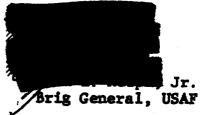
## DEPARTMENT OF THE AIR FORCE OFFICE OF THE SECRETARY

#### MEMORANDUM .

2 July 1973

### NOTE FOR DR. McLUCAS

I have discussed this at length with Lt Col Hofmann and suggest this approach. Please note that Dr. Hall's memo (Tab B) only asked for a point of contact. I suggest that the NRO volunteer a member to the steering group and that the appropriate level is Bob Singel. Fritz Hofmann will be the NRO point of contact for working matters. Since Bob was on leave last week I have not spoken to him about this.





SIGNATURE
APPROVAL
COMMENTS
COORDINATION
ACTION
INFORMATION

Rece Shady

Bit Jugal to participate

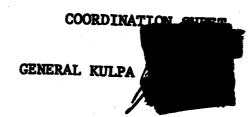
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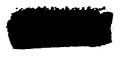
COMMENTS/DIRECTION:

TOP, SECRET

SSO AND SPO HANDLING ONLY

Signed





## (S) NATIONAL RECONNAISSANCE OFFICE WASHINGTON, D.C.



OFFICE OF THE DIRECTOR

July 5, 1973

MEMORANDUM FOR THE ASSISTANT SECRETARY OF DEFENSE (INTELLIGENCE)

SUBJECT: Study of Peripheral Reconnaissance Activities

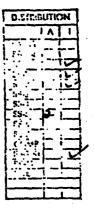
This is in response to your letter of June 21, 1973 66184-73).

Mr. Robert D. Singel, Deputy Director, National Reconnaissance Office will be our member of the group supporting the "Study of Reconnaissance Operations."

Lt Colonel Frederick L. Hofmann will be the contact point on the NRO Staff for providing specific inputs as they are needed in the conduct of the study.

Although the title of your letter refers to peripheral reconnaissance activities, I note that our primary area of responsibility is overhead reconnaissance of denied territories. It is in this context that we forecast our activities to the 40 Committee and will provide inputs needed for your study.









### TOP SECRET



## -(S) NATIONAL RECONNAISSANCE OFFICE WASHINGTON, D.C.

THE NRO STAFF

June 29, 1973

MEMORANDUM FOR DR. McLUCAS

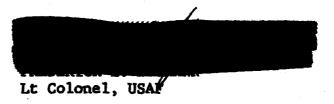
SUBJECT: Study of Reconnaissance Operations

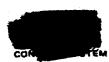
The memorandum from Dr. Kissinger (TAB A) asks for a fairly comprehensive look at reconnaissance operations. Dr. Hall's memorandum at TAB B asks for our support.

The ASD(I) people are presently assembling data for the study; specifically, the characteristics of specific collection systems, the relative worth of different collection platforms and costs. Teams have been established to look at the volume of data collected versus requirements and alternatives for better satisfying requirements. Additional teams may be formed.

The letter at the right appoints Mr. Singel to serve with General Davidson. Because several people on the Staff will probably be required to provide inputs to the study, a single working point of contact is named.

RECOMMENDATION: That you sign the letter at the right.





TOP SECRET

# THE WHITE HOUSE

June 5, 1973

MEMORANDUM FOR:

SUBJECT:

Study of Reconnaissance Operations

The President has directed that a study be made of our reconnaissance operations to insure the validity and priority of the intelligence requirements, that collection requirements are at a level consistent with those requirements, and that risks to vulnerable collection operations are properly assessed and kept under review prior to and during the missions involved.

The study should cover those airborne, surface, overhead reconnaissance operations currently subject to monthly approve by the 40 Committee and those operated in Southeast Asia. It should consider justification for COMINT, ELINT and imagery collection, the potential for use of overhead and unmanned platforms in lieu of peripheral and manned ones, the balance of priority and merit against risk and costs, response to incidents, and other topics pertinent to establishing confidence that the operations proposed serve essential purposes and are conducted with maximum effectiveness.

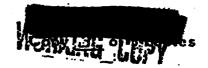
Since the bulk of the reconnaissance operations are conducted in respons to the requirements of the Unified and Specified Commands, the Secreta of Defense is requested to organize and conduct this study, insuring that the Director of Central Intelligence is consulted with regard to the usefu ness of the intelligence product derived from these operations. The completed study, with findings and recommendations, should be submitt by July 30, 1973, to the 40 Committee for review and preparation of a report to the President.

Henry A. Kissinger

ce: Chairman, Joint Chiefs of Staff

TOP SECRET

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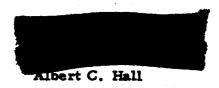
### ASSISTANT SECRETARY OF DEFENSE WASHINGTON, D. C. 2030

2 1 10% 1973

MEMORANDUM FOR DIRECTOR, NATIONAL RECONNAISSANCE OFFICE

SUBJECT: Study of Peripheral Reconnaissance Activities (U)

- -(S) Dr. Kissinger has tasked the Secretary of Defense to take the lead in organizing and conducting a "Study of Reconnaissance Operations". This study should address those resources reported in the Monthly Reconnaissance Book which are subject to approval by the 40 Committee as well as all SEA reconnaissance activities.
- (U) Secretary Clements has asked me to initiate this effort. and in response to his tasking, I am establishing a Steering Committee to assure that the proper inputs are provided, milestones achieved and that the product is responsive to the White House needs. Lieutenant General Davidson, DASD(R&M), will serve as chairman of this group, He, or other committee members, will be asking for support from your office.
- (U) I have requested assistance from the Director, NSA and the Chairman, JCS in this review. I would appreciate it if you would provide all possible support and assistance. Please provide the names of your points of contact to Lieutenant General Davidson as soon as possible.





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