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MEMORANDUM FOR THE SECRETARY OF DEFENSE
DIRECTOR, CENTRAL INTELLIGENCE AGENCY ←

Following recent discussions, an examination of the NRO has been undertaken, to seek ways of insuring the best use of the talents and resources of both DOD and CIA. At a meeting on 7 November 1963, General Carter, Dr. Wheelon, and [redacted] of the CIA reviewed with me and with Mr. Kiefer, Deputy DNRO, the organizations, responsibilities, and technical capabilities of (1) the NRO Staff, (2) the NRO Program A under [redacted] and Deputy Commander, AF Space Systems Division, (3) the NRO Program B under [redacted] Colonel, USAF, now on duty with the CIA under the Deputy Director for Science and Technology (DDS and T), and (4) the organization of the DDS and T, CIA.

As this review showed, to a considerable degree at present, the offices of the NRO are staffed by mixed groups. Participation by Air Force personnel in Program B is extensive. In the key positions, the NRO Staff has 21 military officers assigned. Of this number, 18 are Air Force, of whom four have had previous assignment with CIA, and two come from the Navy and one from the Army. In addition, there are three CIA senior career employees and one career employee from NSA. Program A has two CIA career employees, one Navy and one Army officer, out of a total direct staff of 16. Approximately 130 SSD and [redacted] technical personnel provide full and part time support to the Director of Program A.

At the meeting of 7 November, I outlined several management functions in which I felt the NRO needed strengthening and suggested some in which the contributions of qualified personnel with substantial previous experience in the CIA would be particularly useful. Specific recommendations in this regard

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on the staff of the Director, Program A. I believe that the workload is such that this will require assigning another CIA contracting officer to Program A. If so, this is a fourth post which should be filled as soon as possible.

The two positions on the NRO Staff will be physically located in the Pentagon. The assignments with the Staff of the Director, Program A, will be on the West Coast.

I do not consider that the assignments proposed are for purposes of liaison. Personnel selected for the posts recommended above are to be assigned on the strength of the constructive contributions they can make to the NRP. They will be expected, as in the case of all NRO personnel, regardless of parent organization, to serve under the direct supervision of the NRO office to which they are assigned. NRO supervisors will be responsible for performance of the personnel assigned to them.

I do not believe that the assignments suggested here are the last in which the experience and background of CIA employees will prove valuable. Other actions now in process with respect to CORONA management, and in connection with Staff functions in support of advanced planning, may bring up further specific requests for nominations from the CIA. As personnel are rotated after their normal tours of duty, I shall continue to examine all sources for the best qualified replacements.

Signed

BROCKWAY McMILLAN
Director
National Reconnaissance Office

cc: Deputy Secretary of Defense

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