

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Wednesday, May 04, 2016 4:24 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO document request

(b)(3)

(b)(3) 31 USC § 711

It's good to be back! As you may know, New Orleans is known for its food. Another few days there, and I would have needed an entirely new wardrobe.

Thank you for the address. I'm sending some documents to you now. Please let me know if you have any questions.

Have a good day!

VR, [Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** [Redacted]  
**Sent:** Wednesday, May 04, 2016 4:03 PM  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: GAO document request

(b)(3) 31 USC § 711

(b)(3)

(b)(3) 31 USC § 711

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [Redacted]  
My high-side address is [Redacted]  
Thanks, and welcome back!

(b)(3)

(b)(3) 31 USC § 711

-----Original Message-----

**From:** [Redacted]  
**Sent:** Wednesday, May 04, 2016 03:52 PM Eastern Standard Time  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** RE: GAO document request

(b)(3)

(b)(3) 31 USC § 711

Good afternoon [Redacted]

In addition to this email account, do you have a high-side account where I can send information/documents to you? Please let me know. Thank you!

VR, [redacted]

[redacted]

(b)(3)

National Reconnaissance Office

[redacted]

**From:** [redacted]

(b)(3) 31 USC § 711

**Sent:** Tuesday, April 26, 2016 12:15 PM

**To:** [redacted]

(b)(3)

**Cc:** [redacted]

(b)(3) 31 USC § 711

**Subject:** [Non-DoD Source] GAO document request

Hi [redacted] I hope you had a good weekend. I'm writing to follow up on our request for various policy documents. We're having a meeting this afternoon on "access issues," and I'd like to be able to tell them that we're getting what we need. So far, we've requested: (b)(3)

- NRO Acquisition Manual excerpt related to FAR Part 16 (Types of Contracts)
- NRO profit guide
- NRO Fee Structure for Satellite Programs and any other related incentives guides for contracting/program staff
- ND 10-1, *Systems Acquisition* (ref**b**.)
- ND 10-4, *Advanced Research and Development Acquisition*, (ref**e**.)

Also, as a heads' up, we are compiling another list of documents that we need, this one containing more specific programmatic documents, that I will likely send to you this week. Many thanks for your help, it was great meeting you in person last week.

[redacted]

(b)(3) 31 USC § 711

USGAO

[redacted]

Unclassified

[Redacted] (b)(3)

**From:** Horiuchi, Richard <Horiuchir@gao.gov>  
**Sent:** Wednesday, May 04, 2016 2:23 PM  
**To:** [Redacted] (b)(3)  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: Outstanding document request, GAO engagement 100646

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hello [Redacted] (b)(3)

Did the documents get transmitted to us? I ask, since I'm TDY and don't have access to ICEmail (in case the documents were sent on the high side.)

Thanks,  
--Rich

**From:** [Redacted] (b)(3)  
**Sent:** Monday, May 02, 2016 4:16 PM  
**To:** Horiuchi, Richard  
**Cc:** [Redacted] (b)(3)  
**Subject:** RE: Outstanding document request, GAO engagement 100646

Rich -

Wanted to circle back with you. We expect to have most of our response to you tomorrow.

[Redacted] (b)(3)

**From:** Horiuchi, Richard [Caution-mailto:Horiuchir@gao.gov < Caution-mailto:Horiuchir@gao.gov > ]  
**Sent:** Thursday, April 28, 2016 6:16 PM (b)(3)  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] Outstanding document request, GAO engagement 100646

Hello [Redacted] (b)(3)

Here's what we requested during our meeting on March 23, 2016:

- NRO Acquisition Manual excerpt related to FAR Part 16 (Types of Contracts)
- NRO profit guide
- NRO Fee Structure for Satellite Programs and any other related incentives guides for contracting/program staff
- ND 10-1, *Systems Acquisition* (refb.)

Unclassified

- ND 10-4, *Advanced Research and Development Acquisition*, (ref.e.)

Again, our understanding is that these are existing documents and so we are not sure why it would take more than a month for us to receive them. I've also attached the latest email we received from [ ] relating to this request. [ ] has been a pleasure to work with.) (b)(3)

I do appreciate the fact that response timeframes to document requests will vary based on the nature of the requests. As discussed, I will have the engagement team work with [ ] to set up a meeting to (1) gain an understanding of what NRO's processes are for responding to our document requests, and (2) establish expectations for response timeframes going forward that will help enable us to provide review results to our clients in a timely manner. (b)(3)

Best regards,  
--Rich

Rich Horiuchi  
Assistant Director, Acquisition and Sourcing Management Team  
U.S. Government Accountability Office  
303-572-7443

[Redacted]

(b)(3)

**From:** Horiuchi, Richard <Horiuchir@gao.gov>  
**Sent:** Wednesday, May 04, 2016 7:54 PM (b)(3)  
**To:** [Redacted] (b)(3) 31 USC § 711  
**Cc:** [Redacted]  
**Subject:** [Non-DoD Source] RE: Status: Outstanding document request, GAO engagement 100646

Thanks [Redacted] (b)(3)  
 --Rich

**From:** [Redacted] (b)(3)  
**Sent:** Wednesday, May 04, 2016 3:00 PM (b)(3) 31 USC § 711  
**To:** Horiuchi, Richard; [Redacted] (b)(3)  
**Cc:** [Redacted] (b)(3)  
**Subject:** Status: Outstanding document request, GAO engagement 100646

Good afternoon Rich [Redacted] (b)(3) 31 USC § 711

I just sent three of the five requested documents to [Redacted] high-side email, which includes:

- NRO Acquisition Manual excerpt related to FAR Part 16 (Types of Contracts)
- NRO profit guide
- NRO Fee Structure for Satellite Programs

I'm working the final two, and will be in touch soonest. Please let me know if you have any questions. Thank you!

VR, [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

[Redacted] (b)(3)

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**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Thursday, May 05, 2016 5:07 PM  
**To:** [Redacted] (b)(3)  
**Subject:** RE: [Non-DoD Source] RE: GAO document request

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

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Hi [Redacted] got 3/5 docs. I sent a reply to your ic account, but let's coordinate details on regular internet email as I have to (b)(3) travel to check JWICS. I'm requesting a meeting with [Redacted] next week, for our respective people to discuss this and (b)(3) future doc requests. Our GC has also requested a POC in your general counsel's office for her files. I'll be in the office tomorrow if you have time to chat. Thank you!

[Redacted] (b)(3) 31 USC § 711

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**From:** [Redacted]  
**Sent:** Wednesday, May 04, 2016 3:00 PM  
**To:** [Redacted] (b)(3) 31 USC § 711  
**Subject:** RE: [Non-DoD Source] RE: GAO document request

Thank you [Redacted] They should be in your high-side email. Have a great day!

VR, [Redacted]

[Redacted] (b)(3)  
 National Reconnaissance Office  
 [Redacted]

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**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Wednesday, May 04, 2016 4:03 PM  
**To:** [Redacted] (b)(3)  
**Cc:** [Redacted] (b)(3) 31 USC § 711  
**Subject:** [Non-DoD Source] RE: GAO document request

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

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Hi [Redacted] (b)(3)  
 My high-side address is [Redacted] (b)(3) 31 USC § 711

Thanks, and welcome back!

-----Original Message-----

**From:** [redacted] (b)(3) 31 USC § 711

**Sent:** Wednesday, May 04, 2016 03:52 PM Eastern Standard Time

**To:** [redacted]

**Cc:** [redacted]

**Subject:** RE: GAO document request

Good afternoon [redacted]

In addition to this email account, do you have a high-side account where I can send information/documents to you? Please let me know. Thank you!

VR, [redacted]

[redacted]

(b)(3)

National Reconnaissance Office

[redacted]

**From:** [redacted] (b)(3) 31 USC § 711

**Sent:** Tuesday, April 26, 2016 12:15 PM

**To:** [redacted] (b)(3)

**Cc:** [redacted] (b)(3) 31 USC § 711

**Subject:** [Non-DoD Source] GAO document request

Hi [redacted] hope you had a good weekend. I'm writing to follow up on our request for various policy documents. We're (b)(3) having a meeting this afternoon on "access issues," and I'd like to be able to tell them that we're getting what we need. So far, we've requested:

- NRO Acquisition Manual excerpt related to FAR Part 16 (Types of Contracts)
- NRO profit guide
- NRO Fee Structure for Satellite Programs and any other related incentives guides for contracting/program staff
- ND 10-1, *Systems Acquisition* (ref.b.)
- ND 10-4, *Advanced Research and Development Acquisition*, (ref.e.)

Also, as a heads' up, we are compiling another list of documents that we need, this one containing more specific programmatic documents, that I will likely send to you this week. Many thanks for your help, it was great meeting you in person last week.

[redacted]

USGAO

[redacted]

(b)(3) 31 USC § 711

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Monday, May 09, 2016 4:14 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: Request: Telecon Scheduling

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[Redacted] thanks so much for providing a few times for us to meet with [Redacted] Please reserve 3pm on Thursday for us (b)(3) while I coordinate calendars on my end. Thanks, too, for answering my curiosity re: docs to the various systems. It makes sense! [Redacted]

(b)(3) 31 USC § 711

-----Original Message-----

**From:** [Redacted]  
**Sent:** Monday, May 09, 2016 04:03 PM Eastern Standard Time  
**To:** [Redacted]  
**Subject:** Request: Telecon Scheduling

Good afternoon [Redacted]

I hope you had a great Mother's Day weekend!

I'm emailing to start the coordination process for the telecon that Rich Horiuchi would like to have sometime this week. As a starting point, I'm looking at [Redacted] calendar, and the 3pm hour is free on Wednesday - Friday.

(b)(3)

Does that work for your office? If not, please suggest a different time.

Also, I wanted to respond to your question regarding sending documents on the other email system. There is good reason for this. Generally speaking, our organization rarely does work on the unclassified system. Therefore, all of what you requested, regardless of classification level, resides on



our main systems. I hope this helps - but I'm happy to discuss more if you have any questions/concerns.

Looking forward to facilitating our telecon this week. Thank you!

VR,

(b)(3)

National Reconnaissance Office

[Redacted] (b)(3)

---

**From:** [Redacted] (b)(3)  
**Sent:** Wednesday, May 11, 2016 4:41 PM (b)(3) 31 USC § 711  
**To:** [Redacted] (b)(3)  
**Cc:** Chitikila, Raj  
**Subject:** RE: [Non-DoD Source] RE: GAO review of space acquisition oversight 100289

[Redacted] - we just saw the slides, right? We haven't seen the report yet, correct? (b)(3) 31 USC § 711

Just want to make sure I didn't miss something.

**From:** [Redacted] (b)(3) 31 USC § 711  
**Sent:** Tuesday, May 10, 2016 5:47 PM  
**To:** [Redacted] (b)(3)  
**Cc:** [Redacted] Chitikila, Raj (b)(3)  
**Subject:** RE: [Non-DoD Source] RE: GAO review of space acquisition oversight 100289

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Thank [Redacted] The report should be going to DOD for the formal comment period in a few weeks, so you'll have the opportunity to see the entire report at that time and comment if needed. (b)(3)

[Redacted] (b)(3) 31 USC § 711

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**From:** [Redacted] (b)(3)  
**Sent:** Tuesday, May 10, 2016 2:51 PM  
**To:** [Redacted] (b)(3) 31 USC § 711  
**Cc:** [Redacted] (b)(3)  
**Subject:** RE: [Non-DoD Source] RE: GAO review of space acquisition oversight 100289

Good afternoon [Redacted] (b)(3) 31 USC § 711

Thank you again for sending the draft slides for us to review prior to submittal. I've facilitated a review per [Redacted] note (b)(3) below, and beyond his previous comments, we have no official comments/concerns with the slides you provided.

Please let me know if you have any questions or concerns. Thank you!

VR [Redacted]

[Redacted] (b)(3)  
 National Reconnaissance Office  
 [Redacted]

**From:** [redacted]  
**Sent:** Tuesday, May 03, 2016 10:19 AM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO review of space acquisition oversight 100289

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[redacted] were those original comments official written comments for us? If so, we haven't seen them yet. Thanks.

(b)(3)

**From:** [redacted]  
**Sent:** Monday, May 02, 2016 3:41 PM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** RE: [Non-DoD Source] RE: GAO review of space acquisition oversight 100289

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

(b)(3) 31 USC § 711

[redacted] I haven't heard anything back from folks other than my original comments, which keyed in on highlighting NRO's position within the Intelligence Community, which is included in statute (title 50), so any alternatives should weigh that heavily. Our inclusion into the DoD is by reference and executive branch policy/instruction.

**From:** [redacted]  
**Sent:** Monday, May 02, 2016 11:30 AM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** [Non-DoD Source] RE: GAO review of space acquisition oversight 100289

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

[redacted]

(b)(3)

Just wanted to check to see if you have any comments for us on our draft briefing slides.

Thanks,

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
**Sent:** Friday, April 15, 2016 11:18 AM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** RE: GAO review of space acquisition oversight 100289

(b)(3)

(b)(3) 31 USC § 711

(b)(3)

(b)(3) 31 USC § 711

[redacted] thanks so much for sending it along. [redacted] is no longer at NRO (he moved to SMC), and I was on travel last week and early this week so I missed it. I've cc'd [redacted] who is managing the GAO account at this point. Appreciate your (b)(3) resending. I didn't see anything I thought was out of sync because it doesn't mention the impact of the "Space Force" option on the NRO and its relationship within the IC.

That being said, we'll have a few folks take a look and get back to you. I'm sure we can meet your deadline.

**From:** [redacted] (b)(3) 31 USC § 711  
**mailto:** [redacted]  
**Sent:** Friday, April 15, 2016 12:49 PM  
**To:** [redacted] (b)(3)  
**Subject:** [Non-DoD Source] FW: GAO review of space acquisition oversight 100289

H [redacted] (b)(3)

Just wanted to make sure you received this email and check to see if you have any questions about our briefing and/or the review timeline. We are still planning to get our full briefing to the hill next week, and wanted to make sure the NRO had the opportunity to provide comments before it goes over, if you want to.

Thanks,  
[redacted] (b)(3) 31 USC § 711

**From:** [redacted] (b)(3) 31 USC § 711  
**Sent:** Friday, April 08, 2016 2:54 PM  
**To:** [redacted] (b)(3)  
**Cc:** Chitikila, Raj; Horiuchi, Richard; [redacted] (b)(3) 31 USC § 711  
**Subject:** GAO review of space acquisition oversight 100289

[redacted] (b)(3)

We are finalizing our briefing on space acquisition oversight, and plan to transmit the slides to our hill requesters within the next few weeks. Before we do that, we wanted to give NRO the opportunity to comment on the parts of the slides that are relevant to your agency. There will be a formal comment period later, likely in May, but this is NRO's opportunity to correct any facts we may have wrong or provide initial comments to the team. The portions of our briefing that relate to NRO are attached. Please get us any comments or corrections in writing by COB April 18.

Thanks,  
[redacted] (b)(3) 31 USC § 711

[redacted]  
Senior Analyst  
Acquisition & Sourcing Management  
U.S. Government Accountability Office

[redacted]

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Wednesday, May 11, 2016 3:38 PM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: Help: Notification Letter

(b)(3)

(b)(3) 31 USC § 711

[Redacted]

Thank you! No need for follow up – for some reason, I thought perhaps a letter had been transmitted, and I simply lost track of my copy!

I'm glad the read-in went well. As always, please let me know if you have any questions.

VR, [Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** [Redacted]  
**Sent:** Wednesday, May 11, 2016 12:07 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: Help: Notification Letter

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [Redacted]

(b)(3)

Sorry for the delay in getting back to you. As I think I mentioned to you, we are in the process of getting out a NOV to you and DOD. However, we couldn't complete our letters until we met with our requestors to obtain clarification on their request. And, we couldn't meet with them until we knew the particulars of the program. Now that we have all that done, I'm working on getting those letters approved and out the door. If you need to discuss further, I will be at our other facility this afternoon and could give you a call then-just let me know. Also, thank you so much for arranging my meeting last week. Everything went great!

V/R

[Redacted]

(b)(3) 31 USC § 711

**From:** [Redacted]  
**Sent:** Monday, May 09, 2016 11:54 AM  
**To:** [Redacted]  
**Subject:** Help: Notification Letter

(b)(3)

(b)(3) 31 USC § 711

Good afternoon [Redacted]

Unclassified

I hope you had a great weekend.

I'm piecing together transition files between me and my predecessor [redacted] as I'm consolidating, I realize that I do not (b)(3) have a copy of the notification letter for the effort you will be leading. Would it be possible for you to resend me the GAO Notification Letter for this effort?

Thank you very much.

VR, [redacted]

(b)(3)

National Reconnaissance Office

**From:** [redacted] (b)(3) 31 USC § 711  
**Sent:** Thursday, April 07, 2016 4:43 PM  
**To:** [redacted] (b)(3)  
**Subject:** [Non-DoD Source] RE: INFO: Ready for Friday

Thanks so much [redacted] and look forward to our telecom tomorrow morning. Have a great evening! (b)(3)  
R/

(b)(3) 31 USC § 711

**From:** [redacted] (b)(3)  
**Sent:** Thursday, April 07, 2016 11:36 AM  
**To:** [redacted] (b)(3) 31 USC § 711  
**Subject:** INFO: Ready for Friday

This email serves as confirmation that the GAO team, consisting of Cristina Chaplain, Richard Horiuchi, [redacted] [redacted] are cleared for NRO for Friday, 8 April, for the scheduled Overview Briefing. Furthermore, I've ensured the right folks will be present to read in Cristina and Rich after the overview briefing.

The attached directions have our address for driving purposes. However, most of the directions on that page are for on-campus. Please just let your team know to park at the visitor's entrance, and I will meet everyone there and escort to and from the conference room.

We'll plan to begin at 10:00 eastern. Please let the team know I will meet them there. I'll be at the visitor's center by 9:40/9:45.

My goal is to send you the briefing (on the other system) by COB today; if not, you'll have it first thing tomorrow morning.

Please let me know if you have any questions or concerns. Thank you!

VR, [redacted]

(b)(3)

Unclassified

[Redacted]

National Reconnaissance Office

(b)(3)

[Redacted]

**From:** [Redacted] (b)(3) 31 USC § 711

**Sent:** Wednesday, April 06, 2016 2:46 PM

**To:** [Redacted] (b)(3)

**Subject:** [Non-DoD Source] RE: Blocked Mail

Hello [Redacted] (b)(3)

Please see below for the information you requested. I thought I would make it off site today, but I'm stuck in other meetings all day. Once you pass this information to your security person, could you please let me know ASAP if there are any problems. I know Cristina [Redacted] were just there; however, I want to make sure Rich is good to go too. (b)(3) 31 USC § 711

Also, just FYI, the staffers are pleased that we will be meeting with you all on Friday. They asked about it during another meeting we were having for another review. Glad we were prepared to respond. Thanks so much and I look forward to hearing from you soon.

V/R

[Redacted]

(b)(3) 31 USC § 711

Cristina Chaplain [Redacted]

(b)(3) 31 USC § 711

Richard Horiuchi [Redacted]

[Redacted]

(b)(3) 31 USC § 711

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, May 12, 2016 11:36 AM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: Telecon Thursday/doc request

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

(b)(3)

[Redacted], I expect it will be our core team (me, [Redacted], plus my Assistant Director Rich Horiuchi, Director Cristina Chaplain, and general counsel rep [Redacted]. It's also possible our technical advisor [Redacted] may listen in

(b)(3) 31 USC § 711

We're planning to discuss timelines, protocols, and expectations for GAO requests for information.

**From:** [Redacted]  
**Sent:** Thursday, May 12, 2016 9:17 AM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: Telecon Thursday/doc request

(b)(3)

(b)(3) 31 USC § 711

Sounds good [Redacted] thank you!

How many folks do you expect to be on the line? And are there any other items I should prep my team on?

VR [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

**From:** [Redacted]  
**Sent:** Thursday, May 12, 2016 11:14 AM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: Telecon Thursday/doc request

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hi [Redacted]

(b)(3)



Let's use the call-in information below, as my team will be joining in from Denver, DC and possibly VA.

[Redacted]

(b)(3) 31 USC § 711

**From:** [Redacted]

(b)(3)

**Sent:** Wednesday, May 11, 2016 2:00 PM

**To:** [Redacted]

(b)(3) 31 USC § 711

**Subject:** RE: Telecon Thursday/doc request

Good afternoon [Redacted]

As a follow up to my voicemail.

I assume we'll just do an unclassified point-to-point telecon tomorrow. Is that a good assumption? If so, please let me know if you'll be in your office or a conf room, and we'll dial in direct. If you're unsure, let me know and I'll pass you [Redacted] unclass number.

(b)(3)

During the telecon, we'll discuss the rationale for delays, etc.

Please let me know if you have any concerns. Thank you.

VR [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

**From:** [Redacted]

(b)(3) 31 USC § 711

**Sent:** Tuesday, May 10, 2016 3:57 PM

**To:** [Redacted]

(b)(3)

**Subject:** [Non-DoD Source] Telecon Thursday/doc request

Hi [Redacted] I just wanted to confirm our telecon with [Redacted] on Thursday at 3pm Eastern. Can you provide the call-in info? Als (b)(3) our OGC has asked for:

- 1) a rationale for the delay in delivering the remaining two docs from our initial request, and
- 2) a POC in your office of general counsel.

Thank you,

[Redacted]

(b)(3) 31 USC § 711

USGAO

[Redacted]

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, May 12, 2016 3:47 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: INFO: OGC Contact Number

(b)(3) 31 USC § 711

(b)(3)

Thanks so much [Redacted]

(b)(3)

-----Original Message-----

**From:** [Redacted]  
**Sent:** Thursday, May 12, 2016 1:44 PM  
**To:** [Redacted]  
**Subject:** INFO: OGC Contact Number

(b)(3)

(b)(3) 31 USC § 711

Good afternoon [Redacted] -

Per our telecon today, our OGC contact is [Redacted]. Her unclassified telephone is [Redacted]

(b)(3)

Please let me know if you have any problems if/when you need to get in touch with her.

Thank you!

VR, [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

Unclassified

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Thursday, May 12, 2016 4:53 PM  
**To:** [Redacted]  
**Subject:** RE: Thanks for meeting

(b)(3)

(b)(3) 31 USC § 711

[Redacted] - thanks very much for the kind note. Very much appreciated.

**From:** [Redacted]  
**Sent:** Thursday, May 12, 2016 3:50 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] Thanks for meeting

(b)(3)

Good afternoon,  
I just wanted to say thanks on behalf of the team for our productive discussion today. And I wanted to make sure that [Redacted] you knew that [Redacted] in fact did "square the circle" with me on the 2 outstanding docs. Rich was interested in hearing the rationale, but we were aware thanks to [Redacted] of the restrictions of on-site access only. Many thanks, speak with you soon.

(b)(3)

[Redacted]

USGAO

[Redacted]

(b)(3) 31 USC § 711

Unclassified

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Monday, May 16, 2016 5:20 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: list of program docs--NOT official request

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

My pleasure, and thank you!

**From:** [Redacted]  
**Sent:** Monday, May 16, 2016 2:39 PM  
**To:** [Redacted]  
**Subject:** RE: list of program docs--NOT official request

(b)(3)

(b)(3) 31 USC § 711

Good afternoon [Redacted]

Thank you very much for the email / list below – very helpful. I’ve started to investigate on my end.

VR [Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** [Redacted]  
**Sent:** Friday, May 13, 2016 2:46 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] list of program docs--NOT official request

(b)(3) 31 USC § 711

(b)(3)

Hi [Redacted]

(b)(3)

I wanted to give you the early list of docs we’re planning to request for each program. I heard [Redacted] tell you to begin putting out feelers for these docs (for only program we’ve talked about so far), to see what the effort might entail. What I’m providing here is NOT an official request, and we’re not starting any “clock” for responsiveness. I just thought it might be helpful in case you didn’t get a chance to write them down while I was talking on our call yesterday. For each program we may request:

- Current Program Management Plan
- Acquisition strategies (current and past)
- Conformed contract
- Statements of work

Unclassified

- Award fee plans
- Incentive fee plans
- On-orbit fee plans
- Price negotiation memos for periods around program restructures
- Fee determination docs for periods of on-orbit issues

I hope this helps, and like I said, this is not our formal request.  
Have a great weekend!



(b)(3) 31 USC § 711

[Redacted]

(b)(3)

**From:** [Redacted]  
**Sent:** Tuesday, May 17, 2016 10:15 AM  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: Help: Notification Letter

(b)(3) 31 USC § 711  
(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Good morning [Redacted] and thank you! Since I don't know funding sources I didn't know if ODNI should be included. I hope it's just you and DoD, but wanted to check. The simpler, the better for everyone.  
Thanks again!

(b)(3)

R/  
[Redacted]

(b)(3) 31 USC § 711

Sent with Good (Caution-www.good.com)

-----Original Message-----

**From:** [Redacted]  
**Sent:** Monday, May 16, 2016 04:41 PM Eastern Standard Time  
**To:** [Redacted]  
**Subject:** RE: [Non-DoD Source] RE: Help: Notification Letter

(b)(3)

(b)(3) 31 USC § 711

Good afternoon [Redacted]

My newness is showing here. Let me investigate, and I'll get right back to you with a more educated opinion.

Thank you!

VR [Redacted]

(b)(3)

[Redacted]

National Reconnaissance Office

[Redacted]

**From:** [Redacted]  
**Sent:** Monday, May 16, 2016 3:43 PM  
**To:** [Redacted]  
**Subject:** [Non-DoD Source] RE: Help: Notification Letter

(b)(3) 31 USC § 711

(b)(3)

All active links contained in this email were disabled. Please verify the identity of the sender, and confirm the authenticity of all links contained within the message prior to copying and pasting the address to a Web browser.

Hello [redacted]

(b)(3)

I'm hoping you can provided some guidance regarding the notification letters. Do you think I need to send ODNI a letter too? I only planned to send one to NRO and DOD. Any advice would be greatly appreciated.

Thanks so much!

V/R

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]

(b)(3)

**Sent:** Monday, May 09, 2016 11:54 AM

**To:** [redacted]

(b)(3) 31 USC § 711

**Subject:** Help: Notification Letter

Good afternoon [redacted]

I hope you had a great weekend.

I'm piecing together transition files between me and my predecessor [redacted] as I'm consolidating, I realize that I do not have a copy of the notification letter for the effort you will be leading. Would it be possible for you to resend me the GAO Notification Letter for this effort?

Thank you very much.

VR, [redacted]

(b)(3)

[redacted]

National Reconnaissance Office

[redacted]

**From:** [redacted]  
mailto:[redacted]

(b)(3) 31 USC § 711

**Sent:** Thursday, April 07, 2016 4:43 PM

**To:** [redacted]

(b)(3)

**Subject:** [Non-DoD Source] RE: INFO: Ready for Friday

Thanks so much Kris and look forward to our telecom tomorrow morning. Have a great evening!

R/

[redacted]

(b)(3) 31 USC § 711

**From:** [redacted]  
mailto:[redacted]

(b)(3)

**Sent:** Thursday, April 07, 2016 11:36 AM

**To:** [redacted]

(b)(3) 31 USC § 711

**Subject:** INFO: Ready for Friday

(b)(3) 31 USC § 711

[Redacted]

This email serves as confirmation that the GAO team, consisting of Cristina Chaplain, Richard Horiuchi, [Redacted] [Redacted] are cleared for NRO for Friday, 8 April, for the scheduled Overview Briefing. Furthermore, I've ensured the right folks will be present to read in Cristina and Rich after the overview briefing.

The attached directions have our address for driving purposes. However, most of the directions on that page are for on-campus. Please just let your team know to park at the visitor's entrance, and I will meet everyone there and escort to and from the conference room.

We'll plan to begin at 10:00 eastern. Please let the team know I will meet them there. I'll be at the visitor's center by 9:40/9:45.

My goal is to send you the briefing (on the other system) by COB today; if not, you'll have it first thing tomorrow morning.

Please let me know if you have any questions or concerns. Thank you!

VR [Redacted]

[Redacted]

(b)(3)

National Reconnaissance Office

[Redacted]

**From** [Redacted] mailto:[Redacted]

(b)(3) 31 USC § 711

**Sent:** Wednesday, April 06, 2016 2:46 PM

**To** [Redacted]

(b)(3)

**Subject:** [Non-DoD Source] RE: Blocked Mail

Hello [Redacted]

(b)(3)

Please see below for the information you requested. I thought I would make it off site today, but I'm stuck in other meetings all day. Once you pass this information to your security person, could you please let me know ASAP if there are any problems. I know Cristina [Redacted] were just there; however, I'm want to make sure Rich is good to go too.

(b)(3) 31 USC § 711

Also, just FYI, the staffers are pleased that we will be meeting with you all on Friday. They asked about it during another meeting we were having for another review. Glad we were prepared to respond.

Thanks so much and I look forward to hearing from you soon.

V/R

[Redacted]

(b)(3) 31 USC § 711

Cristina Chaplain [Redacted]

(b)(3) 31 USC § 711

Richard Horiuchi [Redacted]

[Redacted]

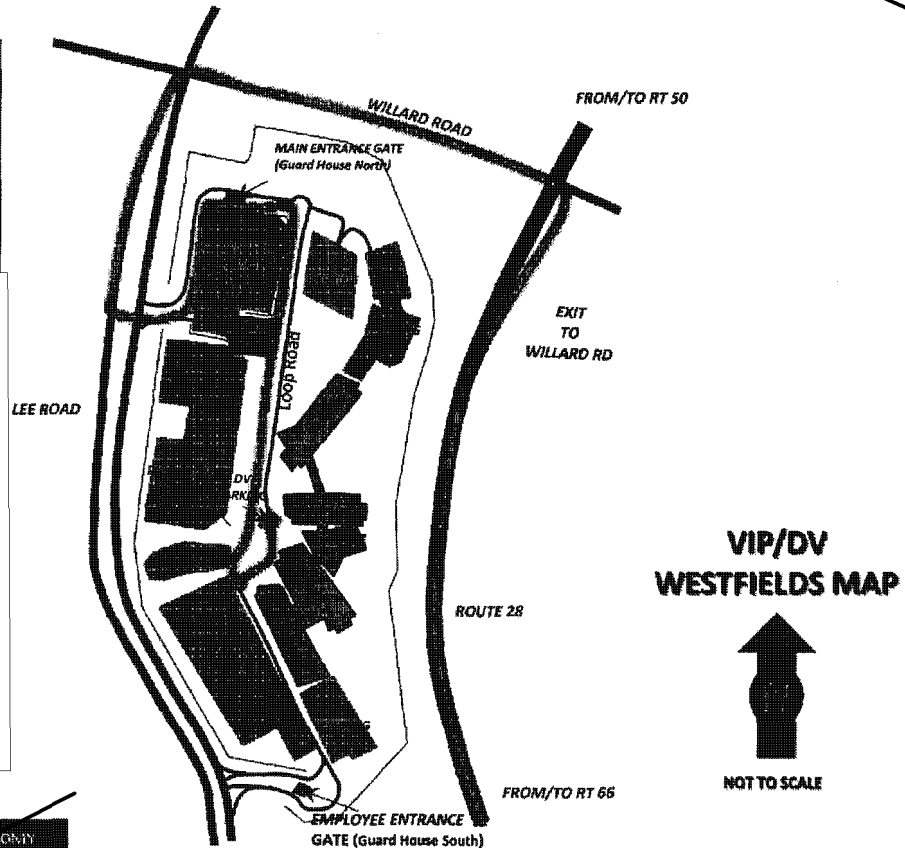
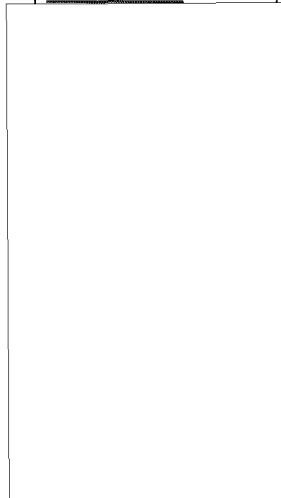
(b)(3) 31 USC § 711





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As of 1 July 2013:  
**NEW Distinguished  
 Visitor**  
**Instructions:**  
 Please enter through  
 either Gate, by  
passing the Access  
Control Center.

~~UNCLASSIFIED//FOR OFFICIAL USE ONLY~~

**National Reconnaissance Office**  
**14675 Lee Road**  
**Chantilly, VA 20151-1715**

**The Following Items are Strictly Prohibited**

- **Weapons:** Guns, knives, mace, other dangerous items of substances.
- **Photographic Equipment:** All equipment capable of capturing a photographic or video image including enabled cell phones, video cameras and tapes.
- **Electronic Equipment:** Laptops, Personal Digital Assistants (PDAs), Recording Devices, or any other device with memory. MP3 players must be declared and inspected prior to being permitted.
- **Magnetic Media:** Floppy disks, USB & Thumb drives, or any other device capable of transporting magnetically stored information. Also prohibited are all other media sources such as CDs or any other loadable information of any kind.
- **Transmitting Devices:** Cellular phones, 2-way radios, 2-way pagers, or any other device capable of wireless communication.
- **Narcotics & Alcohol:** All illegal or federally controlled substances, including alcohol.

Unclassified

(b)(3)

[Redacted]

(b)(3)

**From:**

[Redacted]

(b)(3) 31 USC § 711

**Sent:**

Thursday, May 19, 2016 4:20 PM

**To:**

[Redacted]

(b)(3)

**Subject:**

[Non-DoD Source] GAO next request/on-site doc review

Hi [Redacted]

(b)(3)

We are planning to send our next request for information tomorrow or Monday. As part of your confirmation of receipt, can you also let me know if any of the docs in the new request are agency-use only? That way, we can plan to review those when our staff visits to review the 2 outstanding guidance docs. Thanks so much! Please feel free to call or write to me with any questions or concerns.

Many thanks,

[Redacted]

USGAO

(b)(3) 31 USC § 711

[Redacted]