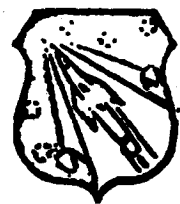


STANDARD MESSAGE

HEADQUARTERS  
AIR FORCE BALLISTIC MISSILE DIVISION (ARDO)  
UNITED STATES AIR FORCE  
Air Force Unit Post Office, Los Angeles 45, California



REPLY TO  
ATTN OF: WDG

SUBJECT: Memo for Record - Telephone Call from Gen Schriever 6 August 1960  
to General Ritland

TO:

*SEE ACTION ITEM WAS 29.*

General Schriever asked if General Ritland had thought any more on the matter of how General Greer fits into the picture. General Ritland stated that he had worked on it in considerable detail and felt that we might press for the development force approach and establish a division for security surveillance -- in fact, that the name Security Surveillance Division might be considered and such a division might encompass the majority of people and effort being done right now at AFBMD under the channels stated in past discussions. By doing this, General Greer would have division status -- the same staff and same support functions will apply. General Ritland stated that we may not want to present it this way exactly but by putting him on an equal level, it goes back to the original organization General Schriever looked at. He further stated that many versions were considered and it was generally concluded that if this is not possible, the next choice would be a Vice Commander for -- which would probably do from a command control point of view. This would mean the same staff would be performing it for two divisions, giving them an operational entity. General Ritland stated he considered it mandatory that General Greer have direct control over the test wing at Pala Alto since he will be deeply rooted in this and as such, should be a Commander. The test wing could be placed directly under his operational control and later on as it goes down the line and grows and expands, all space systems could be put under him. This means you take what we have now and elevate it in stature. General Schriever questioned whether the new organization would have a "force" title -- Western Development Force, perhaps.

General Ritland explained that he went through the whole thing from the DOD on down looking at the name s, designation, and AF structure by name and felt that things have changed quite rapidly -- the term "air" has become quite obsolete and is semi-dated. He felt that the term R&D must be in the title and, furthermore, with the applied research projects, we should probably have this term in there too. He stated you about run out of names after you consider "command," "division," "center," and "force." Then, of course, you need a prefix to that -- aerospace, ballistic missile and space, or just plain space research and development force.

General Ritland pointed out that he would not want to present this now, but that when we make a move now, we should use a long term objective. He feels that if the title "Special Assistant for Space Security Surveillance" is used, it will have a connotation that it may end after a certain length of time. By using an all-encompassing name, on the other hand, it could be divided up into earth surveillance, space surveillance, etc., and it would not be unreasonable to consider the term moon surveillance. With respect to the organization chart, General Ritland feels it is extremely important that General Greer be in the top command box. General Greer has said that a lot of people are saying that this would be supported by AFBMD but not subordinate to -- namely, General Ritland and General Greer could run on the same level. Another suggestion would be to make General Greer deputy commander to General Schriever with this title and with the support of AFBMD. General Ritland feels that any of these would work effectively -- the command line being to General Schriever. General Schriever didn't consider this a very good idea.

General Ritland stated it looks like we are working toward five divisions. Taking all of these versions here, he would like to consider putting this office into a special project since he feels it falls very neatly into a long-range plan. General Schriever said it might make some sense to make the present AFBMD a "force" having under it the AFBMD and another division, the Commander having the special staff and all support functions, however, that such an organizational structure would be out of context with the rest of the command. General Ritland felt we shouldn't make a decision on this particular point without considering the long term aspects. General Schriever added that this also introduces other problems -- it is harder to do in terms of getting approval instead of the straight approach of making it Vice Commander for ---.

General Ritland said he had many charts to pull this off as a separate entity. The important thing, he feels, is how the top box looks with lines. The question is what is the Gillette line on this thing -- out of AFBMD or directly out of his office?

General Schriever stated that General Greer should be given a high degree of economy with one person to boss it -- this person would be General Ritland. He doesn't want a deputy commander to him and support from AFBMD -- he feels that this will never work. General Ritland agreed and feels he should be made a Vice Commander. As to physical location, General Ritland stated he considers it ideal to remove General Greer completely from the hectic activities here perhaps putting him in the Douglas plant or elsewhere such as the R&D Center.

In this regard, General Ritland stated that Dr. [redacted] is not completely sold on integrating project personnel with [redacted] people -- he feels that Dr. [redacted] doesn't understand how effective this type of integration is.

General Ritland feels that when you get right down to it, it will end up by putting a line off AFBMD Commander and call General Greer Vice Commander for ---. General Schriever thinks this is probably the way it will have to be done -- he thinks the force idea complicates things too much. It would probably create a problem throughout the rest of the command. He thinks a straight forward approach would be to designate him as a Vice Commander for --- and then in terms of the internal arrangements out here, General Ritland is to give him the highest degree of independence and economy consistent with management. As far as channels on up to the Pentagon are concerned, he personally has no objection in a channel direct to the Pentagon as far as Hq ARDC is concerned. He doesn't anticipate any problems in working out the necessary arrangements. He proposes to talk to the Chief about this on Monday. He feels that if the Air Staff takes a strong position on the basis of their prerogatives, that we may lose the whole thing. General Ritland said that he has given a great deal of thought to all the channels and if you really look at the effectiveness, you can't improve upon the directives General Schriever received in 1954 and 55 with regard to the BMC operation. This is something he feels shouldn't be presented but would like to give General Schriever our thoughts on it. Some of the rumors seem to indicate that they are after a DOD operated organization - something like the ARPA deal. According to General Schriever who has talked with Dr. Charyk and Mr. Rubel this is not true.

General Ritland asked when we should come in to brief General Schriever who suggested that we give ourselves all next week to get everything shaken down. General Ritland is to talk to Dr. Charyk and then send General Schriever a wire in which we tell him we recommend that any briefing to the Pentagon be delayed until the following week. The wire is to be shown Dr. Charyk and General Ritland should tell him that General Schriever feels that this is absolutely essential. While he is out here, he should be given the local feel. General Schriever would like to have General Ritland come in next Friday -- not necessarily bringing the whole team but maybe three people -- Dr. [redacted] perhaps, and they will discuss this over the week-end. Then we are to be prepared some-time during the following week - Tuesday or Wednesday - to go into the Pentagon to present primarily the detailed management arrangement plus the numbers of people, organizational structure, etc. The thing that

worries General Schriever most, particularly with respect to the program re-orientation is (1) that we go out to industry in a manner that is completely consistent with our admitted requirement for further technical study and analysis and that we really don't come up with all of the details of the re-oriented and expanded program until about 1 October. But, he said, this shouldn't necessarily delay our going out to industry. He wants to be sure we do this in a way that we don't find ourselves irrevocably committed to something we don't want. He thinks we can get an outstanding group during the month of August to devote a lot of time to this thing between now and the first of October. He has a list of names and has talked to Dr. [REDACTED] and thinks we can get some of these people out here during the month of August so that the month of September could be devoted to a major technical review of everything available plus further analysis leading to what could be considered the best possible approach to the over-all re-oriented program. Some of these people will be here from 30 days to a year and other will become permanent [REDACTED] members. He stated that we have got the job of creating or building up the prestige of the operation and this can be done only by having names of people that will create confidence on the part of the people doing the judging and then come up with a program with a sound platform so that we can roll with the punches that will be forthcoming.

General Ritland stated that insofar as he is concerned, he is totally in agreement with this thing and is going to put good people in there -- he is hoping to get the best people in there and still build up the other space systems.

General Schriever will call General Ritland again either late today or tomorrow and give him a list of officer personnel - some which we have and others whom we must get. On the Vice Commander position, General Ritland stated he intends to move the command control of the wing under him to which General Schriever agreed.

General Schriever wants General Ritland to show Dr. Charyk all our plans and wants him to come in no later than Friday, 12 August. He is going to get in touch with General Hozapple to have him come in for the meeting next week-end.