)

Very Respectfully,

[Redacted Signature Block] (b)(3)

National Reconnaissance Office

[Redacted Contact Info]

From: [Redacted] (b)(3) 31 USC § 711

Sent: Wednesday, October 05, 2016 8:40 PM

To: [Redacted] (b)(3)

Cc: Horiuchi, Richard; [Redacted]

Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Thanks so much for the update [Redacted] You can send the documents you have compiled to: (b)(3)

[Redacted] (b)(3) 31 USC § 711

horiuchir@gao.ic.gov < Caution-mailto:horiuchir@gao.ic.gov >

Just let me know when you have sent them and I can verify on the other side. Thanks again.

V/R

[Redacted]

(b)(3) 31 USC § 711

From: [Redacted] (b)(3)

Sent: Wednesday, October 05, 2016 4:02 PM

To: [Redacted]

Cc: Horiuchi, Richard; [Redacted] (b)(3)

Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

Something I should have thought through earlier, but I was so focused on getting the documents, I didn't think through getting them to you. The documents I have that I want to send to you have to be sent over JWICS because of the TK classification. Do you have an account that I can send that to? Below is a current status on everything I'm tracking from your request.

Contractor POC Info:

[Redacted]

(b)(3)
(b)(6)

Documents I have, but need to send on JWICS:

- Award Fee Timeline/History
- Independent Review Team Results

Documents I have, but need to be reviewed on site:

- Technology, Design, and Manufacturing Readiness

Documents being reviewed to provide NRO

- Policy Memos/Directives/Guidance for Acquiring/Developing this type of pgm
- Policy Memos/Directives/Guidance for [Redacted] (b)(3)

Documents being combed through to provide as much non-Reserve as possible:

- Concept Studies
- Acquisition Strategy
- Requirements
- Funding/Budget Profiles
- Cost Estimates
- Cost/Schedule Progress
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I'm working with the PM to get an accurate ETA on all of the documents in the last category. As I mentioned in my previous email, they were very busy this past month as a small team working a significant milestone. I will keep you apprised of our progress in the coming days.

In the meantime, how can I get documents to you on JWICS?

V/R

[Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

(b)(3)

From: [Redacted] (b)(3) 31 USC § 711
Sent: wenesday, October 05, 2016 10:23 AM
To: [Redacted] (b)(3)
Cc: Horiuchi, Richard
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

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Thanks so much [Redacted] and I look forward to hearing from you soon.
R/

(b)(3)

(b)(3) 31 USC § 711

From: [Redacted] (b)(3)
Sent: wenesday, October 05, 2016 6:18 AM
To: [Redacted]
Cc: Horiuchi, Richard; [Redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

Good Morning,
I apologize for the delay in communication. We continue to work with our program office team to pull together the documents you requested. We had some delay over this month as the team, small as it is, was working very closely with the contractor this week [Redacted] I expect to have the (b)(3) payload timeline and contractor POC into to you by end of day today. I also expect to have the chart on Tech demo complexity, however, we could not find a way to keep that out of the Reserve classification. With that being the case, I will have it here for yourself and the others read in to the program for review at your convenience. For the contract documents, the program manager has been combing through the various documents that are Reserve to provide as much as possible at the SCI level to provide to your larger team. That process has taken longer than expected. When I send the follow-up to this later today, I will give you the status current to today.

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As I mentioned, I will get another email out to you later today with a couple items and an updated status on the rest.

Thank you for your patience.

V/R

[Redacted]

(b)(3)

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

From: [Redacted]
mailto:[Redacted]

(b)(3) 31 USC § 711

Sent: Monday, October 03, 2016 10:22 AM

To: [Redacted]

(b)(3)

Cc: Horiuchi, Richard; [Redacted]

Subject: [Non-DoD Source] RE: Status of Document and Contractor Request

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Good morning [Redacted]

(b)(3)

I am back in the office and would like to inquire about the status of our request. I have yet to receive any email or call from you or [Redacted]. Please contact me to discuss as soon as you are able to. Thanks so much!

V/R

[Redacted]

(b)(3) 31 USC § 711

From: [Redacted]

Sent: Tuesday, September 13, 2016 3:05 PM

To: [Redacted]

(b)(3)

Cc: [Redacted] Horiuchi, Richard; [Redacted]

Subject: Status of Document and Contractor Request

Hello [Redacted]

(b)(3)

I'm writing to inquire about the status of our request for the documents listed in our previous email and discussed at the entrance on September 1. I also wanted to know when we might be able to meet with the contractor for the discussed program?

I look forward to hearing from you and thank you.

R/

[Redacted]

[Redacted]

(b)(3) 31 USC § 711

Senior Defense Analyst
U.S. Government Accountability Office
1244 Speer Blvd. Suite 800
Denver, Colorado 80204

[Redacted]

UNCLASSIFIED

[Redacted]

(b)(3)

From: [Redacted]
Sent: Tuesday, October 18, 2016 4:44 PM
To: [Redacted]
Subject: RE: [Non-DoD Source] RE: GAO checking in, scheduling (100646)

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

(b)(3)

Hey thanks, [Redacted] Happily, my older daughter and I are both feeling better today and neither husband nor younger daughter are showing signs...

From: [Redacted]
Sent: Tuesday, October 18, 2016 2:00 PM
To: [Redacted]
Subject: RE: [Non-DoD Source] RE: GAO checking in, scheduling (100646)

(b)(3)

(b)(3) 31 USC § 711

[Redacted]

I think most of them are back the following week, so that may work. I hope you are feeling much-much better!

VR [Redacted]

(b)(3)

From: [Redacted]
Sent: Tuesday, October 18, 2016 3:34 PM
To: [Redacted]
Subject: [Non-DoD Source] RE: GAO checking in, scheduling (100646)

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hey, thanks so much for checking, [Redacted] In that case, I will check with my team to see what works for them. Maybe the following week? I'll check on it and get back to you (or more likely [Redacted] Hope all is well, take care, and thanks again!

(b)(3)

(b)(3) 31 USC § 711

From: [Redacted]
Sent: Tuesday, October 18, 2016 1:31 PM
To: [Redacted]
Cc: [Redacted]
Subject: RE: GAO checking in, scheduling (100646)

(b)(3)

(b)(3) 31 USC § 711
(b)(3)

Unclassified

Good afternoon [redacted]

(b)(3) 31 USC § 711

As you know, [redacted] is out this week. Regarding your note about an interview possibly the 2d or 3rd of November; (b)(3) unfortunately, the [redacted] team is traveling that week for a management review. Is there another time that might be convenient?

VR, [redacted]

(b)(3)

[redacted]

National Reconnaissance Office

[redacted]

From: [redacted] (b)(3) 31 USC § 711

Sent: Monday, October 17, 2016 2:57 PM

To: [redacted] (b)(3)

Subject: [Non-DoD Source] GAO checking in, scheduling (100646)

Hi [redacted] (b)(3)

I hope you are both well [redacted] I know you are out this week). I wanted to let you know that have not been to our secure facility to check on the docs you sent last week for [redacted] I caught a wicked bug and am just now upright. I'll plan to go tomorrow if my condition continues to improve. I did want to ask about scheduling a meeting with [redacted] the afternoon of Nov 2, or morning of Nov 3. It looks like Rich and I will be in town for a Hill briefing and it would be great if we could sit down in person with the program and contracting folks for the [redacted] in our case study. Can you check calendars and let me know? Thanks so much, talk soon.

(b)(3) 31 USC § 711

[redacted]

USGAO
Denver

[Redacted]

(b)(3)

From: [Redacted] (b)(3) 31 USC § 711
Sent: Tuesday, October 18, 2016 5:09 PM
To: [Redacted] (b)(3)
Cc: [Redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

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Thanks so much [Redacted] I will be at the facility tomorrow and will confirm receipt. (b)(3)
V/R

[Redacted] (b)(3) 31 USC § 711

From: [Redacted] (b)(3)
Sent: Tuesday, October 18, 2016 1:59 PM
To: [Redacted] (b)(3) 31 USC § 711
Cc: [Redacted] (b)(3)
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

Good afternoon [Redacted] (b)(3) 31 USC § 711

The documents in question have been assembled, and are going through leadership review now; I expect we will be able to release these next week.

Also, I have in my possession the program timeline/history we discussed. I hope to send that out to you today (or first thing tomorrow morning) on the other email system...just need to verify one thing first.

I'll follow up with an email here once I hit send.

Please let me know if you have any questions. Thank you!

VR, [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

From: [Redacted] (b)(3) 31 USC § 711
Sent: Thursday, October 13, 2016 11:43 AM
To: [Redacted] (b)(3)
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

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Thanks so much!

From: [redacted] (b)(3)
Sent: Thursday, October 13, 2016 7:37 AM
To: [redacted] (b)(3) 31 USC § 711
Cc: Horiuchi, Richard; [redacted] (b)(3)
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

Good morning [redacted] (b)(3) 31 USC § 711

I'm unsure if [redacted] got your email before heading out. Let me cull through email traffic today, and I'll get you an answer on timing as soon as I can. (b)(3)

Thank you!

VR, [redacted] (b)(3)

[redacted]
National Reconnaissance Office
[redacted]

From: [redacted] (b)(3) 31 USC § 711
mailto: [redacted]
Sent: Wednesday, October 12, 2016 9:20 PM
To: [redacted] (b)(3)
Cc: Horiuchi, Richard; [redacted]
Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

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[redacted] (b)(3)
Thank you for giving me a status update. Do you have any idea when we might expect any deliverables, including the sections of the acquisition guidance? If you can let me know before you leave, I would greatly appreciate it. Thanks so much.

V/R [redacted] (b)(3) 31 USC § 711

From: [redacted] (b)(3)
[redacted]

Sent: Wednesday, October 12, 2016 5:57 PM

To: [redacted] (b)(3) 31 USC § 711

Cc: Horiuchi, Richard [redacted] (b)(3)

Subject: RE: [Non-DoD Source] RE: Status of Document and Contractor Request

[redacted] (b)(3) 31 USC § 711

I wanted to drop a line, as I'm headed out on leave and wanted to make sure I touched base. I've talked with the program office a couple of times this week and they have indicated progress made on document reviews, but I have not received any deliverables to this point.

Per our last email exchange, I'm working to provide sections of our NRO Acquisition Manual that speak to guidance for Acquiring/Developing this type of pgm and for [redacted] The guidance is the sam(b)(3) for all types of acquisition programs across the board, including this one.

I'll be out through next week, but [redacted] is around if you have any questions. (b)(3)

Very Respectfully,

[redacted signature]

(b)(3)

National Reconnaissance Office

[redacted signature block]

Unclassified

[Redacted]

(b)(3)

From: [Redacted] (b)(3) 31 USC § 711
Sent: Thursday, October 20, 2016 5:26 PM
To: [Redacted] (b)(3)
Cc: [Redacted] Horiuchi, Richard; [Redacted]
Subject: RE: [Non-DoD Source] GAO Review 100646: Document Request

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [Redacted] (b)(3)
 I can confirm receipt of [Redacted] basic and conformed contracts, SOWs, and all contract attachments. We also received two years' worth of fee docs for [Redacted]

In addition to the docs you list below, we are still waiting for:

- Two years' worth of fee memos/letters for [Redacted] (We have the fee briefing slides.)
- Two most recent ADMs for [Redacted]

Welcome back and thanks for your continued help,

[Redacted]
 USGAO
 [Redacted]

(b)(3) 31 USC § 711

From: [Redacted] (b)(3)
Sent: Wednesday, October 12, 2016 5:49 PM
To: [Redacted] (b)(3) 31 USC § 711
Cc: [Redacted] Horiuchi, Richard; [Redacted] (b)(3)
Subject: RE: [Non-DoD Source] GAO Review 100646: Document Request

[Redacted] (b)(3) 31 USC § 711
 I was able to gather a large majority of your requested documents for [Redacted] and sent them to you on JWICS. (b)(3)

The main exceptions to what you received are below with statuses.

1. Current PMP – We're working with the program office to provide this ASAP. I think it was just a simple oversight in a larger list of documents.
2. Current and all previous Acquisition Strategies/or original and current Acquisition Board charts – The latest Acquisition Board charts are provided, I'm just double checking there weren't any previous ones that need to be rounded up as well.
3. Two years' worth of fee determination letters and briefings – Firm Fixed Price contract.
4. Original price negotiation memo, and those for all periods reflecting the need, and actions taken, to restructure the program (if applicable) – per ongoing discussions on PNMs.

Unclassified

I will be out on leave through next week, but others are working the actions I've listed. If you have any questions, [redacted] (b)(3)
[redacted] is helping pull things together while I'm out.

Very Respectfully,

[redacted]

(b)(3)

National Reconnaissance Office

[redacted]

From: [redacted]

(b)(3) 31 USC § 711

Sent: Friday, September 30, 2016 3:20 PM

To: [redacted]

(b)(3)

Cc: [redacted] Horiuchi, Richard

Subject: [Non-DoD Source] GAO Review 100646: Document Request

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [redacted]

(b)(3)

I am writing to formally request the contracting and acquisition documents for the [redacted] in our case study (we identified the program by name when my team was there last week). Documents can be sent to my high side email address [redacted] at any time, you do not need to wait until you have all the documents to begin sending. If you have any questions, please don't hesitate to call me or write to my Internet email address [redacted]

(b)(3) 31 USC § 711

For [redacted] we are requesting the following docs:

(b)(3)

1. Current PMP
2. Current and all previous Acquisition Strategies/or original and current Acquisition Board charts
3. Two most recent Acquisition Decision Memos
4. Original (Basic) contract award, including Statement of Work
5. Fully conformed contract, including Statement of Work
6. Current and all previous incentive, award, and on-orbit fee plans
7. Two years' worth of fee determination letters and briefings
8. Original price negotiation memo, and those for all periods reflecting the need, and actions taken, to restructure the program (if applicable)

For #s 1-8 above, the suspense date in keeping with our prior agreement of 7 business days for delivery of existing documents is **COB Wednesday October 7, 2016**.

If you have any questions or concerns, or if you are aware of any reason the suspense date will not be met, please feel free to call or email me directly (sooner than later).

Many thanks for your help,

[Redacted]

USGAO

[Redacted]

(b)(3) 31 USC § 711

[Redacted]

(b)(3)

From: [Redacted]
Sent: Sunday, October 23, 2016 11:33 PM
To: [Redacted]
Subject: [Non-DoD Source] RE: INFO: PMN Review

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [Redacted] this is great news! I'll call you Monday to discuss the specifics. Many thanks,
[Redacted]

(b)(3)
(b)(3) 31 USC § 711

-----Original Message-----

From: [Redacted]
Sent: Friday, October 21, 2016 06:57 PM Eastern Standard Time
To: [Redacted]
Cc: [Redacted] Horiuchi, Richard; [Redacted]
Subject: INFO: PMN Review

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

Good evening [Redacted]

(b)(3) 31 USC § 711

Before we break for the weekend, I wanted to pass to you and your team a note regarding Price Negotiation Memos. Instead of providing PNM summaries, we would like to offer the ability to review the documents on-site with the opportunity to take notes. There are a few nuances that I'd like to discuss with you over the phone, but I hope this will ultimately bring us together on this issue.

I'll be in the office first thing on Monday morning, and look forward to talking about this topic. During that conversation, I can provide an update on the document requests. I hope to have many of the outstanding documents

to you early next week.

Thank you. Have a great weekend.

VR,

(b)(3)

National Reconnaissance Office

[Redacted]

(b)(3)

From: [Redacted]
Sent: Monday, October 24, 2016 1:45 PM
To: [Redacted]
Cc: [Redacted]
Subject: [Non-DoD Source] RE: INFO: Document Status

(b)(3) 31 USC § 711

(b)(3)

Thanks [Redacted] If you all could give me an idea of when I can expect anything, I would really appreciate it. We are approaching a month since [Redacted] sent his email to Cristina.
Thanks so much [Redacted]

(b)(3)

(b)(3) 31 USC § 711

-----Original Message-----

From: [Redacted]
Sent: Friday, October 21, 2016 5:01 PM
To: [Redacted]
Cc: [Redacted]
Subject: INFO: Document Status

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

Good evening [Redacted]

(b)(3) 31 USC § 711

Before we break for the weekend, I wanted to send a quick update regarding the program history timeline. The program team was (unknown to me) offsite the remainder of the week. I was unable to confirm a few details prior to sending you the timeline. I hope to have this rectified on Monday morning, and will close the loop with you ASAP.

My apologies for the delay. I hope you have a great weekend!

VR [Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]