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WASHINGTON, D.C.

THE NRO STAFF

28 August 1969

MEMORANDUM FOR DR. MC LUCAS

SUBJECT: Interdepartmental Contingency Planning

Objective:

To insure timely, effective interdepartmental contingency planning.

Background:

At the 14 August 1964 meeting of the Interdepartmental Contingency Planning Committee (ICPC), it was agreed to establish an ICPC Secretariat and an ICPC Contingency Working/Action Group (CW/AG). Subsequently, the functions of the Secretariat and the CW/AG were established as follows:

Functions of the ICPC Secretariat

1. Respond to the needs of the Chairman, ICPC; the ICPC members; and responsible Program Offices in effecting coordination necessary to obtain committee consideration and approval of all contingency plans.
2. Insure, on behalf of the Chairman, ICPC, that contingency plans have been prepared, considered, and approved by the ICPC for all overhead reconnaissance operations.
3. Insure periodic review of all contingency plans to assess their adequacy in light of current circumstances.
4. Prepare agenda and minutes covering all meetings of the ICPC, maintain for the Chairman a complete dossier of all correspondence relating to committee consideration and approval of contingency plans, handle other items of general committee business.

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IDEALIST TAGBOARD

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5. Insure that the Chairman, committee members, and responsible Program Offices are kept fully informed on matters relating to the business of the committee.
6. Perform such other tasks relating to contingency planning as the Chairman may direct.

Functions of the ICPC Contingency Working/Action Group

1. In the event of a contingency incident, the Contingency Group will monitor closely all actions taken to insure that the contingency plan is adequate to the particular event.
2. In the event the contingency plan is not fully adequate to the particular event, will advise DNRO immediately, in addition to recommending what further action is required.
3. Will be responsive to the DNRO in the event of a contingency incident and, where necessary action requires inter-departmental coordination or cooperation, will be the organization to take such action.
4. Will maintain a complete dossier for the DNRO with respect to all contingency incidents.
5. With the assistance of the ICPC Secretariat, will insure that the Chairman, ICPC members, responsible Program Offices, and other appropriate U. S. Government officials are kept informed regarding contingency incidents.
6. At the conclusion of a contingency incident, will review the existing contingency plan in light of the experience gained and will recommend to the ICPC such changes as are appropriate.
7. At the direction of the ICPC, the DNRO, or responsible Program Offices, will assist in the actual preparation of contingency plans.

The present constituency of the ICPC, the ICPC Secretariat, and the CW/AG is listed below.

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Constituency  
of the  
Interdepartmental Contingency Planning Committee

<u>Organization</u>	<u>Name</u>
DNRO	Dr. John L. McLucas, Chairman
White House	Mr. Frank M. Chapin
State Department	[Redacted]
CIA	Brig. Gen. Donald H. Ross
JCS	Brig. Gen. Ralph D. Steakley
DIA	[Redacted]

Secretariat

NRO Staff	Col. Lew Allen, Jr.
	[Redacted]
	Lt. Col. Arthur M. Haskins, Jr.

(b)(3)

Advisors

USAF (SAFOI)	Brig. Gen. Henry L. Hogan, III
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ICPC Contingency Working/Action Group

State Department	[Redacted]
CIA	
DIA	
NRO Staff	
Alternate	
	Lt. Col. Arthur M. Haskins, Jr.

A review of Secretariat records indicates that a meeting of ICPC principals has not been held since 24 March 1966. Since that date, timely coordination and approval of proposed contingency plans have been effected through the CW/AG via secure telecon or message traffic.

On 5 August 1969, however, the 303 Committee approved a proposed IDEALIST photographic mission of Muong Soui, Laos,

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to be conducted while a U-2R was at Ban Takhli on a deployment exercise, during the period of 6 through 15 August. On 6 August 1969, the Director, CIA Reconnaissance Programs, forwarded to the ICPC Secretariat a proposed contingency plan covering the Muong Soui mission. This plan was immediately relayed to members of the ICPC along with a request for expeditious action.

Responses to this request were sluggish and, in at least one instance, not forthcoming. Although no harm was done in this particular case because the Muong Soui overflight was contingent upon favorable weather conditions that never developed, the situation does give rise to a question as to whether the ICPC, CW/AG, and Secretariat are fulfilling their prescribed functions in a timely, effective manner.

Contingency planning covering SR-71 overflight of North Korea was last reviewed by the ICPC in March 1968; planning covering the ChiNat U-2 operations was last reviewed by the ICPC in January 1965; planning covering satellite overflight was last reviewed by the ICPC in March 1965; and, although the TAGBOARD contingency plan appears to be up-to-date, and the AQM-37A contingency plan is ready for processing, planning covering the 147/154 drones is not complete and has not been approved by the ICPC.

Recommendation:

In view of the above, I suggest that it would be appropriate for the ICPC principals to meet and discuss these vital issues.

Consequently, I recommend that you sign the attached memorandum to members of the ICPC

- a. Re-emphasizing the need for current contingency plans reflecting a fully coordinated U. S. Government position through the approval of the ICPC,
- b. Requesting that all outdated plans be revised immediately, and

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c. Notifying the ICPC principals of your intention to call a meeting in early September.



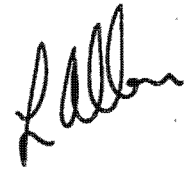
Arthur M. Haskins, Jr.  
Lt. Colonel, USAF  
Deputy Assistant for Security



Attachment  
Proposed Memo for ICPC

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SS-4  
Yost  
18/29

JRM  
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