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ADF-C Presentation Script  
Aurora Defense Council Breakfast Meeting  
Thursday, 22 September 2016



Good morning!

Welcome to the Aerospace Data Facility Colorado. How's everyone doing this morning? Everyone have your coffee and breakfast? We're super happy to have contracted with Atlanta Bread Company to provide the delicious spread this morning (audience applause).

Well, it's great to see everyone and I'm especially happy because today you get to see our new addition to the ADF-C (audience cheers). And if you are like me...somewhat the new guy – I've been in the job 11 weeks now, this is a great opportunity to meet new people, network and build relationships and of course, get a glimpse of what we do at the ADF-C.

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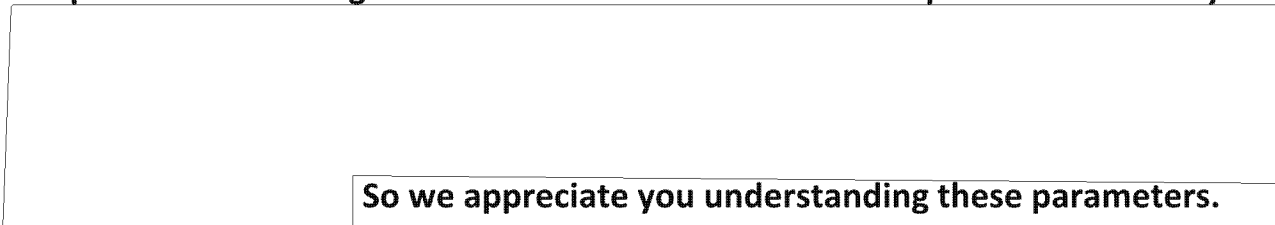
**First of all, because it's my job as Commander to take care of the people here at the ADF-C, there are a few things we need to cover up front as my valued guests.**

**In the unlikely event that we have an emergency evacuation, we'll hear an overhead announcement with instructions. Everyone will gather personal belongings and we'll exit through the emergency exits on either side of the Conference room with our escorts – they all have bright purple colored badges. We'll walk to the Visitor Control Center – where you came in and we'll take accountability of everyone at that location.**

**If we have to “shelter in place” for a tornado or other emergency that prevents us from being outside, our escorts will take everyone downstairs to our basement hallways and we'll remain there until the “All Clear” is announced. We'll do accountability once we get back in the auditorium.**

**Restrooms...they are located just outside these doors. Please grab an escort – they are here to help you NOT get lost.**

**One other order of business before we get started on the presentation, it's important for me to go over the classification level of our presentation today.**



(b)(3)

**So we appreciate you understanding these parameters.**

**Are there any questions so far?**

**The tag line you see on the screen actually means a lot. One Team, many organizations, all here for a shared purpose...to deliver integrated intelligence.**

**If you think of it this way, every agency, organization and military service I mention today is working side by side at the ADF-C for a shared purpose. We all work together to combine *intelligence data* that gets sent to our users and customers so they can make smart tactical and strategic decisions every day. Just like our name, the Aerospace Data Facility Colorado...Data is in our name.**

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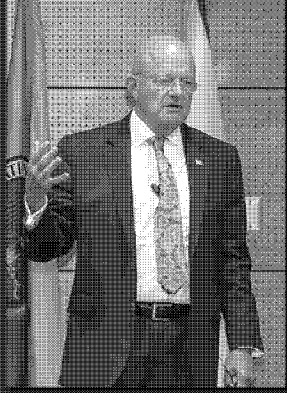

What you'll hear me talk about today is that we have a very unique, diverse and robust workforce at the ADF-C, unlike anywhere else that supports National Security.

(Next slide)

The slide is titled "OFFICE OF DIRECTOR OF NATIONAL INTELLIGENCE (ODNI)" and features the seal of the Office of the Director of National Intelligence. It includes a photograph of James R. Clapper, the Director of National Intelligence, speaking. The text on the slide describes the ODNI's establishment in 2005, its authorization to manage IC policies, standards, priorities, personnel, and budget authorities, and its role as the President's principal intelligence advisor. The slide also states that the "Job #1 of the IC - Protect the Homeland".

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**OFFICE OF DIRECTOR OF NATIONAL INTELLIGENCE (ODNI)**



Established in 2005 to lead and integrate the Intelligence Community (IC)

Authorized to manage IC policies, standards, priorities, personnel, and budget authorities

President's principal Intelligence Advisor

*Job #1 of the IC - Protect the Homeland*

Director, National Intelligence  
James R. Clapper

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First off, it is unclassified to share with you that the ADF-C is part of the Intelligence Community. So let's talk about the Intelligence Community. I want to give you some background on the IC...some of you may or may not know what it's about.

Today, there are 16 Intelligence Agencies and Departments that the Director of National Intelligence oversees. Knowing that, let's think back fifteen years ago to September 11, 2001. Most of us remember the events of that fateful day and shortly afterwards, Congress initiated a post 9/11 investigation, otherwise known as the 9/11 Commission. There were several things that came out of the 9/11 commission but one of the main things was to ensure the Intelligence Community shared information amongst each other. That the Intelligence Community would integrate information and collaborate together so that we wouldn't ever have another 9/11 again here, on our homeland soil. The

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**Central Intelligence Agency**  
**Defense Intelligence Agency**  
**Department of Justice - Federal Bureau of Investigation**  
**National Geospatial-Intelligence Agency**  
**National Reconnaissance Office**  
**National Security Agency**  
**U.S. Department of Justice – Drug Enforcement Administration**  
**Department of Energy**  
**Department of Homeland Security**  
**Department of State**  
**The Department of the Treasury**

**There are also Intelligence components in the military services:**

**Intelligence, Surveillance and Reconnaissance (ISR) Agency - Air Force**  
**Intelligence Support Command - Army**  
**Department of transportation and Homeland Security - Coast Guard**  
**Office of Naval Intelligence (ONI) - Marine Corps**  
**Office of Naval Intelligence (ONI) - Navy**

**So that is a little background on the Intelligence Community...now let's weave in the ADF-C...**

**(Next slide)**

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The ADF-C is a joint intelligence organization. What's interesting here is that only three of those 16 agencies and departments are right here on Buckley Air Force Base, under the roof of this facility with employees supporting their specific mission: the National Reconnaissance Office or NRO, the National Security Agency/Central Security Service or NSA/CSS, and the National Geospatial-Intelligence Agency or NGA. We'll talk more about these agencies in a few minutes.

In addition to those agencies, we have all five military services represented at the ADF-C...over 900 active duty, Guard and Reservists. So it's very unique walking around the ADF-C seeing all the different uniforms and being able to work with the Department of Defense's top intelligence members, enlisted and officers, right here.

And something we are very proud of is our commonwealth partnerships with Australia, Canada, New Zealand and the United Kingdom. These countries send the best of the best to work with us here at the ADF-C and they are very much a part of the ADF-C family and our local community! Our commonwealth partners are not liaisons here, they are innovative and collaborative partners who bring a

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wealth of knowledge when it comes to integrated intelligence and that collaboration is critical for our end users and customers across the globe.

Finally, we have over 80 major industry partner companies at the ADF-C. These partnerships are critical to maintaining the continuity and subject matter expertise that exists with the multi-missions at the site.

(Next slide)



So who runs the ADF-C? This is a great chart to show you our local Denver Leadership Team but it also shows you that we have our senior leaders at the higher headquarters too.

So let's go through each agency because I want you to learn a bit more about NRO, NSA and NGA and their purpose in the Intelligence Community. So to start off, you recognize me there...I represent the National Reconnaissance Office. You know my Deputy Chief, Mr. Tom Grayson (Point to Mr. Grayson).

The 18<sup>th</sup> appointed Director for the NRO is Ms. Betty Sapp. The NRO acquires innovative overhead intelligence systems for national security-they are all about Research and Development, Acquisition, Launch and Operations. To visually show you what the NRO does, watch this video.

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Show NRO Video (2:00 min)

**The National Security Agency Central Security Service is led Admiral Michael Rogers and his Deputy Director, Mr. Rick Ledgett. Locally here, the senior NSA representative is Mr. Dave Luber (Point to Mr. Luber) and his Deputy Director, Air Force Colonel Aras Suzidelis (Not in attendance - TDY).**

**NSA processes and analyzes Signals Intelligence and disseminates information to support military operations, allied countries, national decision makers and tactical civil customers. Let's take a closer look at NSA.**

Show NSA Video (1:55 min)

**Finally, the third member of the Denver Leadership Team represents the National Geospatial-Intelligence Agency, and our acting Director is Ms. Adrienne O'Hara. NGA's headquarters is in Springfield, VA and their Director is Robert Cardillo. NGA is all about Geospatial Intelligence. What is that you ask? Let's watch this video.**

Show NGA Video (1:48 min)

**So, that's where we are at today...NRO, NSA and NGA are at here in this facility working together for a shared purpose. We are doing many different things but together we do everything we can to get integrated intelligence data to our users and customers.**

**So speaking of our facility let's take a look back in history.**

**Next Slide:**

**The ADF-C has quite a history...let's walk through some of the years.**

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(Go through each of the years)



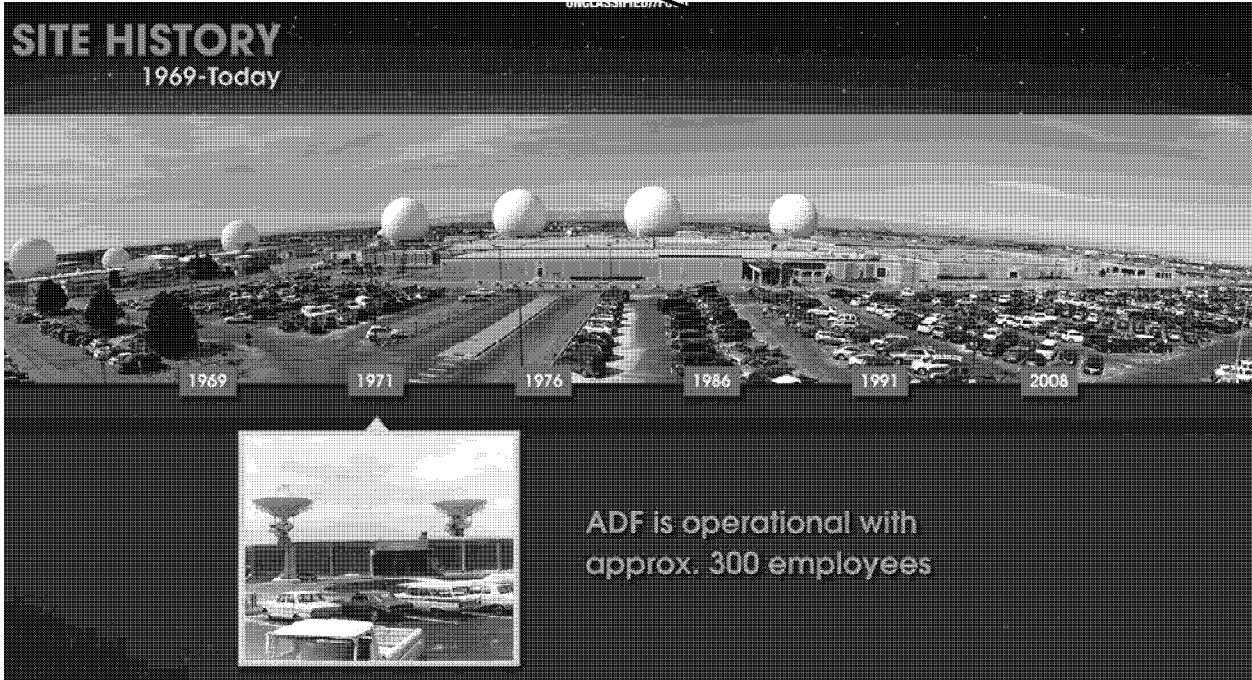
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**SITE HISTORY**  
1969-Today



1969 1971 1976 1986 1991 2008

ADF is operational with approx. 300 employees

**SITE HISTORY**  
1969-Today



1969 1971 1976 1986 1991 2008

Mission growth

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### SITE HISTORY

1969-Today



Continued growth to the site



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### SITE HISTORY

1969-Today



ADF has approx. 3,000 employees



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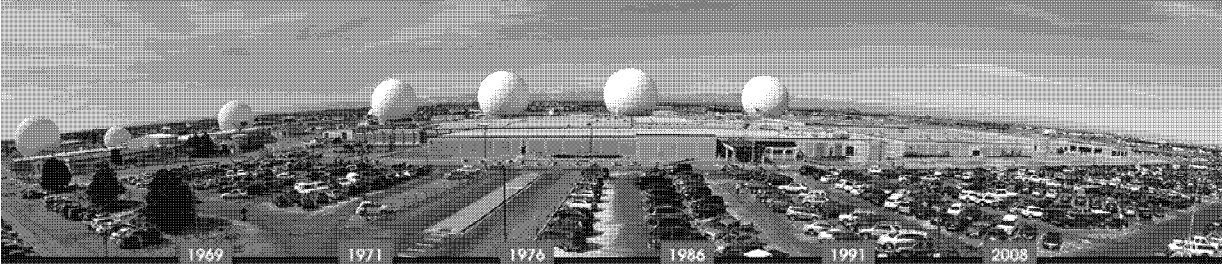
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### SITE HISTORY

1969-Today



October 2008, the NRO becomes the executive agent for the site and changes the name to Aerospace Data Facility-Colorado

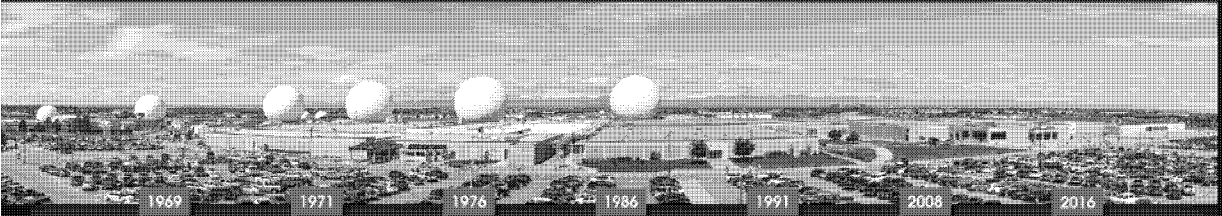


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### SITE HISTORY

1969-Today



June 2016, the MOUNTAINVIEW/Building E addition is open



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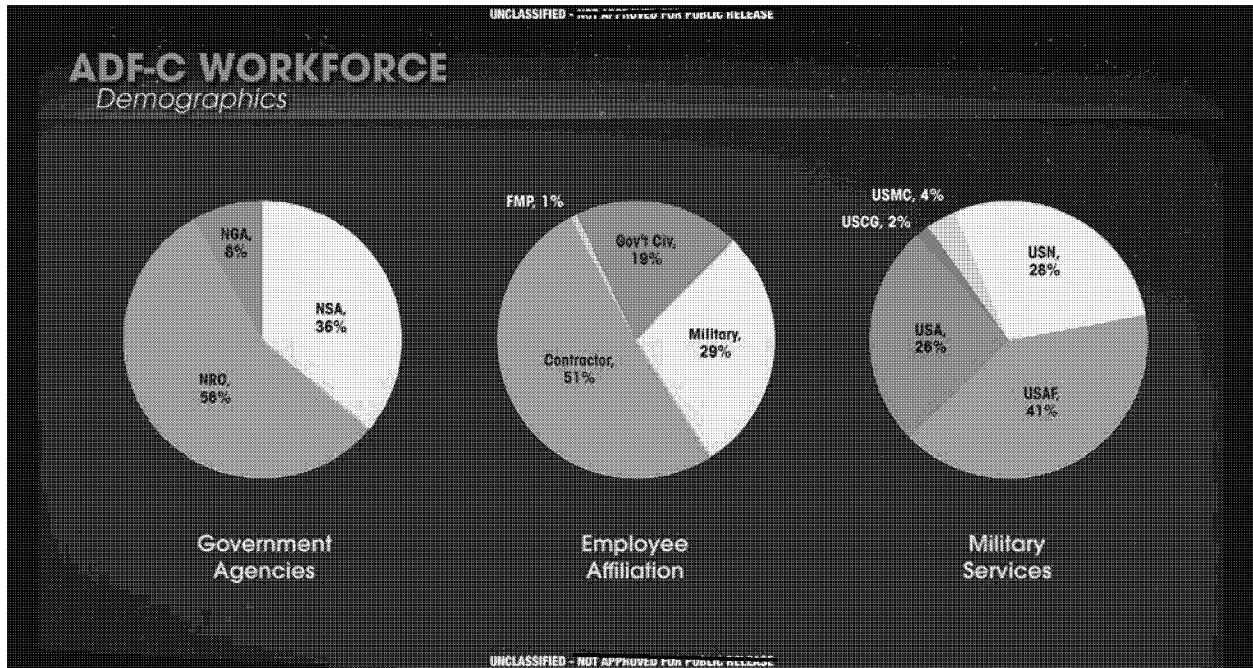
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I think it's important for you all to know a little about the ADF-C demographics regarding the 3700+ people here. (Go through the three pie charts)

I've talked a lot about what the Intelligence Community is and how the ADF-C is part of the IC, but there is another community which is just as important...our local community. We are all community members – we are all a part of our local community.

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## ADF-C SUPPORTS THE COMMUNITY



**BONFILS**  
Blood Drive  
Hosts 3 per year

2015 & 2016 (to date):  
828 units collected  
which assisted  
2,464 local individuals



**Food Drive**  
2015 & 2016 (to date):  
1,842 pounds donated = 9,210 meals  
\$2,480 in online donations = 9,920 meals



**CFC**  
Combined  
Federal  
Campaign

The world's largest  
and most successful  
charity campaign -  
benefitting more  
than 20,000 local,  
national and  
international  
charities

ADF-C Joint Color Guard



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The ADF-C is a proud supporter of the local community and here are just a few ways that we participate. (read through slides)

Even this facility – Mountainview – as a Military Construction project – we helped support the local community in many ways – Actually over \$88M of the project’s \$140M budget went to Colorado-based businesses.

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## VISITORS & FORUMS

*at the ADF-C*

ADF-C hosts thousands of Distinguished Visitors, dozens of major forums, and nearly 20,000 working-level visitors on a yearly basis.

Recently honored guests:

- Director, National Intelligence — *Honorable James Clapper*
- Deputy Secretary of Defense — *Honorable Robert Work*
- Director, National Reconnaissance Office — *Ms. Betty Sapp*
- Commander, U.S. Cyber Command — *Admiral Michael Rogers*  
Director National Security Agency  
Chief Central Security Service
- Director National Geospatial-Intelligence Agency — *Mr. Robert Cardillo*
- Deputy Director, Undersecretary of Defense – Intelligence — *Mr. Todd Lowery*
- Deputy Secretary for Intelligence and Security, — *Mr. Steve Meakin*  
Australian Department of Defense
- Deputy Chief of Staff for Intelligence Surveillance and — *Lt Gen Robert Otto*  
Reconnaissance, USAF
- Office of Management & Budget Monitor — *Mr. Matthew O'Kane*
- House Armed Service Committee, Chairman Strategic Forces Subcommittee — *Congressman Mike Rogers (R-AL)*







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**Although I can't get into specifics of our missions here, the most important thing to know is we get data and integrated intelligence to our users and customers. That includes warfighters serving in harm's way, agencies and departments in the Intelligence Community all the way to the State Department and the White House all in support of National Security. Our integrated intelligence supports national security which boils down to keeping the United States and our Allies safe.**

**With that, what we do at the ADF-C just happens to bring in some of our very important users and customers that work with us. Last year we hosted thousands of distinguished visitors and 15 major forums. Many of our DV's are Senior Executive Service Intelligence Officers, Flag Officers in the Department of Defense, Agency Directors, even Congressional Representatives. (go through the list)**

**I want to wrap up our presentation with another short video that helps you understand how the ADF-C is valued by our principal senior leaders. Some of you met them at the Mountainview/Building E Ribbon Cutting back in June. We also had several of our principals here during my Change of Command and in July, Director Clapper was here and had a Town Hall with our workforce. So let's take a look.**

**Roll Agency Director and DNI Video Clip**



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So with that...we hope you learned a little bit more about the ADF-C – how we fit into the Intelligence Community. How our leadership appreciates coming to Denver, being a part of our local community and also how much they value the missions of the ADF-C.

I'll say it's a pretty neat place here, the ADF-C, with many experts and intelligence officers working together. We are proud to be a part of Team Buckley and the Aurora Defense Council and thank all of you for being part of our community too.

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