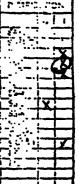


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NATIONAL RECONNAISSANCE OFFICE

OFFICE OF THE DEPUTY DIRECTOR

12 December 1975



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MEMORANDUM FOR MR. LATIMER, OSD

SUBJECT: Comments on Second Draft White House Paper on Intelligence Reorganization

This organization has the following comments on Draft #2 of "Organization and Management of the Foreign Intelligence Community":

a. The chart on page 5 is not properly classified, vis-a-vis showing the NRP. Also, the NRP is responsible for execution of its programs through the Secretary of Defense.

b. There is not enough emphasis throughout the paper on the needs for tactical intelligence and the method by which this might be tasked, collected, and disseminated within the bounds of resource allocation, security, etc.

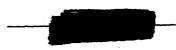
c. The number "two-fifths" on line 8 of page 7 should be "five-sixths" from the earlier draft.

d. On page 8, more emphasis could be placed on the needs, resources, etc., for energy sources, as well as food and raw materials.

e. On the bottom of page 11 it appears that mention should be made of security in addition to the others.

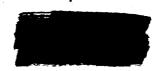
f. On page 16, in the NRP area, the requirements organizations are receiving considerable feedback with regard to cost of our systems through the NRO-USIB relationship. This might be a way for the rest of the community to follow.

g. One of the needs of the Intelligence Community is for a National Intelligence Center. It is recommended that the following thoughts on this subject be considered in the discussion under the heading of <u>Quality Intelligence on a Timely</u> <u>Basis</u>:



There is a need, especially in times of crises, but at other times as well, for a fusion center of all types of intelligence from the various sources and from the various analysis activities. Such a focus of intelligence information could be the Office of a Director General of Intelligence. He could serve as the national intelligence officer. If he did not have line control over certain collection resources or be administratively in charge of a production or analysis function, he could objectively evaluate the various inputs of intelligence and provide such a storehouse of information to leaders-be they White House, Congressional, Departmental, Agency or other. With proper communications lines to the various collection and production agencies, he could see that resources were properly tasked to serve the national and tactical intelligence needs. Such a system would have strong benefits with regard to being able to provide timely information to decision makers based on the proper balance of inputs from various sources. This would be a National Intelligence Center (NIC), which would be organi-zationally one step up from the National Military Intelligence Center (NMIC) to coordinate all intelligence information.

Charles W. Cook



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