

MEMORANDUM

OFFICE OF THE SECRETARY

Al Flap

We need something like this to
make it clear to all ~~that~~ involved
that a high level of security is
required and the ~~the~~ public
statements should follow this
line. Schreier should see it
before his weekend TV interview.

H. Brown

DEPARTMENT OF THE AIR FORCE
OFFICE OF THE SECRETARY

MEMORANDUM

18 Oct

Col Wortman

We must go the
full-time assignment of
1 man to work in
Gen Evans area:

a. Am committed to
both J.M. and H.E;

b. I believe it is the
only sure way to fulfill
our NRO responsibilities.

JS

~~SECRET~~

Handwritten:
Skive
For General Stewart's
Eyes Only - No RF

28 September 1965

Functions: NRO Staff
Functions: MOL ✓

MEMORANDUM FOR GENERAL STEWART

SUBJECT: Your Relationship to the DORIAN Program

During the next few months you will be witness to a continuing dialogue between Generals Evans and Martin over the DORIAN Program. The basic positions of these gentlemen are poles apart and are essentially these:

General Evans: "If I'm running the MOL Program, I expect to run all parts of it and to direct all participants."

General Martin: "The DORIAN Program is run by the Director, NRO. My guidance and direction comes solely from him."

These differences are fundamental and may be irresolvable. Parenthetically, General Martin seems to be much closer to General Schriever than to General Evans in arriving at a solution.

I believe that our office will be wise to avoid this debate. After all, the principals are both our friends. Their management dilemma is a predictable outgrowth of the rejection of our Program E solution, proposed last January.

I also believe that we must maintain the organizational integrity of SAFSS during this debate. This must be done in the most realistic terms. Any effort to blur the distinction between SAFSL and SAFSS is a wasting effort which, in the long run, will inevitably displease both Generals Martin and Evans and place us squarely in the middle of the debate. Specifically, I see very little stability in an arrangement where we pretend a MOL-man is really part of your office or where we try to make one of your employees half SL and half SP.

What is the basic problem, i. e., what is your SAFSS obligation to SAFSL? Our responsibilities with respect to the MOL Program were spelled out in some detail in Mr. Zuckert's memorandum of 24 August 1965 to the Secretary of Defense. As the program has

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DORIAN

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evolved, it has become clear that General Martin prefers to work through SAFSS in conducting DORIAN, and therefore, General Evans must rely on us to keep him advised of the status and progress of this part of the program. I think we have carried out our prescribed responsibilities rather effectively. The question now is how we keep General Evans current on DORIAN status.

The answer is surprisingly simple (so simple that it is bound to create some argument). We point to one man on your staff -- I suggest Dave Carter -- and say "Keep General Evans and me current on DORIAN." Dave can deliver on that order in a very short time. He can keep you and General Evans current, after that, at the expenditure of 1/10 of a man or less. And by "current," I mean overwhelmed with data and information.

This solution has the following positive features:

1. It keeps both SAFSS and SAFSL informed on DORIAN progress.
2. It satisfies General Martin's desire for an SAFSS focal point.
3. It satisfies General Evans because it utilizes Dave Carter, in whom he has trust and confidence.
4. It maintains the integrity of your staff.
5. It conserves people.
6. It maintains the integrity of the program management arrangement, so recently approved.

I think it's worth a try.

Paul E. Worthman
PAUL E. WORTHMAN
Colonel, USAF

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