14 JAN 1959

SUBJECT: US 1172 Management Survey

TO: Commander
Air Research and Development Command
Andrew Air Force Base
Washington, D.C.

1. A management survey was conducted by selected ARDC/ADD personnel of the Lockheed Missile Systems Division (LMS) during the week of 25 August 1958. All facets of the US 1172 Program were reviewed with contractor personnel to ensure that schedules could be met. Particular emphasis was given to the organization of the Division and its ability to accomplish the program objectives at minimum cost.

2. The findings were presented to me on 23 September 1958 and were given to Mr. Root and his staff by the Chairman of the survey team on 29 September 1958. It was recognized that there were three major problem areas: general instability of the contract; rapid expansion; and internal management difficulties.

3. I have discussed with Mr. Root and his key staff the action proposed by the company and this was confirmed by letter on 20 November 1958. A copy of ICBM's action is included. The corrective steps already initiated and planned to be taken, I feel, will correct the major deficiencies brought out by the survey team.

ORIGINAL SIGNED:
B. A. SCHRIEVER

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Lockheed 1st F 1959 723293
1st 26 Nov 58, 1041
Report of Contractor Action
on US 1172 Management Survey
Office of the Deputy (cy 95-111) (memos)

B. A. SCHRIEVER
Major General, USAF
Commander

If enclosures are withdrawn (or not attached) the classification of this correspondence will be Unclassified.