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MEMORANDINI FOR : Under Secretary of the Air Force

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: NRO Satellite Operations Office

REFERENCE

: Memorandum for Deputy Director (Research), CIA, from Under Secretary of the Air Porce. dated 15 June 1962,

Subject as above 77-62)

- 1. I am in complete agreement with your concept as expressed in your 15 June memorandum for holding final control of estellite mission planning and the matching of intelligence collection requirements and satellite collection capabilities in Washington. Because of the high national importance, the sensitivity of these activities, and the need for regid and precise response to the interests of the highest governmental levels, I believe such control can be usefully controlized in a single location in the Pentagon although information contare might be desirable in Langley as well. I also concur with your views that the present CORCMA type setup, is desirable and that we should avoid the duplication of the existing computerized setup at Sunnyvale with similar facilities in Washington. With the more advanced systems permitting specific on-orbit target selection, this may, however, necessitate greater control on the West Coast.
- 2. In order to preserve and insure the continued cooperation and coordination between DCD and CIA in these matters, and to best utilize our available assets, it is definitely in order, as you suggest, to staff the satellite operations center with career personnel from both the Air Force and CIA, and, for some programs, Army or Mavy personnel may be desirable and necessary.
- 3. I have but two observations with regard to implementation of the satellite operations center:
  - a. So fer as I am aware the operational control function of the programs directed by General Greer and of the CONCHA-MEMAL program is being performed well. Therefore, I would question the need for great urgency in any transference, physical or organizational, in the present arrangements for these programs. I should prefer to make such changes at more leisure with attendant greater confidence that no procedural

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mishap would occur during such change. This does not mean, however, that joint planning must not be undertaken expeditiously to prepare for operational control of progress scheduled for initial operation in forthcoming months.

- b. Second, although you suggest the COMMEA-MEMAL operational planning team as a nucleus, I would velocus augmentation from personnel of General Green's staff who are concerned with such problems, particularly those individuals responsible for payload operational planning. While a good deal of experience has been gained from COMMEA program operations, I would be greatly surprised if significant contributions could not be obtained from programs under General Green's direction despite their relative operational youth. In addition, the very small staff now corrying out this function is urgently needed to handle the workload of the present heavy summer COMMEA schedule. When the planning, facilities, and training are completed the necessary personnel could be transferred to the personnent EMO center.
- 4. We have found that a senior officer and deputy combination is essential to maintain the necessary 24-hour control of operations during satellite missions. Therefore, I would suggest that beginning at once an Air Force senior operations officer be designated to participate initially as an observer, but quite soon as a participant in the real time operational decisions needed for the COMMA-MUMAL missions. This logically could precede and prepare for a senior Air Force officer and a senior CIA cereer official serving as alternates in operational decision-making for satellite reconnaiseance missions within the EMO operations center.
- 5. In conclusion, it must be understood and agreed that operational control of satellite recommissance by this means should be confined to satellite programs and not expended in the future to include certain other activities. I believe that the operational control center for such aircraft programs as TACKLE, etc., should be maintained in the Langley head-quarters.

Signed Herbert Scoville. Jr.,

HERERT SCOVILL, JR. Deputy Director (Research)

