

copy [redacted]

5 November 1958

MEMORANDUM FOR: Special Assistant to the Director
for Planning and Development [redacted]

SUBJECT: [redacted]

Quoted below is a note left for me by [redacted] concerning subject cable:

"1. As pertains to Generals Haugen, Melvin (ARDC), McNickle and [redacted] I do not agree with Sheppard's recommendation for the following reasons:

- a. ARDC and BMD have been feuding for quite some time.
 - b. Recently the situation was aggravated by a number of minor events such as exchanges of correspondence and views (top level) concerning prerogatives, responsibilities, command channels, etc. A major aggravation occurred when ARDC and ARPA got in bed together on a new missile rocket project, leaving BMD completely out of the picture. Reason for the latter was existing work load as compared to facilities and personnel, existing high appropriations, etc., at BMD.
2. It appears in general that:
- a. ARPA and ARDC have decided to join forces to protect mutual interests.
 - b. NASA and ARPA are feuding and this will extend to ARDC and BMD. With all hands jockeying for position, it is difficult to say, as far as personalities are concerned, who is playing ball with who.
 - c. Conversations with various people very closely associated with the problems feel that NASA could very easily end up as the big stick in the business.

This document contains information referring to Project GERALD

3. The nature of the TXK, the level of people mentioned and the insinuations indicate danger signals to me as far as the Project is concerned. It seems to me that it would be good sense to stay out of any feud, so as not to get caught in the middle and instruct Sheppard to do this type of business verbally and personally. For the project to have this type of thing in writing and in its files is not a good policy.

4. Relationships with ARDC must be maintained so that the "powers that be" can be assured that proper coordination exists, that there is no duplication of effort, and that the Project meets valid requirements of the entire intelligence community. The people referenced, if not briefed, can be a tremendous obstacle if only through passive resistance. ARDC is on record as being against ITEK. Their new association with ARPA puts them in a position to discuss projects, areas of interest, etc., on a daily personal basis. In the past, their interest in the reconnaissance intelligence area has been second to everything else and a matter of convenience to justify budgets, etc."



Colonel USAF
Director of Operations

In view of above you might want to consider this subject prior to my impending visit to BMD, as well as considering  comments for preparation of a reply to Col. Sheppard's cable.



Lt. Col., USAF
Deputy Director Operations

