

~~TOP SECRET~~

~~(S)~~ NATIONAL RECONNAISSANCE OFFICE  
WASHINGTON, D.C.

OFFICE OF THE DIRECTOR

August 24, 1973

MEMORANDUM FOR GENERAL BRADBURN

SUBJECT: Ethics

I closely read your July 31 message which treated the subject of ethics and honesty. I raised your thoughts as a point of discussion with the Secretary of Defense. He was favorably impressed as was I and was glad to see your concern and your internally generated actions.

Recognizing that there are inherent difficulties in operating a covert enterprise, I realize that there may be a propensity on the part of some to fail to use common sense in maintaining the required special security. Your activities should stimulate the awareness of the need for common sense behavior. We must not, however, breach the covert nature of the NRO. I look to the DCI for judgements to this end in order to maintain the integrity of the overall NRP in concept.

Insofar as the legality of our day-to-day operations such as in procurement, financial management and contractor relations, I am asking [redacted] take part in a future trip to the West Coast to talk personally with you and your people on this subject.

I will be interested in hearing more of your follow-up actions.

[redacted]  
John L. McLucas

CLASSIFIED BY [redacted] EXEMPT FROM  
GENERAL DECLASSIFICATION SCHEDULE OF  
EXECUTIVE ORDER 11652 EXEMPTION CATE-  
GORY SET DECLASSIFY ON [redacted] DET.

~~TOP SECRET~~

CONTROL NO. [redacted] 79-  
COPY 2 OF [redacted] COPIES  
PAGE 1 OF 1 PAGES

DEPARTMENT OF THE AIR FORCE

OFFICE OF THE UNDER SECRETARY

MEMORANDUM

Maj. Bud Coyle

return indicated  
in [REDACTED]  
memo.

Dr. McL. told  
me that he spoke  
to Mr. Siskind  
about this & that  
Mr. Siskind

[REDACTED]

~~SECRET~~

DEPARTMENT OF THE AIR FORCE  
WASHINGTON

OFFICE OF THE UNDER SECRETARY

9 August 1973

MEMORANDUM FOR SAF/SS

SUBJECT: General Bradburn's Letter on Ethics

Dr. McLucas was very pleased with General Bradburn's actions as outlined in the message on ethics. He noted that General Bradburn was concerned about the problem, and Dr. McLucas was "glad to see" this concern. Dr. McLucas read the message verbatim to his Execs and Mr. [REDACTED] and went into a lengthy discussion concerning the implications of the message.

Dr. McLucas questioned whether the first sentence of paragraph 2.C. was really true. He and Mr. [REDACTED] discussed what, if any, legal advice was available in the organization to determine the legality of operations. Dr. McLucas requested that Mr. [REDACTED] be brought into the question, and suggested that he take part in a future trip to the West Coast to personally examine the operation from a legal standpoint. Although not specifically stated, I would assume that the question of legality also applied to our operations in SAF.

Dr. McLucas mentioned a recent article in U. S. News and World Report and noted that this article - which had only one major flaw - showed that the program is working as intended, e.g., everybody knows about it, but nothing has been confirmed. Mr. [REDACTED] stated that while a certain amount of "deviousness" may be required, caution should be exercised that we don't go overboard on it - e.g., don't be devious just because it's fun to do so.

Request that a letter be prepared acknowledging General Bradburn's message. Since Mr. [REDACTED] was brought into the action, it may be beneficial to coordinate the letter with him.

[REDACTED]  
Lt Colonel, USAF  
Executive Assistant

~~SECRET~~

~~SECRET~~

CONTROL SYSTEM

(S) NATIONAL RECONNAISSANCE OFFICE  
WASHINGTON, D C

THE NRO STAFF

6 August 1973

MEMORANDUM FOR DR. MCLUCAS

SUBJECT: The Ethics of NRO Operations

Forwarded herewith for your information is a TWX message from General Bradburn regarding the captioned subject.

[REDACTED]

Assistant for Security

1 Atch

[REDACTED] 383

CLASSIFIED BY [REDACTED] EXEMPT FROM  
GENERAL DECLASSIFICATION SCHEDULE OF  
EXECUTIVE ORDER 11652 EXEMPTION CASE  
CONTROL SYSTEM COPY 587 DECLASSIFY ON 100 DT

~~SECRET~~

CONTROL NO \_\_\_\_\_  
COPY \_\_\_\_\_ OF \_\_\_\_\_ COPIES  
PAGE \_\_\_\_\_ OF \_\_\_\_\_ PAGES

~~TOP SECRET~~

HANDLE VIA [REDACTED]  
CONTROL SYSTEM

DEPARTMENT OF THE AIR FORCE  
OFFICE OF THE SECRETARY

MEMORANDUM

August 22, 1973

NOTE FOR DR. McLUCAS

SUBJECT: Ethics

At the right is a reply for your signature to General Bradburn's TWX on Ethics. Mr. [REDACTED] has read the reply.

[REDACTED]

CLASSIFIED BY [REDACTED]  
EXEMPT FROM GENERAL DECLASSIFICATION  
SCHEDULE OF EXECUTIVE ORDER 11652 EX-  
EMPTION CATEGORY (S) (1) (2) (3) (4)  
AUTOMATICALLY DECLASSIFIED ON  
Impossible to Determine  
(effective date or event, if any)

HANDLE VIA [REDACTED]  
CONTROL SYSTEM

~~TOP SECRET~~



61 210112  
A 210112  
SVA XAX  
0200  
0200  
0200

PAGE 3 ~~SECRET~~  
OR ELSE UNDER CONTRACTOR AUSPICES. I HAVE  
MADE IT CLEAR THAT THIS IS NOT A PROFORMA REQUEST  
AND THAT I MEAN BUSINESS.

B. TELLING THE TRUTH. NO ONE WHO WORKS FOR ME  
WILL KNOWINGLY SAY ANYTHING WHICH HE BELIEVES TO  
BE FALSE NOR WILL HE SIGN ANY DOCUMENT WHICH HE  
BELIEVES TO BE FALSE.

C. LEGALITY. ALL THE ACTIVITIES OF THE NRO ARE  
LEGAL. THEY ARE CONSISTENT WITH FEDERAL STATUTES.  
THIS CRITERION MUST BE MET AT EVERY STEP.  
ACCORDINGLY, NO MEMBER OF THE NRO OR CONTRACTOR  
UNDER OUR SUPERVISION WILL EVER BE DIRECTED TO  
PERFORM ANY ILLEGAL ACT.

3. FOLLOW-UP ACTIONS. HAVING GONE ON RECORD WITH  
MY PEOPLE I AM NOW UNDERTAKING A CAREFUL SORTING  
TO IDENTIFY ANY PROCEDURES NOW IN EFFECT WHICH MAY  
VIOLATE THE POLICY GUIDELINES. POSSIBLE EXAMPLES  
ARE: (1) SIGNING IN AT CONTRACTORS PLANTS ("SELF-  
EMPLOYED"), (2) EXECUTING TRAVEL VOUCHERS (FALSE  
OR MISLEADING DESTINATIONS), AND (3) THE MAKING OF

~~SECRET~~  
HANDLE [REDACTED]  
CONTROL SYSTEM

PAGE 4 ~~SECRET~~  
FALSE CERTIFICATES OF DESTRUCTION ON DOCUMENTS  
GOING FROM THE WHITE SYSTEM TO THE BLACK SYSTEM.  
I AM WORKING OUT A MATRIX OF THESE THINGS WITH A  
VIEW OF ELIMINATING THOSE WHICH REQUIRE THE  
EXECUTION OF FALSE DOCUMENTS OR THE MAKING OF  
FALSE STATEMENTS.

4. I WILL KEEP YOU POSTED ON THE PROGRESS OF MY  
ETHICS CAMPAIGN. MAYBE THESE IDEAS AND MODUS  
OPERANDI (OFFICERS CALL) WOULD BE USEFUL  
ELSEWHERE IN THE AIR FORCE OR PERHAPS IN THE  
DEFENSE DEPARTMENT GENERALLY.

E-2 IMPDET  
~~SECRET~~  
BT

N

N

NN 010030

~~SECRET~~  
HANDLE VIA [REDACTED]  
CONTROL SYSTEM