MEMORANDUM FOR THE RECORD

SUBJECT: Deputies Meeting on EOI and NPIC Building

1. Colonel White convened the Deputies for the purpose of discussing a series of sequential steps to staffing and organizational focus being planned for the near-real-time satellite project in order to assure that all parties were aboard with the progress and in agreement with the plans and involvements to date.

2. Carl Duckett briefed on the project concept generally. He outlined specific steps that were underway to arrive at a point in conceptual design where contractors could be selected for design feasibility (four). This decision would be made in January 1971. He explained that subsequently, on receipt of the inputs of those contractors, further decisions would be made to narrow the contractors down to two. After a review of the product of the two, a final decision as to the project go-ahead will be made and one contractor would be selected for the project. DD/S&T emphasized that at each point of decision in the contracting process, it would be important to assure that all parties having substantive judgments or inputs with respect to the system have an opportunity to advise him and the project manager.

3. DD/S&T then addressed the question of project staffing. He advised that in calendar year 1971 he would expect to have about 60 people on the project. He advised that in order to assure very close coordination with all interested parties, he was seeking to have assigned to the project and under the direction of the project officer three full-time NPIC people, three support people, two additional Office of Computer Services people, two Navy personnel, one Air Force person and two or three DIA people. He explained that to the degree that these people had the technical competence to perform the necessary work for the project he expected they could be slotted within the total of 60 planned for 1971. In this respect, he was not clear on whether he would be able to get that kind of talent from the services but he hoped so, and explained that conceivably the services would carry the slots themselves. He made
a very strong point, to which all agreed, that the personnel assigned to the project would be under the direct authority of the project officer and responsible to him alone. However, he hoped these representatives would also take on the task of keeping their parent components advised on progress or problems, and that inputs to the project from their components would be helpful and in order. As an aside he volunteered that Charlie Roth is serving as project officer and will probably continue in that capacity.

4. DD/S&T then went into the external staffing and observed that he expected there would ultimately be a 50-50 U.S. Government joint team for operating the satellite when it became operational. He pointed out, however, that the greater number of people -- something in the order of _______ employed in the operational center would be contract personnel and follow the pattern of the current project in this respect. The number of _______ was explained as a very broad guesstimate and would involve three shifts so that in planning facilities we would not assume that the total number would be in the operations center at any one time. Mr. Duckett explained that the remote receiving facility would require 50 contractor personnel or less.

5. The group generally discussed the relationships of the development, receiving center, operations center and ultimate NPIC processing. This took the form of concentration on building requirements and on the timing involved on building requirements. DD/S&T advised that the receiver site would have to be selected and access thereto by January 1972. The assumption is that the Agency and the project will select that site and that the NRO will fund it. The target date for the operational satellite is 1975. DD/S&T explained, however, that the facilities for training, dry run, etc., should be available a year in advance of the operational satellite if possible. Thus, in this context, the construction of the remote receiving facility and the operations center and a co-located NPIC (if determined) should be ready for equipment installation by about mid-1973. The attached papers from the DD/S&T and the DD/I on the subject of NPIC and the subject of the readout satellite were provided to all Deputies and identify the foregoing points and the general costs.

6. After some discussion, Colonel White instructed that all parties participating consider the issues discussed and satisfy themselves that the coordination and input from their particular point of view is complete with DD/S&T. He instructed Mr. Bannerman to take
the leadership in working with DD/I and DD/S&T in developing a briefing on the operating site and co-location of NPIC. Included in this briefing would be a justification for the relocation of NPIC and suggested sites. Colonel White advised he would like to give the Director a quick briefing to assure our assumptions with respect to the project are clear and consistent with the Director's views and to seek authority from the Director to do the necessary planning for the NPIC construction.

John M. Clarke
Director/PPB

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Attachments: (previously distributed)
BYE 6482-70
BYE 3160/70 and 3160/70a
Deputies Meeting
Wednesday, 7 October 1970
Subjects: Readout Satellite Program and
Building Requirements for NPIC

A. Duckett

1. Structure must be available for installation of operations
   and processing facility equipment in late 1973 (for IOC
   of early 1975)

2. Staffing of project office in OSP:
   - OSP now 36 people on board (43 slots)
     CY 71 - 60 slots (peak)
   - NPIC 1 on board to go to 3 full time
   - Navy 1 on board to go to 2 soon
   - AF 0 on board to go to 1 soon
   - DIA 0 on board to go to 2-3 soon
   - DDS adding 2 or 3 in OSP
   - OCS 2 on board to go to 4-5 soon

3. Project officer is Charles Roth.

4. Non-OSP personnel have three jobs:
   a. doing a real job for OSP.
   +b. liaison with parent organization.
   +c. identifying problems between project and
      parent organization.

5. Likely mode of operation of EOI system:
   a. Joint staffing, like NPIC and
      Half CIA, half Department of Defense.
   b. Key technical operators--contractors.
   c. Supervisory Government personnel.
   d. Operations and Processing facility staffing:
6. First milestone for consumer: January 1971
   Reduce from 4 to 2 contractors.

7. Second:  
   Trim from 2 to 1 contractor

B. Proctor

1. Raised point about consumer requirements. Duckett says weighting of contractor selection criteria for January has in effect already been done? (EWP to check this)

2. How to keep our "integrated" people alert to our needs?
   --DDI suggests one or two additional people operating in a liaison capacity. --more or less accepted--

C. Col. White

1. Assumes: a. EOI will go.
   b. NPIC will exploit.
   c. For planning purposes that Processing facility here in Langley. Do we assume NPIC here also?

2. DDS to take lead in preparing a briefing for the Director to go ahead with planning. DDI and DDS&T to help.
   - objective: to get his OK for planning on having joint EOI/NPIC facility here.
   - Remember to include:
     a. benefits of jointness.
     b. Building 213 will be obsolete.
     c. Wasting money to keep it up to date.
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