RO APPROVED FOR ELEASE 1 JULY 2015

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DEPARTMENT OF THE AIR FORCE
DIRECTORATE OF SPECIAL PROJECTS (OSAF)
AF UNIT POST OFFICE, LOS ANGELES, CALIFORNIA 9004

23 August 1967

REPLY TO SP-1

SUBJECT: MOL Management Directive

To: Vice Director, MOL Program (Gen Stewart)

- 1. As requested by your 8 August memorandum on the above subject, (BYE 21234-67) I have reviewed the proposed directive. On balance, it is a good directive, and I have only a few comments for improvement, as follows:
- a. Reference last paragraph, page 9. The second sentence is incorrect, according to my understanding, and inadequate in any event. The Deputy Commander, SAMSO, for MOL cannot accomplish the functions intended for this command title through the Deputy Commander for Space, SAMSO, since major SAMSO elements of concern to MOL are not under the Deputy Commander for Space. For example, both the Satellite Control Facility and the 6595th Wing at Vandenberg are assigned directly to the Commander, SAMSO (since they serve both the space and ballistic activities of SAMSO).
- b. Reference subparagraph J, top of page 10. The paragraph is correct, except in inference that the SAFSP "double hat" arrangement is the same as described for the Deputy Director, MOL, in the last paragraph on page 9, i.e., "..... the Director, SAFSP, who is also a Deputy Commander, SAMSO......" If the intent of the directive was to make the "double hat" arrangement for the Deputy Director, MOL the same as the "double hat" arrangement for the Director of Special Projects, then I must clarify the latter. As Deputy Commander for Satellite Programs, SAMSO, I am responsible directly, and only, to the Commander, SAMSO, in accordance with very explicit instructions from both Dr. Flax and Dr. Brown that the SAMSO establishment should entail no change to the organizational and command arrangements previously established for the Director of Special Projects, nor impose any additional echelons in this structure.
- c. Reference the first sentence at top of page 11. The reference to a "balanced" program between "black" and "white" efforts is incorrect and should be changed (i. e., to "a program involving "black" and "white" efforts.) There is no such thing as a "balance" between the two; the things or activities which would reveal the mission must be "black;" all else is "white," regardless of the relative amount. These divisions are

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dictated by the security requirements for the "black" effort, not by any kind of "balance" between the two areas.

- d. Reference second paragraph under the subpara B, page 12. "CER-VIT" should be deleted from the second sentence as an example, and the word "normally" inserted after "Director, MOL" in the last sentence. With only five flights in the program, it may well be in the best interest of the government for SAFSP to simply provide the CER-VIT blanks GFE to the MOL program.
- e. Reference first sentence at top of page 31. SAFSP cannot cite funds made available to the Deputy Director, MOL unless these funds are "black" funds. It is not obvious that all applicable contracts in question will be "black," as some of our advanced technology, while guided on the basis of "black" information, is actually carried out on "white" contracts. In these cases, the fund separation must be accomplished in Washington and the funds included in other similar SAFSP funding.

JOHN L. MARTIN, JR

Brigadier General, USAF

Director