We're still working with the program office to get the current PMP, current and all previous Acquisition Board charts. I do have the attached Acquisition Board charts, I just don't have confirmation on whether or not there are additional or previous chart packages in addition to this one.

Because this contract started as a CPIF/CPAF, we have the original Incentive Fee and Award Fee Plans that I sent with the basic contract, but those don't exist after the transition to Firm Fixed Price. For this reason, the last 2 years' worth of fee determination letters and briefings for this program do not exist either.

As I said, we're running down the documents listed above as well, and we'll get those to you ASAP.

This is the last email for today :) I'm out on leave through next week, but [REDACTED] is here and helping coordinate the efforts I've outlined. Please let us know if you have any additional questions.

V/R

[REDACTED]
Delta Milestone B
Joint Intelligence Acquisition Board

Communications Systems Directorate
18 October 2012
(U) Agenda

+ (U) Purpose and Background
+ (U) Accomplishments Since Milestone B and Risk Assessment
+ (U) Baseline Changes Since Milestone B
+ (U) Acquisition Strategy
+ (U) Funding
+ (U) Changes Required to the Program Management Plan (PMP)
+ (U) Summary and Recommendations
(U) Purpose and Scope

+ (S//TK//REL) Purpose
  + final measurement baseline via updated Program Management Plan (PMP)
  + Gain concurrence to modify contract to Fixed Price (FP)

+ (S//TK//NF) Scope
  + Changes since Milestone B only
  + Impacts of changes due to FP conversion
  + Impacts of

---

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## (U) Delta MS-B Entrance Criteria

<table>
<thead>
<tr>
<th>ICPG 30 1.1 Phase B Entrance Criteria</th>
<th>Delta MS-B Entrance Criteria</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Draft updated Program Management Plan in accordance with IC acquisition policies</td>
<td>Updated Program Management Plan (PMP)</td>
</tr>
<tr>
<td>• Updated Acquisition Strategy and Plan</td>
<td>Updated Acquisition Strategy and Plan</td>
</tr>
<tr>
<td>• Updated Systems Engineering Management Plan (SEMP)</td>
<td>SEMP</td>
</tr>
<tr>
<td>• Updated Test/Evaluation Master Plan (TEMP)</td>
<td>TEMP</td>
</tr>
<tr>
<td>• Updated Concept of Operations (CONOP)</td>
<td>Updated CONOP</td>
</tr>
<tr>
<td>• Updated Security Classification Guide</td>
<td>Updated Security Classification Guide</td>
</tr>
<tr>
<td>• DNI Independent Life Cycle Cost Estimate and Affordability Assessment</td>
<td>To be completed by ODNI/SRA</td>
</tr>
<tr>
<td>• Independent Program Assessment (IPA)</td>
<td>Updated IPA</td>
</tr>
<tr>
<td>• Preliminary Design Review (PDR) Completion</td>
<td>Successful completion of MA PDR</td>
</tr>
<tr>
<td>• Risks Identification and Mitigation Plan</td>
<td>Risks Identified with appropriate mitigation plans</td>
</tr>
<tr>
<td>• IC Enterprise Architecture Compliance</td>
<td>IC Enterprise Architecture Compliance</td>
</tr>
<tr>
<td>• Information Support Plan (ISP)</td>
<td>Updated to include new design and interfaces and included in Updated System Architecture deliverable</td>
</tr>
<tr>
<td>• Security &amp; Counterintelligence Assessment</td>
<td>Updated Security, Vulnerability &amp; Counterintelligence Assessments</td>
</tr>
<tr>
<td>• Validated Requirements Document</td>
<td>Updated Statement of Capabilities for Phase B (SOC-B) for inclusion of new capabilities, RPMs, thresholds, and objectives</td>
</tr>
</tbody>
</table>

(U) All Delta MS-B Entrance Criteria Met
Page Denied
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# Program Leadership

- Program Director
- Deputy Program Director
- Chief Systems Engineer
- Contracting Officer
- Program Manager
- Deputy Program Manager

<table>
<thead>
<tr>
<th>Position</th>
<th>Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Director</td>
<td>Program Management</td>
</tr>
<tr>
<td>Deputy Program Director</td>
<td>Program Management</td>
</tr>
<tr>
<td>Chief Systems Engineer</td>
<td>Systems Planning, Research, Development, and Engineering</td>
</tr>
<tr>
<td>Contracting Officer</td>
<td>Contracting</td>
</tr>
<tr>
<td>Program Manager</td>
<td>Program Management</td>
</tr>
<tr>
<td>Deputy Program Manager</td>
<td>Program Management</td>
</tr>
</tbody>
</table>

(U) Experienced, qualified personnel in all key leadership positions
(U) Agenda

+ (U) Purpose and Background
+ (U) Accomplishments Since Milestone B and Risk Assessment
+ (U) Baseline Changes Since Milestone B
+ (U) Acquisition Strategy
+ (U) Funding
+ (U) Changes Required to the Program Management Plan (PMP)
+ (U) Summary and Recommendations
(U) Summary of Accomplishments Since MS-B

(U) Key program management documents updated

(S//TF//NF) All requirements changes due to are in baseline

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(U) Technical Accomplishments Since MS-B

(U) Design is mature

(b)(1)

(b)(3)
(U) Agenda

+ (U) Purpose and Background
+ (U) Accomplishments Since Milestone B and Risk Assessment
+ (U) Baseline Changes Since Milestone B
+ (U) Acquisition Strategy
+ (U) Funding
+ (U) Changes Required to the Program Management Plan (PMP)
+ (U) Summary and Recommendations
(U) Requirements Changes Since MS-B
(U) Agenda

+ (U) Purpose and Background
+ (U) Accomplishments Since Milestone B and Risk Assessment
+ (U) Baseline Changes Since Milestone B
+ (U) Acquisition Strategy
+ (U) Funding
+ (U) Changes Required to the Program Management Plan (PMP)
+ (U) Summary and Recommendations
(U) Acquisition Strategy
(U) Comparison With Similar Fixed Price Programs
(U) Factors in Selection of FP Contract Type (1 of 2)

(U) Requirements and risks are understood
(U) Factors in Selection of FP Contract Type (2 of 2)

(b)(1)
(b)(3)
(b)(4)

(U) Program meets criteria for fixed price contract type

(b)(3)
## (U) Contract Conversion Schedule

<table>
<thead>
<tr>
<th>Event</th>
<th>(b)(3)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contract Review Panel (CRP) Approval</td>
<td></td>
</tr>
<tr>
<td>Acquisition Strategy Council &amp; J&amp;A Approval</td>
<td></td>
</tr>
<tr>
<td>Coordination on RFP package</td>
<td></td>
</tr>
<tr>
<td>Release RFP</td>
<td></td>
</tr>
<tr>
<td>Shoulder to Shoulder discussions (Government Approved Plan Review)</td>
<td></td>
</tr>
<tr>
<td>Proposals Due</td>
<td></td>
</tr>
<tr>
<td>Technical Evaluation</td>
<td></td>
</tr>
<tr>
<td>System Delta SRR/SDR</td>
<td></td>
</tr>
<tr>
<td>SSA FP Option &amp; ICD 503 Proposal Addendum due</td>
<td></td>
</tr>
<tr>
<td>Delta PDR (D/COMM DA)</td>
<td></td>
</tr>
<tr>
<td>Receive updated GFX List from (b)(3)</td>
<td></td>
</tr>
<tr>
<td>Deliver Formal Technical Evaluation to Office of Contracts (b)(3)</td>
<td></td>
</tr>
<tr>
<td>Prepare and Receive Negotiation Clearance from Office of Contracts</td>
<td></td>
</tr>
<tr>
<td>Negotiations</td>
<td></td>
</tr>
<tr>
<td>Receive Confirmation of Negotiations from Office of Contracts</td>
<td>(b)(3)</td>
</tr>
<tr>
<td>Prepare and Receive Business Clearance from Office of Contracts</td>
<td></td>
</tr>
<tr>
<td>Definitization and Modify Contract</td>
<td></td>
</tr>
<tr>
<td>Fixed Price Contract Start</td>
<td></td>
</tr>
</tbody>
</table>
(U) Agenda

+ (U) Purpose and Background
+ (U) Accomplishments Since Milestone B and Risk Assessment
+ (U) Baseline Changes Since Milestone B
+ (U) Acquisition Strategy
+ (U) Funding
+ (U) Changes Required to the Program Management Plan (PMP)
+ (U) Summary and Recommendations
(U) Funding

(U) Program Office budget closes with minimum required margin
(U) Agenda

+ (U) Purpose and Background
+ (U) Accomplishments Since Milestone B and Risk Assessment
+ (U) Baseline Changes Since Milestone B
+ (U) Acquisition Strategy
+ (U) Funding
+ (U) Changes Required to the Program Management Plan (PMP)
+ (U) Summary and Recommendations
(U) Changes to PMP – Performance
(U) Changes to PMP – Schedule

(U) Yellow highlights indicate changes to Schedule Baseline Goals table

+ New CDR date reflects contractor's proposal
+ Launch dates reflect budgeted launch dates; threshold launch dates represent of total schedule
+ "Original Baseline" dates reflect Interim Baseline which was never formally established (consistent with original Phase B ADM direction)

(U) Schedule changes driven by adoption of commercial-like approach
(U) Changes to PMP – Cost

+ (U) Yellow highlights indicate changes to Cost Goals table
+ “MSA Acquisition” costs includes space acquisition, storage, ground acquisition, and support contractors
+ “Other Government Costs”

+ (U) No other changes required to PMP

(U) Cost reductions driven by scope reductions, shorter schedule, use of commercial practices, and streamlined launch and initialization
(U) Agenda

+ (U) Purpose and Background
+ (U) Accomplishments Since Milestone B and Risk Assessment
+ (U) Baseline Changes Since Milestone B
+ (U) Acquisition Strategy
+ (U) Funding
+ (U) Changes Required to the Program Management Plan (PMP)
+ (U) Summary and Recommendations
(U) Summary

+ (U) Program has performed well since inception
+ (S//T//K//N//F) Changes required by [REDACTED] understood and defined
  + No additional changes expected and no future milestone reviews planned
+ (U) Risks are understood, manageable, and appropriate to contract type
+ (U) Available funding closes under proposed price with margin
+ (U) Multiple reviews have found program to be executable
(U) Recommendations

+ (U) Sign ADM concurring with modification of contract to Fixed Price
  + Allows [redacted] to definitize contract mod within framework described at this review

+ (S//TK//REL) Approve Program Management Plan (PMP)
  + Establishes final baseline for [redacted]
(U) Acquisition Approvals Since MS-B
(U) Proposed vs.

(U) DNRO has committed to align booster availability with vehicle delivery dates

(U) Adequate program margin exists to cover potential storage costs